

OVERSEAS NEWS

Dozens injured as Saudi forces recapture mosque

BY OUR FOREIGN STAFF

SAUDI troops carrying small arms and supported by armoured personnel carriers yesterday recaptured the Grand Mosque in Mecca from Moslem extremists who seized it and held a number of hostages last Tuesday.

The exact number of gunmen who seized the mosque is unknown, as are the precise motives for their action. Their occupation, on the first day of a new Moslem year, provoked a storm of protest throughout a shocked Islamic world.

Saudi religious authorities were reported to have given King Khaled special approval for the attempt to re-take the mosque by force. A team of doctors and nurses was apparently moved into position immediately before the final assault on the gunmen who had apparently retreated to a basement with a number of hostages.

Israelis hand over oil field

By David Lennon in Tel Aviv

ISRAELI YESTERDAY handed over to Egypt the Alma oilfield in the Gulf of Suez, giving up its only independent source of supply of oil.

Indian navy buys Harrier for its aircraft carrier

BY K. K. SHARMA IN NEW DELHI

AN AGREEMENT on the sale of British Harrier vertical take-off aircraft for the Indian Navy's only aircraft carrier, the Vikrant, has been signed by the Indian Defence Ministry and British Aerospace.

objections by some politicians in the ruling Lok Dal party of Mr. Charan Singh, the Prime Minister.

Zambians denounce role of Britain

By Our Lusaka Correspondent

THE ALREADY strained relations between Zambia and Britain continued to deteriorate over the weekend as President Kenneth Kaunda and his Foreign Minister, Mr. Wilson Chakulya, attacked Lord Carrington, Foreign Secretary and chairman of the Lancaster House Rhodesia talks.

Riyadh, Iraq 'shaping alliance'

BY HSIAN HJAZI IN BEIRUT

AN ALLIANCE may be taking shape between Iraq and Saudi Arabia against the Iranian revolution. The apparent move came to a head when Ayatollah Khomeini, the Iranian ruler, is offering himself as leader of a Pan-Islamic movement against the West.

struggle to oust Western and American influence from the Middle East could herald the beginning of an attempt by Iran to expand the scope of its anti-American drive.

chairman of the Palestine Liberation Organisation rushed to Baghdad last week in an attempt to head off the outbreak of war between Iraq and Iran.

Deadlock in Irish bank negotiations

By Our Dublin Correspondent

TALKS ON the dispute which closed major Irish banks on Friday continued all weekend without any sign of substantial progress.

Assembly confirms Demirel in office

BY METIN MUNIR IN ANKARA

TURKEY'S NEW minority government headed by Mr. Suleyman Demirel yesterday won a vote of confidence from the National Assembly.



Mr. Suleyman Demirel—a convincing vote

Mr. Demirel's sixth administration is a minority government of his pro-private enterprise Justice Party (JP) supported by small right-wing parties and independent members.

The Security Council condemned the raids on Friday and called on Britain as "administering authority" to stop them.

Guerrillas delay transfer of Kampuchea refugees

By Our Bangkok Correspondent

BANGKOK — Shooting incidents in a border refugee camp and resistance from right-wing Khmer Serel (Free Khmer) guerrilla leaders yesterday delayed the transfer of Kampuchean refugees into Thailand.

At a nearby encampment to which about 250,000 people have fled from Kampuchea, Khmer Serel leaders were said to have stated themselves at the gates to prevent people leaving.

President Kaunda also said that the South Africans were training dissident groups to bring down the present Governments of Zambia, Angola and Mozambique.

W. German car boom subsides

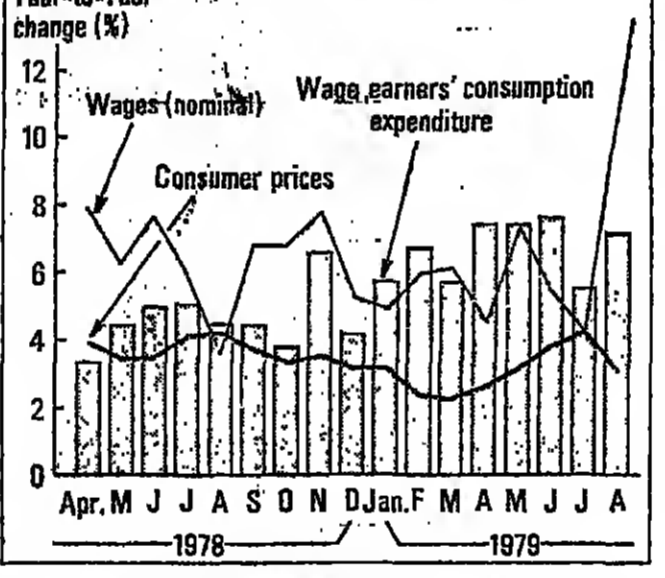
BY GUY HAWTIN IN FRANKFURT

WEST GERMANY'S latest car production and registration figures provide further confirmation that the industry's four-year boom is over.

For the first 10 months of the year, experts amounted to 1.8m units of all types. This is 6 per cent ahead of the 1.7m units sent abroad during the comparable period of 1978.

Domestic demand for commercial vehicles, said the association, was measurably higher than in October last year. However, demand abroad for West German private and commercial vehicles was firming up at current levels.

Firm Trends in Personal Consumption



Source: The Prime Minister's Office and the Ministry of Labor

exports are beginning to rise quantitatively as well. It is expected that exports will continue to show some increases but may not by any substantial rate, considering the recession in the United States and the so-called frictions over some Japanese commodities.

Under these situations, the Bank of Japan is continuing its stringent monetary policy, and the interest rate on the short-term money markets are definitely on the rise.

The international bank with your interests at heart. DAI-ICHI KANGYO BANK

DKB'S ECONOMIC JOURNAL

November 1979: Vol. 8 No. 11

Japan's domestic demand is proving firm despite many uncertain factors

Rises in production Mining and manufacturing output has continued to rise since April. The mining and manufacturing production index in August showed an increase of 0.9 per cent (seasonally adjusted) over the previous month and that of 9.5 per cent over the same month of last year.

This will mean that the recurring profits of major Japanese corporations will rise by 22.8 per cent over the previous peak reached in fiscal 1973.

Next DKB monthly report will appear Dec. 27.

Key facts on over 15,000 major companies. Details of 70,000 personal contacts in The Arab World • Europe (EEC) • Nigeria • Brazil, Mexico & Venezuela.

WORLD TRADE NEWS

S. Africa heading toward record surplus this year

BY QUENTIN PEEL IN JOHANNESBURG

SOUTH AFRICA is rapidly heading for a predicted record surplus on the current account of its balance of payments of the order of R3bn (£1.6bn) for the current year, thanks to gold, buoyant mineral exports and relatively stagnant imports.

exports actually increased by some R40m. About R330m of the R1.2bn improvement in the surplus so far is accounted for by the higher value of Krugerrand sales, although their volume is actually slightly down. When billion sales are included—the figures only come quarterly from the reserve bank—they are certain to add substantially to the surplus.

South Africa's performance has been achieved in spite of its soaring oil bill, aggravated by having to buy a substantial proportion of crude imports on the spot market. Oil imports were well down in the first quarter, but picked up again in April-June, and there have been no indications that South Africa is having too much trouble in buying its necessary supplies since then. Actual figures are treated as classified information.

E. Germany buys 1,000 French cars

By Leslie Collett in Berlin

EAST GERMANY has purchased 1,000 Citroen and Peugeot cars in time to supply the Christmas market. East Germans will have to pay 33,000 marks (9,900) cash for a Citroen Pallas or Peugeot 305—the same cars sell for just over DM 14,000 in West Germany, but this is unlikely to discourage East Germans who have to wait up to 10 years for delivery of a car. The French models will be offered to eligible persons on the official automobile waiting list.

TOKYO ROUND

GATT members finalise details

BY BRIJ KHINDARIA IN GENEVA

THIRD WORLD countries have decided against delaying implementation of the Tokyo Round trade package despite failure to obtain an international code governing protectionist import curbs.

This decision was taken ahead of the week-long meetings which begin here today of delegates from the 84 countries which are contracting parties to the General Agreement on Tariffs and Trade (GATT). The meetings will examine the results of the Tokyo Round negotiations and determine how the measures agreed should be included in the existing GATT trade rules.

The main disagreement on this issue has been between the EEC and the Third World. The Community insists that it should have the right to unilaterally apply safeguard measures against selected suppliers of imports found to be injuring domestic producers.

Developing countries on the other hand, say the EEC, must first consult with the exporters concerned and obtain permission from a GATT surveillance group. They also want the curbs to be applied equally to all suppliers as laid down in the existing Article 19 of GATT.

SHIPPING REPORT

Tone eases in dry bulk and VLCC markets

BY WILLIAM HALL, SHIPPING CORRESPONDENT

AFTER THE recent firmness in freight rates there was an easier tone in both the dry bulk cargo and very large crude carrier (VLCC) markets last week.

The events in Iran and now Saudi Arabia have made very little impact on the dry cargo market but in the tanker market they are leading to considerable uncertainty.

European charterers came into the market for VLCC tonnage. Galbraith Wrightson estimates that 5m tons of VLCCs were fixed out of the Arabian Gulf in the space of 72 hours.

term rates should improve as New York charterers and the Japanese become busier. Aside from the very large tankers (300,000 dwt plus) the rest of the tanker market continues to enjoy good trading conditions.

Chloride builds Egyptian car battery plant

By Our World Trade Staff

THE CHLORIDE Group is to construct an automotive battery factory in Egypt, costing about \$10m which, when completed, will be the largest of its kind in the Middle East.

UK investment interest 'encourages' N. Yemen

BY ANTHONY McDERMOTT

THE YEMEN Arab Republic has been encouraged by interest shown by British businessmen investing in this small country, Mr. Abdul-Aziz Abdul-Ghani told a London Press conference during the first official visit of a Yemeni Prime Minister to Britain.

men that five years of talks on unity with the Marxist regime of the People's Democratic Republic of Yemen (PDRY) to the south would have an effect on north Yemen's liberal economy.

Belgian loan for China

BRUSSELS—Société Generale de Banque and Banque Bruxelles Lambert have signed a framework agreement with the Bank of China, for a BFR 5bn (£80m) export credit.

The Exports Credits Guarantee Department has a U.S.\$19m (£8.8m) loan which the Bank of America International, acting for itself and a syndicate of banks, has made available to the Government of Trinidad and Tobago.

World Economic Indicators

Table with columns: Country, Retail Prices (Oct 79, Sept 79, Aug 79, Oct 78), % change over previous year, Index base year. Rows include UK, Germany, Holland, Italy, Belgium, France, U.S., Japan.

Large advertisement for Lufthansa with the headline "I would buy a used plane from Lufthansa." and a sub-headline "This is an authentic passenger statement."

Advertisement for Scottish New Towns in London, featuring a map and text: "on a clear day... you can easily see all 5 Scottish New Towns from a vantage point just by Trafalgar Square."

Advertisement for Lufthansa German Airlines, including the Lufthansa logo and contact information: "Consult your Travel Agency or our timetable for exact details of all our flights."

UK NEWS

Retailers fight new price laws

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A NEW and tougher Price Commission could be set up by the Government if its proposed powers to improve business competition become law, a leading trade association has warned.

The Retail Consortium, which represents over 90 per cent of Britain's retailers, is concerned at the potentially wide-ranging powers being made available to the Government under the Competition Bill. The Bill continues its parliamentary progress this week and is expected to become law either shortly before or after Christmas.

The Consortium has sponsored a number of detailed amendments to the Bill which it hopes will be incorporated and help to safeguard industry's interests. Lord Peart, the chairman, has written to the Government saying that the Bill, as drafted, "is so wide in scope that it is potentially dangerous."

The main concern is over the proposed powers not only to prohibit anti-competitive practices but also to regulate the prices charged by companies

found to be operating in an anti-competitive way.

Mr. Richard Weir, director of the consortium, argues that if the anti-competitive practice is prohibited then there is logically no need for price regulation powers as well. Mr. John Nott, Trade Secretary, has made clear that these price control powers would be used only in exceptional circumstances.

But Mr. Weir suggests that "it is dangerous to leave in an Act of Parliament laws which amount to a 'price commission' in all but name and could be used just like the old Price Commission."

He adds that, unlike the previous price control legislation, there are no safeguards built into the Competition Bill for protecting company profitability or limiting the length of any price restraint.

The Retail Consortium is also critical of the definition of the "public interest" in the Bill, which it says is similar to that in the old Price Commission Act.

Mr. Weir points out that since virtually all business activity is

anti-competitive, in that it seeks to increase the power of one company over another, the important factor is when such activity is against the public interest. The consortium wants the Competition Bill to be more specific, and to include such areas as anti-competitive practices which are designed to improve public safety.

He suggests, for example, that tyre manufacturers may restrict supplies to garages

because the garages are not competent to fit the tyre safely on to cars. This would be an anti-competitive practice, but obviously in the public interest.

Retailers are also concerned that the Bill would create machinery for the selective investigation of discounts obtained by retailers from manufacturers. This issue is being studied by the Monopolies and Mergers Commission, and it is decided that regulatory action

was needed the Competition Bill would provide the mechanism.

The consortium points out that this would be a major extension of the practice of delegated legislation. Mr. Weir says that the best way of dealing with alleged anti-competitive practices is through primary legislation, which is debated by Parliament, rather than using an extension of the law to cover different areas.

Tesco plan for Saudi branch

BY OUR CONSUMER AFFAIRS CORRESPONDENT

TESCO is examining the prospects for its first expansion overseas, in the Middle East. A senior Tesco executive yesterday flew to Saudi Arabia to evaluate the commercial viability of a supermarket operation there.

The move was at the request of the Saudi Government which has been impressed with Tesco's retailing success in the UK and wants to consider whether a joint venture is feasible.

Although Tesco is seriously considering the Saudi proposal, the company has its major overseas expansion plans firmly fixed on the U.S. market. Within the next few

weeks, Tesco plans to evaluate the current proposals for U.S. expansion.

If it decides to go ahead, the company would make a move for a U.S. retailing company early next year. But unless the right proposal comes up, Tesco is unlikely to make a sudden move, since it has a number of other projects in hand next year.

Tesco is planning to start its experiments with new laser-controlled, electronic checkouts as well as opening more new selling space than ever before in its history.

Teething troubles connected with the acquisition last year of the Three Guys chain in Ireland also still have to

be overcome.

One area where Tesco is unlikely to expand is into the television rental business. In spite of some reports, Tesco has no immediate plans to enter television rental and is likely to be too preoccupied with its major expansion plans to seriously consider the move.

Tesco's only possible connection with television rental is that it could allow a rental company to operate an outlet on a concession basis within one of the larger Tesco stores. Tesco's new store at Weston Favell, Northants, has nine outside retailers operating on a concession basis within the store.

Recession casts doubts on Hunterston's future

BY ROY HODSON

FORECASTS of depressed trading conditions during the coming winter in international steel markets have raised new doubts as to whether the British Steel Corporation can make a commercially sound case for bringing into production its unused 250m investment in iron ore direct reduction (DR) facilities at Hunterston on the Clyde.

Private sector steelmakers who until recently were keen to buy some of the Hunterston production are now showing caution. Clearly, they are unwilling to enter into a firm commitment with the corporation while the price of steel scrap—the principal alternative raw material for electric steel-making—remains at lower levels than it has been for several years.

Talks have been held recently between the British Steel Corporation and the British Independent Steel Producers' Association, the latter representing most of the mini-mill owners. But participants say the negotiations are still at a stage when a deal "is possible, not probable."

The decision to build the two ore reduction units at Hunterston to turn imported ore into a high quality material for feeding electric arc furnaces was taken by the British Steel board

in the full glare of publicity when Sir Monty Finniston was chairman. He permitted television cameras to follow each stage of the decision-making process, including the crucial board meeting.

The DR units were built by the Korff group of West Germany and the U.S. They have been ready to start production since the summer. But the inter-union dispute between steel workers and dockers about the manning of the Hunterston ore terminal prevented ore being delivered until earlier this month.

Each of the Korff units—called the Midrex process—is capable of making 400,000 tonnes of DR ore material of 93 per cent pure iron annually.

Commercial risk

British Steel believes that it would not be possible to dispose of the full potential production of the Hunterston DR units to its own works and to private sector customers while the international demand for steel remains weak.

Indeed, the corporation believes it would be taking a commercial risk by commissioning even one of the two units.

Paradoxically, British Steel has created its own competition

for the DR material by successfully bringing into production the new 10,000-tonnes-a-day blast furnace on Teesside. Granulated iron made of the iron from that furnace, one of the biggest ironmaking operations in Europe, is effectively putting a ceiling on the price that DR material could fetch in the open market.

A growing number of international iron and steelmakers are coming round to the view that the ready availability of DR material will be one of the most important developments in world steelmaking in the 1980s, and that all companies will require access to supplies in order to remain competitive.

Already 23 countries are installing sufficient new plant capacity to be manufacturing 33m tonnes of DR material a year by the early 1980s. Twenty rival processes for making DR material from iron ore are now commercially available.

The basic problem clouding the future of the Scottish DR units of British Steel is that they have been built in the depths of a steel recession, and the corporation, likely to lose £300m in this financial year, cannot afford to support a commercial experiment by putting the DR material on the market at a competitive price.

Drop for mechanical engineering likely

BY LISA WOOD

POOR PROSPECTS at home and abroad next year for the mechanical engineering industry are forecast by the Engineering Employers' Federation.

A federation report on short term trends predicts that the total volume of output in 1980 will be about 10 per cent below this year's level.

The federation said there had already been a sharp decline in business confidence, manufacturing output and investment.

A further deterioration was expected next year, particularly if cuts in public expenditure were concentrated more on external purchases than in the public authorities.

The federation said the intake of domestic orders was thought to be well below the level for

the first half of this year. The orders were expected to fall further as the UK economy stagnated, industrial investment fell and public sector investment remained depressed.

It said export orders would fall slightly because of a strong pound and intense competition.

Order intake and output in the industry in the third quarter this year has been affected by the engineering strikes, said the federation. Estimates by its working party included an additional 10 per cent loss of sales and 5 per cent loss of orders as a result of the strikes.

Some of the lost production would be made up subsequently, it said. The output for the last three months of this year would be boosted by this production backlog.

Tax deposit certificate interest rate rises

BY DAVID MARSH

INTEREST RATES are to be increased on Certificates of Tax Deposit issued by the Inland Revenue to speed up tax payments by individuals and companies.

In accordance with the general increase in interest rates since that of Minimum Lending Rate, the rate on deposits applied in payment of tax goes up to 16.5 per cent from 15 per cent, effective on Monday.

Interest rates on deposits withdrawn later for cash rise to 13 per cent from 12 per cent. That compares with a rate of return of 15 per cent from deposit accounts at the High Street clearing banks.

Deposits earn interest for a maximum of six years. For the first two years, the interest rate is that applying on the date of the deposit; for the second two, it is the rate on the second anniversary of that date; and for the third two-year period,

the rate on the fourth anniversary.

Deposits may be made at Inland Revenue collecting offices throughout the country. Certificates may be tendered for a wide range of taxes, including income tax (other than PAYE and tax deducted from payments to sub-contractors), corporation tax (including advanced corporation tax), capital gains tax, capital transfer tax, development land tax, petroleum revenue tax and petroleum royalties.

The interest rates were last raised on November 5, by 1 percentage point. Total issues of certificates of tax deposit amounted to £1.65bn in the first nine months of this year although there were net surpluses over the last two quarters, partly because of erratic payments of petroleum revenue tax and rising interest rates on other investments.

Soviet Union's oil reserves

THE Financial Times Energy Review, published on Friday, contained the comment that Russia would exhaust its own proved reserves by next Thursday and total world reserves by mid-January. It should be pointed out that that humorous analysis was based on a consultant's report that the Soviet

Union was producing oil at the rate of 11.9bn barrels a day (instead of the correct rate, 11.9m b/d).

Unfortunately, the sentence containing the consultant's figure was omitted from the published version of the Energy Review. We apologise for any confusion that may have caused.



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Results	Year ended 30th June	
	1979	1978
	£	£
Turnover:		
Home	7,937,891	6,435,354
Export	4,976,507	3,493,026
	12,914,398	9,928,380
Profit before taxation	962,646	392,790
Profit after taxation	539,446	208,490
Earnings per share	14.35p	5.74p
Dividends per share	5.5p	4.9888p

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John Lyles, Chairman.



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Unions plan for micro age

BY JOHN LLOYD

THE INCREASING use of micro-electronic technology in offices and factories will contribute heavily to the rate of unemployment in Western Europe — unless Governments pursue radically different social and employment policies.

This is a major conclusion of a report by the European Trade Union Institute on the impact of micro-electronics on employment, published in Brussels yesterday.

The report also recommends a radical response from trade unions to offset the worst effects of rapid change. This would include:

- An early involvement by trade unions in the bargaining process.
- Access to all possible information as early as possible.
- "No redundancy" agreements should be supplemented by other demands for the unemployed and school leavers.
- The avoidance of de-skilling coupled with the provision of re-training facilities.
- Trade unions must press for growth to be harnessed to social goals: non-market services must expand and leisure time increase.

The report rejects a free market approach to technological change, arguing that it would lead to continued and increased dominance of European industry

by the U.S. and Japan.

In the U.S. and Japan governments have controlled and aided the development of the electronic industry. Western European governments must do the same with their actions co-ordinated and encouraged at a European level.

Mr. Gunter Kopke, the Institute's director, said: "Technical progress does not necessarily result in social progress. On the contrary it can lead to social regression if working people's interests are sacrificed for the introduction of new technologies."

"Working people must be prepared at an early stage for both the dangers and the opportunities presented by the 'third technological revolution' of the 1980s so that they can control the developments through both political action and collective bargaining."

The report points to a number of areas—the watch, telecommunications and printing industries—where employment has fallen sharply in recent years because of the introduction of micro-electronic products and production processes.

Report: *The Impact of Micro-electronics on employment in Western Europe in the 1980s*; European Trade Union Institute, Brussels.

Civil servants put £1m into fund to fight cuts

BY PHILIP BASSETT, LABOUR STAFF

MEMBERS of Britain's biggest civil service union have cleared the way for a sustained campaign against public expenditure cuts by voting three to one to put £500,000 into a fighting fund to support necessary industrial action.

The result of a ballot of members of the Civil and Public Services Association on a special transfer of funds to fight the cuts is expected to be officially announced today.

The report of the vote, after the counting of the ballot papers by the union's chartered accountants, shows the result as 72,274 in favour of the transfer and 23,198 against.

Union officials are likely to be pleased with the vote, not just because it gives the union a free hand for further industrial action—the CPSA this year has spent more than £1.6m on dis-

putes—but because about half the union's civil service members turned out in spite of alleged attempts by departmental leaders to obstruct the ballot.

Ministers are worried about the growing militancy of the civil service unions, and the CPSA and Society of Civil and Public Servants in particular.

Mr. Ken Thomas, CPSA general secretary, claimed last week that branch officials of the union had been obstructed when they tried to hand round ballot forms for the cash transfer.

The alleged attempts at obstruction seem to have hardened union members' resolve and made them more determined to vote.

Union officials are also likely to draw satisfaction from members' decisive response to the issue of transferring money from one account to another. Under

rule, such transfers can only be made after either a referendum or a special conference.

But those who voted against further official industrial action still formed a substantial section of the ballot.

The determination of the predominantly left-wing executive—and now many members of the union—to resist the cuts can be gauged by comparing the £500,000 with the £1m fighting fund set up by all nine civil service unions before last winter to oppose the Labour Government's 5 per cent limit on pay rises.

The injection of the £500,000 will bring the union's fighting fund to about £800,000 by the end of the year. The drawing of the money from the union's current account may force cuts in services to members.

FT GROCERY PRICES INDEX

Fruit and vegetables more expensive

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

GROCERY prices have risen sharply this month, after four months of comparative stability, mainly as a result of the colder weather.

The Financial Times grocery prices index for November stood at 118.36, a rise of 1.41 points on the October index.

Although the main cause of the increase was higher fruit and vegetable prices along with a rise in prices of dairy produce, the pre-Christmas competitiveness among High Street supermarkets has led to packaged grocery prices remaining stable.

The FT grocery prices index is based on data collected by 25 shoppers who monitor a list of 100 grocery items each month in the same food stores of all types and sizes throughout the UK.

The survey shows the trend in grocery prices rather than an indicator of the absolute level of food prices.

The fresh fruit and vegetable sector of the basket was up from £198.33 to £218.27. The increase had largely been expected due to the colder weather during November.

Last month, for example, the milder weather in early October led to the fresh fruit and vegetable section of the basket not rising in price as fast as would normally have been expected during the autumn. Tomatoes especially were more expensive in most shops, according to the FT shoppers.

With the cold weather likely to continue and Christmas rapidly approaching, the prices of most fresh fruit and

FINANCIAL TIMES SHOPPING BASKET

	Nov. £	Oct. £
Dairy produce	577.78	571.98
Sugar, tea, coffee, soft drinks	184.00	185.19
Bread, flour and cereals	264.81	265.60
Preserves and dry groceries	97.48	96.60
Sauces and pickles	45.49	45.67
Canned goods	171.20	169.68
Frozen foods	206.00	208.40
Meat, bacon, etc. (fresh)	491.34	491.34
Fruit and vegetables	212.99	198.33
Non-foods	212.99	210.99
Total	2,472.36	2,443.34

Index for November: 118.36

1978: March 100; April 101.77; May 103.11; June 104.18; July 102.41; August 101.89; September 101.90; October 101.77; November 103.67; December 105.10.

1979: January 108.54; February 108.65; March 109.12; April 110.88; May 113.59; June 116.02; July 114.79; August 114.16; September 114.17; October 114.95; November 116.34.

be said, producer, abattoir, wholesaler, and retailer costs had all risen in line with inflation.

He also said that the total volume of meat available for consumption this year was virtually the same as in 1978, but that total supplies for 1980 were likely to be down.

The Asda superstores group claims that it has maintained its position as the cheapest grocery multiple according to new trade statistics.

Asda says that the latest grocery price survey carried out by Audits of Great Britain shows, for the 33rd consecutive

Left may seek NEDC split

By Christian Tyler, Labour Editor

LEFT-WINGERS on the TUC General Council are likely this week to seek the TUC's withdrawal from the National Economic Development Council.

They argue that there can be no meeting of minds with the present Government. Last week's dismissal of National Enterprise Board members has brought matters to a head. The council is the longest surviving tripartite institution.

The TUC, angered by Sir Keith Joseph's treatment of the board, will almost certainly decide not to nominate further trade union leaders to sit on it.

No TUC member on the council seems ready to precipitate a political row. Members will have an oppor-

MORE HOME NEWS ON PAGE 27

tunity to decide their course at today's meeting of the TUC's "inner cabinet," the Finance and General Purposes Committee.

Whatever the misgivings in the Transport and General Workers' Union, Mr. Moss Evans, its general secretary, does not think that relations should be broken off.

He said yesterday that if the TUC decided to do that, he and his colleagues on the General Council would support it, but he thought that dialogue should continue with the Government.

Mr. Geoffrey Drain, of the National and Local Government Officers' Association, is convinced that the NEDC relationship should be kept alive.

Hair raising

A REPORT from the Low Pay Unit on today calls for a better deal for 133,000 hairdressers.

The Hairdressing Undertakings Wages Council meets today to discuss a new minimum rate which, for a hairdresser aged over 22 outside London, is likely to be £36—a 14.5 per cent rise.

Union wants ICI overtime cut

ICI shop stewards are being asked by the General and Municipal Workers' Union to cut the amount of overtime worked in the company in order to make secure existing jobs and create further new ones.

The union claims that by halving the amount of overtime worked throughout industry, an

estimated 250,000 jobs could be created. If a 35-hour week were brought in a further 750,000 jobs would be made available.

Mr. David Warburton, GMWU national officer for chemicals, said the union understood that the continuous process nature of ICI's work meant that the union was simply question-

ing whether overtime was becoming too systematic.

He also challenged the company's apparent position that job cuts were necessary to combat current problems and made it clear that any attempt by the company to introduce contract labour would be resisted.

Talks on coking coal steel dispute

BY ROBIN REEVES, WELSH CORRESPONDENT

INDUSTRIAL ACTION against the British Steel Corporation's stepping up of coking coal imports is to be discussed at a special conference of all the trade unions involved in Cardiff today.

Board supplies and, as the corporation drives to break even financially by next March, it has declared it is in no position to continue effectively subsidising the domestic coking coal industry.

Besides the NUM, the talks will be attended by officials

from the Transport and General Workers, the Iron and Steel Trades Confederation, the National Union of Blastfurnacemen, the National Union of Railwaymen, the National Union of Seamen, and the Merchant Navy and Airline Officers Association.

Scrap meals plan teachers

MORE THAN 20,000 head teachers yesterday demanded that the Government abandon its plan to force schools to let pupils eat their own snack meals. They warned they will hit children from eating sandwich lunches if schools become "crummy snackeries."

The 21,000-strong National

Association of Head Teachers, representing more than two out of three State school heads in England and Wales, claims this will lead to chaos.

The association says "sandwich pupils" will have to be provided with a place to eat and storage space for lunch boxes—and someone will still have to clean up after meal breaks.

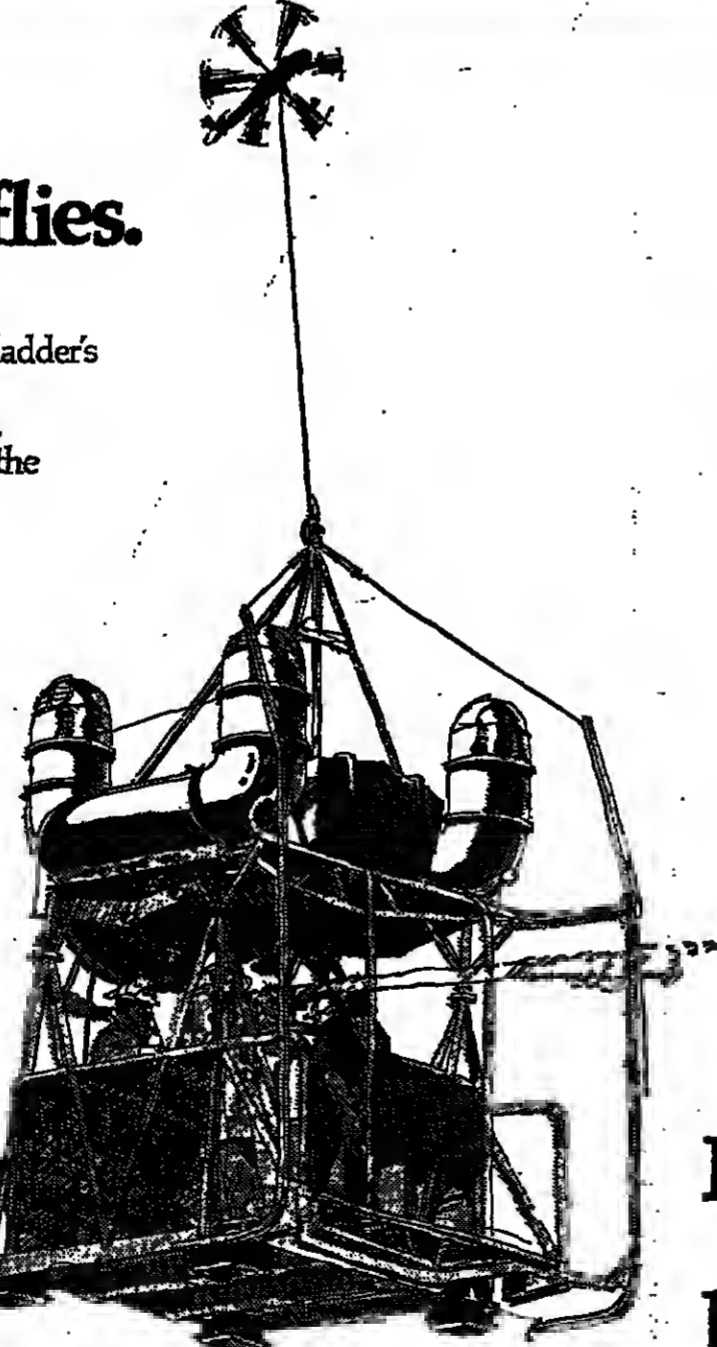
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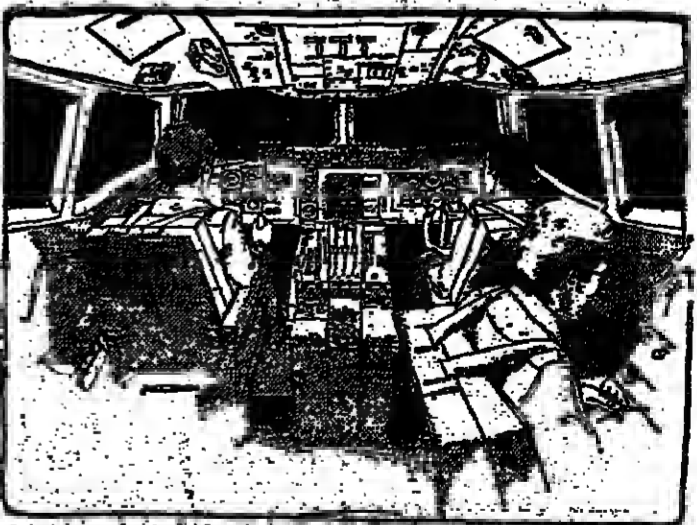


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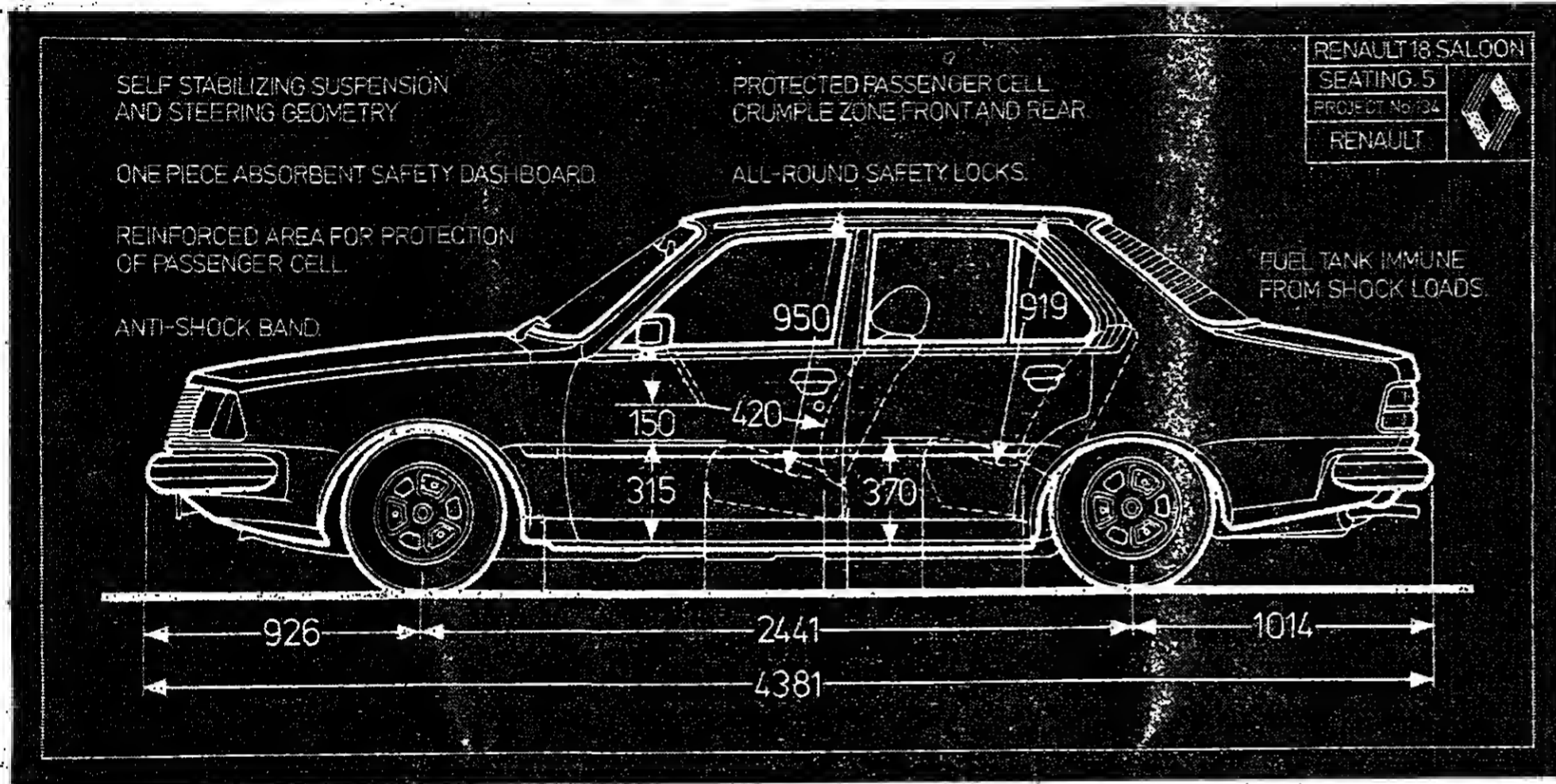
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Building and Civil Engineering

£6m rail contract in Jordan

RECONSTRUCTION of the 25 km Manzil to El Hasa section of the Aqaba Railway in Jordan is to be undertaken by the Henry Boot-Trocon Joint Venture (Henry Boot Railway Engineering of Sheffield and Trans Orient Engineering and Contracting Company of Jordan). Value of the contract is £6m.

This section of the railway, on which work starts early next year, is 130 km south of Amman

and will be used to carry phosphate from a new mill near Manzil.

Work to be carried out includes site clearance, removal of existing track and culverts, construction of earthworks with drainage and culverts, a new station complex with engineering facilities, together with renewal of the permanent way. Consulting engineers are Rendel, Palmer and Tritton. In the UK, Henry Boot Con-

struction has won a £2m contract for the erection of new training facilities for the Manpower Services Commission at Rammoor Hall, Sheffield.

Due to start on December 1, the contract calls for three blocks to provide office, training and sleeping accommodation.

The three units will be built of steel frame with brick and block walls, precast floors and slated mansard roofs.

Big Dubai hospital project

PREPARATIONS for the construction of a hospital for the Dubai Department of Health and Medical Services at Zabeel East, Dubai, are well under way. Estimated cost of the first phase is about £28m.

UK quantity surveyors D. G. Jones and Partners are providing a full pre-contract service and bills of quantities. Tender documents have not yet been issued, but piling work has already been completed at a cost of about £1m.

First phase of the project will be a two-storey 324-bed maternity and paediatric hospital with a floor area of 34,000 square metres and a 3,300 square metre central plant building. The air-conditioned building will have a reinforced concrete frame and blockwork walls.

Upton Associates are the building services engineering consultants and Schuster, Pechold and Partners of West Germany are the architects and structural engineers.

£6.3m worth for Monk

HOUSING, office blocks, railway station roofing and road construction are included in a variety of construction projects totalling over £6.3m awarded to A. Monk and Co.

New office blocks, laboratory alterations, extensions to various buildings and associated external works are covered by a £5.1m contract placed by Unilever Engineering Division at Port Sunlight, while at Peterborough, C. and F. Byren has

awarded a £192,520 contract for 10 houses, garages, roads and sewers at Old Pletton.

Liverpool Street Station is the location for the use of the Monkkradle mobile scaffolding system for roof glazing under a £127,987 contract awarded by British Rail (Eastern Region). At Milton Keynes the Development Corporation has accepted a Monk tender valued at £501,274 for the construction of 700 metres of road and a subway.

Warehouse work for Willment

MAJOR EXTENSION of Freeman's mail order warehouse at Peterborough has been started by Willment Bros., under a contract worth nearly £4m. Over 200,000 square feet of extra space will be provided.

Buildings will be constructed with a conventional steel frame on pad foundations and will be clad with plastic coated steel sheeting and are planned to be in operation towards the end of 1980. Architects are Scott, Brownrigg and Turner.

Takes strain from train

BILLETS WHICH have been made by laminating thin sheets of wood veneers with all grains parallel are being used as rail timbers on British Rail's Charing Cross river bridge in London.

The material is called Micro-Lam, was developed in the United States and is distributed in the UK by Southcoast of Golden Green, Tonbridge, Kent (073 274 377). It is made in a press in which the veneers are coated with a waterproof phenol-formaldehyde glue and then subjected to heat and pressure. When the finished product emerges from the press in the form of a billet it can be cut to any required length and width.

Ten metre lengths of 225 by 400 mm Micro-Lam have been supplied for use at Charing Cross, where they are laid in modules five deep (the five pieces being glued together) and support the rails longitudinally. Pandrol clips and base plates are used to lock the rails to the Micro-Lam supports, which are held in position by timber cleats and a holding down strap across the cleats. The Micro-Lam is expected to last for at least 25 years.

The material was submitted to rigorous testing at British Rail's Derby Research Centre and survived over 1m simulated vibrations, while Douglas Fir broke down at around 500,000.

Hospital in Cleveland

GEORGE FORDY and Son of Teesside has been awarded a £1.7m contract by the Nuffield Nursing Homes Trust to build The Cleveland Clinic, a new 30-bed independent hospital, at Norton, Stockton-on-Tees.

The fully-equipped hospital will include an air-conditioned operating theatre suite to the standards of the Lidwell Report. Work has started and construction should be completed in 21 months.

Warehouses in Oldham by Totty

FOURTEEN warehouse units are to be constructed at the Central Trading Park, Oldham, for AC Developments Northern by the Totty Building Group. The contract is worth about £1.2m.

The brick and metal-clad, single-storey warehouse units will be erected in three separate blocks with a total accommodation of 72,000 sq ft. Most of the unit will include office accommodation.

Work on the contract, which includes access roads and car parks, has just begun and is scheduled for completion in a year's time.



A member of the Costain-Tarmac-HBM (CTH) team carries out measurements with the Tellurometer MA 100 electro-optic distance measurement system during the construction of the Thames Barrier.

Putting the barrier in its place

ADVANCED measurement techniques are now being used in the current construction stages of the Thames Barrier project, intended to provide, from 1982 onwards—protection from severe floods for some 45 square miles of low-lying but densely populated areas of London.

These techniques include the use of Tellurometer MA 100 electro-optical distance measuring methods, as well as laser and optical plummets. Consulting engineers for the

project are Rendel, Palmer and Tritton, working with civil engineering works contractors Costain-Tarmac-HBM.

Continuous survey operations are in progress for the correct siting of the scheme, which is for the installation of the world's largest moving flood barrier. These operations involve a seven-man team under the control of Costain et al and in collaboration with Rendel, Palmer and Tritton.

Probably crucial to the whole operation is the establishment and supervision of the barrier

axis along a 564 metre baseline defined by two towers, one on each side of the river.

Nine piers, with the north and south abutments, will provide the supports for the gates, which form the barrier.

When these piers are being sited, a tower is erected on the base concrete of the cofferdam within which the pier is to be set up. Precise distances from pier tower to and from north and south towers are determined by the Tellurometer which is the most accurate measuring device of its class.

Brewery distribution depot

THE CONTRACT to design and construct Tollemache and Cobbold Breweries' new central distribution warehouse on the Whitehouse Industrial Estate, Ipswich, has been awarded to Cementation Projects, a Trafalgar House Group company. Tenders were presented and work started within eight weeks.

Apart from W. J. Baker of Great Barton, Suffolk, which will carry out some sub-contracting work, all the companies involved will be from the Trafalgar House Group. Architects are Hobbard Ford and Partners. Cost of the warehouse will be £1.7m. Another Trafalgar House

company, Cimentation Filling and Foundations has won £1m worth of foundation work in Scotland.

The largest (£100,000) is for work at a new bonded warehouse for the Distillers Company at Bonnybridge.

At Polmont, 200 homes worth around £2m, will be set up in a further stage of the company's local development. Crookston, Glasgow, will be the site for 120 homes for first-time buyers under a £2m scheme.

On a 64 acre site less than two miles from the centre of Edinburgh, 40 executive houses worth £1.1m are planned, and for the same overall cost, 100 homes are to go up at Head of Muir.

For 48 villas on a site near the Glenmavis golf course, the company has indicated a figure of £1.3m. Meanwhile, it is particularly happy about a £1m contract for 30 flats in Motherwell, a "first-ever" area.

Alterations at Feltham, Middlesex, for the new headquarters building for Chubb and Son have been negotiated at around £700,000.

Also in Middlesex, at Brentford, for A.G.A. Navigation Aids, is a contract for £277,000 and another worth £100,000 has been awarded by Firmenich and Co. for conversion of its factory in Hayes Road, Southall.

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Three jobs awarded to C. Bryant

THREE CONTRACTS totalling over £3.6m have been awarded to C. Bryant and Son's building division.

Work for Peterborough Development Corporation is worth £1.3m and involves the construction of an extension to a factory for Crossfield Electronics.

Second job, worth £2m, is for Telford Development Corporation, for the construction of 113 houses and bungalows, together with associated roads and sewers, and is scheduled for completion in 31 weeks. Third contract, for Bryant Samuel, is worth £838,000 for the construction of an office block in Birmingham, and includes the demolition of adjacent buildings and the renovation and extension of buildings to provide two-storey office accommodation.

Many new homes in Scotland

OVER THE next two months, new private residential developments worth close on £10m will be started by Leech Homes (Scotland), which indicates that plans for a further £54m worth of work of this type are being finalised for New Year starts.

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IN BRIEF

● Taylor Woodrow has a £470,000 contract for the construction of a leisure complex at Livingston Regional Centre, Livingston, West Lothian, awarded by Caledonian Associated Cinemas.

● Reconstruction of premises at 3/4 Onslow Gardens, South Kensington, London, into luxury flats, is to be carried out by Bovis, for Zablou. Work is valued at about £336,000.

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Alterations at Feltham, Middlesex, for the new headquarters building for Chubb and Son have been negotiated at around £700,000.

Also in Middlesex, at Brentford, for A.G.A. Navigation Aids, is a contract for £277,000 and another worth £100,000 has been awarded by Firmenich and Co. for conversion of its factory in Hayes Road, Southall.

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South Korea's chance of a stabler and more democratic future

BY CHARLES SMITH, recently in Seoul

WHEN PRESIDENT PARK was assassinated in Seoul last month by the head of the Korean Central Intelligence Agency it looked for a time as if the façade of prosperity and stability which had been painstakingly erected during his 18 years' rule might have been shattered. What actually seems to have happened is almost the exact opposite.

The capital city of Seoul, where a fifth of the population live and much more than a fifth of GNP is produced, has visibly relaxed since the death of the authoritarian President (despite the fact that the imposition of martial law has theoretically made Koreans temporarily even less free than they were before).

The mood is not euphoric—if only because tight Press censorship prevents most people from knowing precisely how much may be about to change. But it does look as if the "passing of the Leader" (to use the phrase favoured by the Government—controlled publications which still disseminate much of Korea's news and views) may have opened the way for a constructive new era.

The kind of future Korea might have faced if Park had not been shot by the chief of his own secret police can be appreciated by a glance at the situation which prevailed on the eve of the assassination. President Park was 62 at the time of his death and could have held power indefinitely under the terms of the constitution which he himself introduced in 1972 (the so-called Yushin or Revitalising Reform Constitution).

Its main features were the direct election of the president and a nomination system which ensured the Government a permanent majority in the National Assembly. The constitution was protected from public criticism or debate by an emergency decree (the so-called Emergency Measure Number 9) which Park introduced in 1975. Under EM9 criticism of Yushin became an offence which could be punished with indefinite imprisonment.

Despite his entrenched constitutional position Park's actual hold on power had weakened drastically before his death. The President was at his strongest in the later 1960s when the emergence of the Korean economic miracle under his leadership gave the country an

exhilarating sense of achievement. His popularity waned rapidly in the early 1970s as basic economic necessities came to be taken for granted and the less attractive (and more dictatorial) aspects of his rule began to attract notice.

During the first nine months of 1979, following a set-back for the ruling party in elections to the National Assembly last December, a groundswell of opposition to Park was building up which (in the opinion of unbiased Korean observers) could



have led eventually to something approaching domestic chaos.

Because Park was losing his grip on power, and because his advisers were increasingly fastidious to convey to him the seriousness of the situation he faced, his death can be seen (and probably is seen by most Koreans) as a personal tragedy but as no particular misfortune for the country. Park was mourned and buried as a national hero, but within 48 hours of his death it was an open secret that the authoritarian system over which he had presided would be swept away. The system is not, in fact, being abolished without some farewell formalities. It will be used once again in December when an interim President (almost certainly Mr. Choi Kyu-hah who was Park's Prime Minister and who is now acting President) will be "elected" under the existing indirect constitutional procedures.

The interim President's job will be to act as a caretaker while the elected members of the National Assembly tackle the task of amending the constitution. The amendments will be designed to produce direct elections to the Presidency and to reduce the heavy concentration of power in the presidency which gave a certain brittleness

to the old system. There is also a strong possibility that, for the first time in almost two decades, there will be elected local government.

The mood of confidence in Seoul that all these changes can be carried out smoothly seems odd until one realises that those involved in the process of political change have an overwhelming interest in minimising the number of bumps on the road towards a form of democracy. The reason is the prevailing fear that, if the domestic political situation gets out of control, the Communist regime in North Korea might seize the opportunity to intervene.

South Korea's 35m people are divided on many issues (including the merits or otherwise of the Park regime), but they appear to be unanimous in not wanting to come under Communist rule. The army (which has wielded considerable behind-the-scenes power since Park's death) is more concerned than most with the North Korean "menace" and seems to have been using its influence on the politicians to exercise moderation.

Those politicians who have received army warnings not to rock the boat undoubtedly include the leaders of the former ruling Democratic Republican Party, whose new leader, Mr. Kim Jong-pil, was induced not to run for the interim Presidency next month (though he will certainly run for President if and when direct elections are held under the new constitution).

On the opposition side of politics the mood also appears more cautious than in the closing days of the Park era. Mr. Kim Young-sam, the leader of the New Democratic Party, who spearheaded the opposition to President Park, has officially criticised the (Army-inspired) plan to use the Yushin constitution once more for next month's interim presidential election, but is saying privately that he will not be dissatisfied if the job of amending the constitution is tackled as soon as the interim election is over.

Mr. Kim Young-sam's colleague (and possible future rival as opposition leader), Mr. Kim Dae-jung, remains under house arrest and incommunicado in recognition of the fact that President Park took him more



Mr. Choi Kyu-bah (right), the acting president; and Mr. Kim Young-sam, spearhead of the opposition to the late President Park.

seriously as rival for the leadership than anyone else in sight. His known attitude suggests, however, that he will be willing to go along with a step-by-step approach to constitutional reform provided that the end result is a free presidential election in which both sides have a chance.

If the DRP and the NDP are in relative harmony over the procedure to be used for dismantling the Park system, they are certainly not in harmony over the speed at which the job should be done. The DRP, obviously hoping to recoup its losses after the setback to its prestige caused by the President's death, says the transition period should last over one year while the NDP would prefer six months (but indicates privately that it would tolerate eight).

Another area of potential friction between the two parties relates to the links that join the Korean political world with other portions of the ruling elite. The DRP leadership is closely intertwined with the top echelons of the bureaucracy, most of whose members owe their jobs to having been per-

sonally selected by President Park (and all of whom remain firmly in place).

If the DRP were returned to power it would probably confirm most of these individuals in their present positions. The New Democratic Party would be more likely to conduct a clean sweep but may well find itself being wooed by existing office holders. It may also find itself being courted by the powerful and exceedingly wealthy handful of leading businessmen who were virtually hand-picked by the late President to implement his industrial development programme.

Conflicts between the DRP and the NDP do not, as of now, extend to economic policy as such for the very simple reason that the politicians barely gave economic issues a thought during the battle to wrest political freedoms from President Park. Korea's bureaucratically administered high-growth, export-orientated, development strategy will thus continue for the next 12 months at the very least.

The strategy will be tempered

by changes in external conditions such as the difficulty the country may have in boosting its exports as much as it might wish during next year's expected recession in Japan and the industrial West. A radical departure from the high growth policies (which have meant GNP growth rates of 10-12 per cent in past years and may bring growth down to 7-9 per cent in the next 18 months) could be difficult for one very simple reason. The labour force is growing so rapidly, by over 3 per cent p.a. at present, that the economy must grow quickly in order to find enough jobs for young people entering the labour market.

What will also continue is Korea's policy of relying heavily on overseas borrowing to support its domestic development programme. The 1980 borrowing programme (drawn up before President Park's death but still valid) calls for the country to raise \$4.7bn through syndicated loans and overseas bond issues. The Koreans know that the political uncertainty of the past month would cost them a bit extra on the rate they would have to pay if they went to the market for substantial loans today. The hope is, however, that if things go smoothly for the next month or two international bankers will look as kindly on Korea as they did during the Park era.

A return of a firm of democracy to Korea after 15 years of authoritarian and highly centralised rule could bring its own problems. Intense regional rivalries such as those between the Cholla region (in the south-west) and Kyongsam (in the south-east) which were suppressed under Park could well flare up again and complicate the process of economic decision making.

Unpopular but efficient solutions to economic problems, such as Park's strategy of relying overwhelmingly on the development of nuclear power to meet Korea's energy needs, could also prove far more difficult to implement. Korea under a form of democratic rule will be a less efficient country than under Park and could even turn out to be prone to the disease of factionalism that bedevils Japanese politics. It should also, however, be more stable—at least than the Park regime was in its final years.

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Technical Page

EDITED BY ARTHUR BERRIETT AND TED SCHOETERS

PLASTICS

Beating the drum market

TECHNOLOGY FOR the manufacturer of blow moulded plastic drums was alien to Bowater Drums in the early part of this decade. The company entered the market via a licensing agreement with Mauser of West Germany.

Acceptance of the German container designs in the UK market was slow, and development of the market was further hampered by the severe price increases of plastics polymer in 1973 following the oil price increases. There were also handling problems for the larger size drums because most of the mechanical equipment then in use was geared for coping with the established 45 gallon steel drum.

This is substantiated in the launching of the company's L Ring drum which is produced on a machine bought in 1974 but now overhauled and modified to a standard which, the company claims, is probably unequalled in respect of technical innovations.

New powder supply system has been added to accurately meter the proportions of virgin powder, regranulated material and colour masterbatch.

Also fitted is a new accumulator which should ensure optimum conditions of storage

but, because it is smaller externally it actually enables greater utilisation of available space, particularly when containerised transport is involved.

The new drums can be stacked four abreast and two high into a 20 feet ISO container to provide a payload of 80 drums, compared with a payload of only 72 for the equivalent steel drum.

Heavy duty model can also be stacked up to four high on a double-sided pallet while, with the standard duty version, three high stacking can be safely used.

In typical environments, the drums can be used with conventional mechanical devices, such as the parrot beak and squeeze clamp fork truck attachments, can hooks and drum trolleys.

Its degree of compatibility with existing handling systems is a certain advantage to marketing because not only will it allow users to switch from steel drums without needing a major re-equipment programme—it means that when a transition takes place, customers can operate both L Ring drums and steel drums together on the same filling, handling and stacking lines.

Initial production will be 180,000 drums this year, with bigger targets once the line is fully geared up.

Bowater Drums, Disley, Stockport, Cheshire (06882 2715). DEBORAH PICKERING

METALWORKING

How to buy equipment

INTENDING machine tool buyers today are faced with a great variety of makes and types of machine tool, all claiming to offer advantages over the rest of the field. The task of evaluating all the various offerings is a formidable one. All too often the actual decision to buy is made on impulse, or as the result of some casual encounter, frequently leading to disappointment.

With a big machine tool exhibition approaching—MACH 80, to be held at the National Exhibition Centre in April 1980—many users of machine tools will be facing this very problem.

In order to assist users of machine tools, particularly in smaller companies, to plan their approach to the purchasing of new equipment, the Machine Tool Industry Research Association, in association with the Institution of Production Engineers, is organising a one-day seminar at the Cafe Royal, London, on Thursday, March 27, 1980. This will review methods and approaches in this most difficult but important area of managerial responsibility and is designed to help managing directors, works managers et al.

Advice will be given on preparation of a specification of requirements, which can be used to narrow down the choice of machine tool to manageable proportions, and on methods of systematic evaluation to place the contenders in some sort of order of technical merit. The parallel financial evaluation which can then be applied to likely candidates will also be described to provide further evidence on which a final choice can be made.

Methods recommended and the sources of the necessary data will be reviewed by speakers from MTIRA who will also give some consideration to the

broader issues of stand-alone or linked machines, and to current trends in machine tool evolution. A speaker from the machine tool industry will review the assistance potential customers will describe their companies' approaches to the problems of selection and justification.

Machine Tool Industry Research Association, Bulley Road, Macclesfield, Cheshire, SK10 2NE (0625 25421).

Grinding profile seen on screen

MADE IN Switzerland, the Doebeli OP 125 optical profile grinding machine is now available in the UK from Traub Automatics (UK), 249, Cricklewood Broadway, London NW2 6NX (01-453 7852).

The machine permits simple, fast grinding of all profiles by means of flat form, flat form relief, axial form and radial circular methods.

Batch production is possible by virtue of the fact that the cross slide can be controlled in both X and Y axes via a stepping motor system. Manual operation is also provided by micrometer screw adjustment.

The machine incorporates an overhead projection screen giving a choice of 10, 20 or 50 magnification, enabling work to be produced to very great accuracy.

A useful facility is the swivelling grinding head which permits plunge grinding on both sides of the workpiece. All tool forms can be made without templates, an important aspect claims Traub, permitting "great savings."

COMMUNICATIONS

Keeping in touch made easier

POCKETPHONE P5001 can be used as a "bodyworn" or handheld unit without impairing performance in either mode. Operational flexibility is extended by ready adaptability for use inside vehicles. The "pocketphone" can be locked into the adaptor for security, yet is ready for reversion to its portable role at any time.

Fye says this first British-designed and manufactured

AM portable of fully modular construction, is available in bands in the frequency range 68-174 MHz. Single, and up to six-channel versions are available. Transmitter output power of the P5001 is 1W.

Options allow system expansion or change with minimal redundancy and expense. Space is provided in the unit for the addition of tone-signalling options. Among the varieties available are 5 tone encode/

decade to the standard European systems. Recall two tone decade, tonelock encode/decade, or a single tone encoder to provide switching of a talk-through repeater from the portable.

There is a choice of easily interchangeable telescopic, coiled whip or pendant antennas to suit various applications. Fye Telecommunications, St Andrews Road, Cambridge CB4 1DW Cambridge (0225) 61222.

QUALITY CONTROL

Helps save pricey product

EDDY CURRENT testing of stainless steel tube is helping to improve quality and providing greater production flexibility for a British manufacturer of mineral-embedded heating elements.

H. A. Birch and Co. is monitoring seam-welded stainless steel tube immediately it leaves the tube welding machine in the company's Cannock factory, ensuring that the weld meets the required standards before the tube is used on the heater production lines. Rejection of defective tube saves subsequent manufacturing time and cost.

As an added advantage, immediate detection of a faulty length of weld means that the tube welding machine can be adjusted before further defective tube is produced, thus minimising scrap costs.

On-line monitoring of tube production is carried out using the latest Prutechnik Eddycheck Lab 2 equipment. It is one of the latest installations in the UK and is capable of monitoring tubes for the production

of 25,000 to 30,000 heater elements per week. Tube is continuously formed from flat strip which is passed over rollers and then welded. After going through a final sizing roller, the tube passes through the Eddycheck test coil. Defects are detected by electronically comparing measurements from adjacent points on the weld. The resulting signals are displayed visually alongside a preset standard, which determines the level of acceptance on a simple electronic bar chart consisting of two vertical illuminated columns driven by an amplified analyser. The better the weld, the lower the signal. If the signal level exceeds the preset standard, indicating that the quality of the weld is unacceptable, a warning is given both visually and audibly. This also activates a spray marker or tube sorter which identifies the defective length of tube.

Details of the Eddycheck from Bang and Woodson, Widemansh Street, Hereford HR4 9EZ, 0483 67671.

DATA PROCESSING

Cheaper business system

ALREADY IN the service bureau business and a supplier of minicomputers and software, Aylesford Computer Systems and Equipment, part of the Reed Group, is now also offering a microcomputer hardware/software package called Aquarius, based on the North Star Horizon micro.

The offering is priced at £5,950. On the hardware side it consists of 48k processor with

36k of discs, a visual display unit, and printer.

Software includes payroll for up to 450 personnel, invoicing for up to 400 accounts, bought nominal and sales ledgers and a disc operating system with a basic language for use with the standard application software or with an operator's own programs.

More from Orchard Villa, New Hythe House, Aylesford, Kent ME20 7PB (0622 79972).

AUTOMATION

Batches counted by a new method

A NEW approach to batch counting is achieving time savings for textile machinery manufacturer Platt Saco Lowell.

At its Accrington factory, the company has switched from traditional methods to digital electronic counting for making up component kits for textile machine frames. As a result, the time for each counting operation has been cut by one to two minutes. Since hundreds of operations are carried out weekly, the accumulated saving can exceed 20 manhours a week.

Equally important, the unequivocal precision of digital counting has virtually eliminated the possibility of components being omitted from kits. There is little danger of a machine standing idle for want of a part.

The company is using three high-speed electronic counting machines of the type recently introduced by W and T Avery. Installed in the main stores, they are essentially similar in design. Each consists of a digital weighing machine linked to a microprocessor-based calculator programmed to give an immediate six-figure digital "count."

To cope with a variety of components weights, all three are dual-range models. Two are bench-mounted machines in capacities of 12,000 g/1,200 g and the third is a floor-level platform machine of 1,200 kg/120-kg capacity. All are equipped with preset-key-operated tare systems (subtractive to fill

capacity) to enable container weights to be deducted.

They are used for making up kits of components for machine frames delivered to customers in stripped-down form. A typical kit might consist of up to 200 different components (weighing anything from a few grams to 4 or 5 kg each) in quantities from 20 to 300. Between 30 and 40 kits are assembled each fortnight.

Batches can be made up in very quick succession. Once the system has been set for the component, any quantity can be counted out rapidly and accurately.

W and T Avery, Smethwick, Worsley, West Midlands, 021-558 1112.

HANDLING

Lifts the goods

DESIGNED FOR use in single-storey warehouse areas in conjunction with racking systems is a type of electrohydraulic goods-only lift, designated the model 401, available from O & K Lifts, Keighley, West Yorkshire (0535 605533).

It is capable of servicing three levels with floor-to-floor heights of about 8 feet 6 inches and has a maximum capacity of 500 kg. Major feature is that it is constructed on a modular block principle which means that the lift is basically self-supporting as well as speeding and simplifying installation.

It arrives on site in three sections, each fully fabricated and pre-wired, and can be erected on any suitably rated concrete floor without requiring a pit.

With the aid of a fork-lift truck, the three sections are simply stacked one on top of the other, with the bottom unit housing the lift car, hydraulic pump and ram. Total installation is effected within a couple of days.

Several units, says the company, are already in service with supermarkets and more have been ordered for new stores which are currently in progress.

Sharp cut in packing costs

AN AUTOMATIC portable stabilisation system for use on any floor level conveyor line at considerable saving has been introduced by Nordsoo—manufacturer of hot melt adhesive applicators.

With the recent increases in stretch wrap film prices, a large number of producers are converting to hot melt pallet stabilisation to reduce costs. In this, small beads of thermoplastic material are deposited on the top of the cases or sacks to provide a tough, anti-slip surface without the need for additional strapping or film wrapping.

Benefits include: low cost of material—an average pallet load can be effectively secured for 10p or less; low capital investment; loads can be partially de-stacked with the remainder left secure; restacking is possible without further adhesive application and the low bond adhesive is formulated to allow load de-stacking with little or no fibre tear.

Direct labour is not involved and the developer says cost savings of up to 90 per cent are possible compared to shrink film, or strapping.

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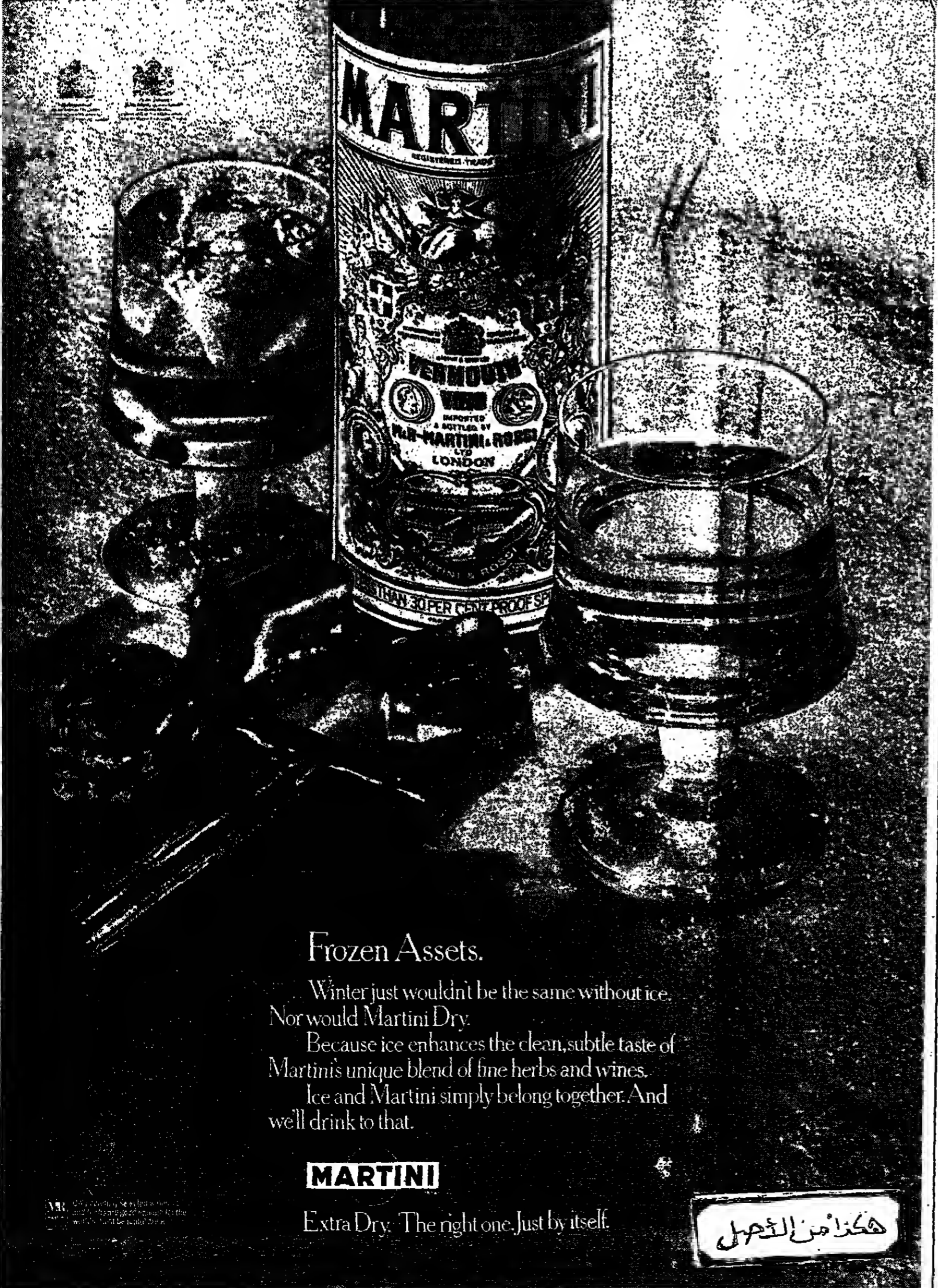
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FINANCIAL TIMES SURVEY

Monday November 26 1979

SINGAPORE

Radical changes are taking place in the island, one of the most stable parts of Asia. Lee Kuan Yew's government is promoting a far-reaching expansion of higher-technology industries to create more prosperity. And the invasion of Kampuchea has brought Singapore to the fore front of international policy-making for the region and altered South East Asia's attitudes to China.

Stable regime seeks change

By David Dodwell

LEE KUAN YEW, Singapore's Prime Minister, has now been 20 years in power. In that time he has transformed his tiny and once volatile island into one of the most stable and most affluent corners of Asia. People now talk of Lee as a grand old man of Asian politics—though he is still only in his late fifties. They refer to his regime in Confucian terms, enviously acknowledging that he carries with him the mandate of heaven. Singapore has ever been referred to as the emergent middle kingdom of South East Asia. Whether Lee approves of this imagery is open to question—his persistent suspicion of mainland China must leave room for doubt. But the repeated allusions to economic and political stability disguise quite radical changes that are now taking place.

One major policy shift has been the so-called second industrial revolution, which embodies an average 20 per cent boost in wages and a declaration of economic warfare on labour-intensive industry. Equally important is Singapore's increasingly vocal role in the politics of South East Asia: Singapore is becoming the region's "fixer."

The first testing of a new generation of potential leaders also marks a new phase in Lee's quest for a successor—a quest which has been given a new sense of urgency with the death of South Korea's Park Chung Hee.

The second industrial revolution is a fine illustration of the Lee government at its perceptive best. For some years Lee has been an outspoken critic of Western governments who resort to protectionism rather than recognise that they have lost their competitive advantage in a particular manufacturing activity and move on. To his credit, Lee has put his money where his mouth is. Wages in Singapore have risen to the point where companies no longer can compete effectively with low-cost producers in labour-intensive manufacturing sectors such as the textile and garment and simple electronics industries. The new policy, involving an overall 20 per cent rise in wages this year, and similar increases in the two or three years ahead, is designed to shake out such industries. In their stead, Lee swants to see higher-technology industries, which are capital intensive, offer more value-added work per employee, and guarantee steady

growth in workers' incomes in the years ahead. Goh Chok Tong, Minister for Trade and Industry and one of Lee's "bright young men," insists that there is nothing new in the policy: it was ready in 1973 but was shelved as recession followed the oil crisis.

There are many other good reasons for the change. Not least, Singapore suffers from a chronic labour shortage which in recent years has required the large-scale import of "guest workers." More than 100,000 of them now work in Singapore—about 10 per cent of the labour force—and they are arriving at a rate of 20,000 a year.

Alarm

While they came almost exclusively from Malaysia, there was no evident concern. But employers are now having to sweep further afield, to Bangladesh, Sri Lanka and India, and the Government is mildly alarmed at the possible long-term consequences of such a trend. A shift away from labour-intensive industry is seen as a way of stanching this influx.

Goh Keng Swee, now deputy Prime Minister, said in his eye of National Day speech: "The purpose of the exercise is not to give more pay for the same work, much less more pay for less work. It is more pay for better work and more skilled work. The adjustment process can be unpleasant for some, employees



Lee Kuan Yew (left), Prime Minister, and Goh Keng Swee, now deputy Prime Minister, architects of the island's "second industrial revolution"

as well as employers. Workers may lose their jobs and have to be retrained for new jobs. Employers unable to adapt to higher labour cost will have to close down their business. In this way, workers will be released to industries which can employ them more profitably.

With major investments in the pipeline—\$4.6bn petrochemical plant and two massive convention and shopping centres—the Government hopes it will

be able to absorb displaced labour with comparative ease. It also plans heavy investment in skills training: 2 per cent of the recent wage increase will be channelled directly into the newly-created Skills Development Fund—a sum of about \$815m.

Ironically, the industrial revolution now called for has become necessary because of the country's remarkable economic growth in the past. A combination of low annual wage

BASIC STATISTICS

Area	326.4 sq. miles
Population	2.33m in 1978
GNP (1978)	\$817,406m
per capita	\$87,470.386
TRADE (1978)	
Exports	\$822,986m
Imports	\$829,602m
UK TRADE (1978)	
Imports from UK	£255.90m
Exports to UK	£116.74m
Currency	£=S\$4.615 (Nov. 12, 1979)

Nations debates on Kampuchea, has been instrumental in defining ASEAN policy, and was the author of the joint ASEAN motion put before the UN two weeks ago.

Initiatives

Since the United States has held back from any specific policy initiatives of its own, simply agreeing to support ASEAN in any position it takes, this effectively means that Singapore is playing an important part in defining U.S. policy in the region. A constant stream of diplomats and world leaders has passed through Singapore in the past year, adding greatly to its stature and to that of the ASEAN group as a whole. Singapore from the outset has been a passionate

CONTINUED ON NEXT PAGE

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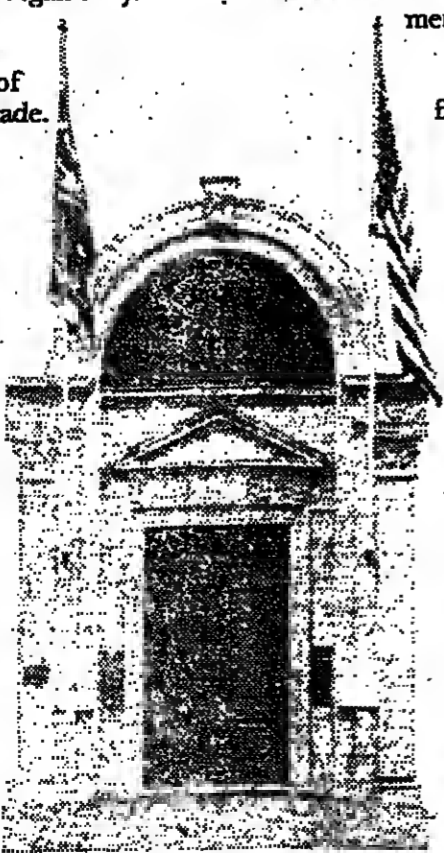
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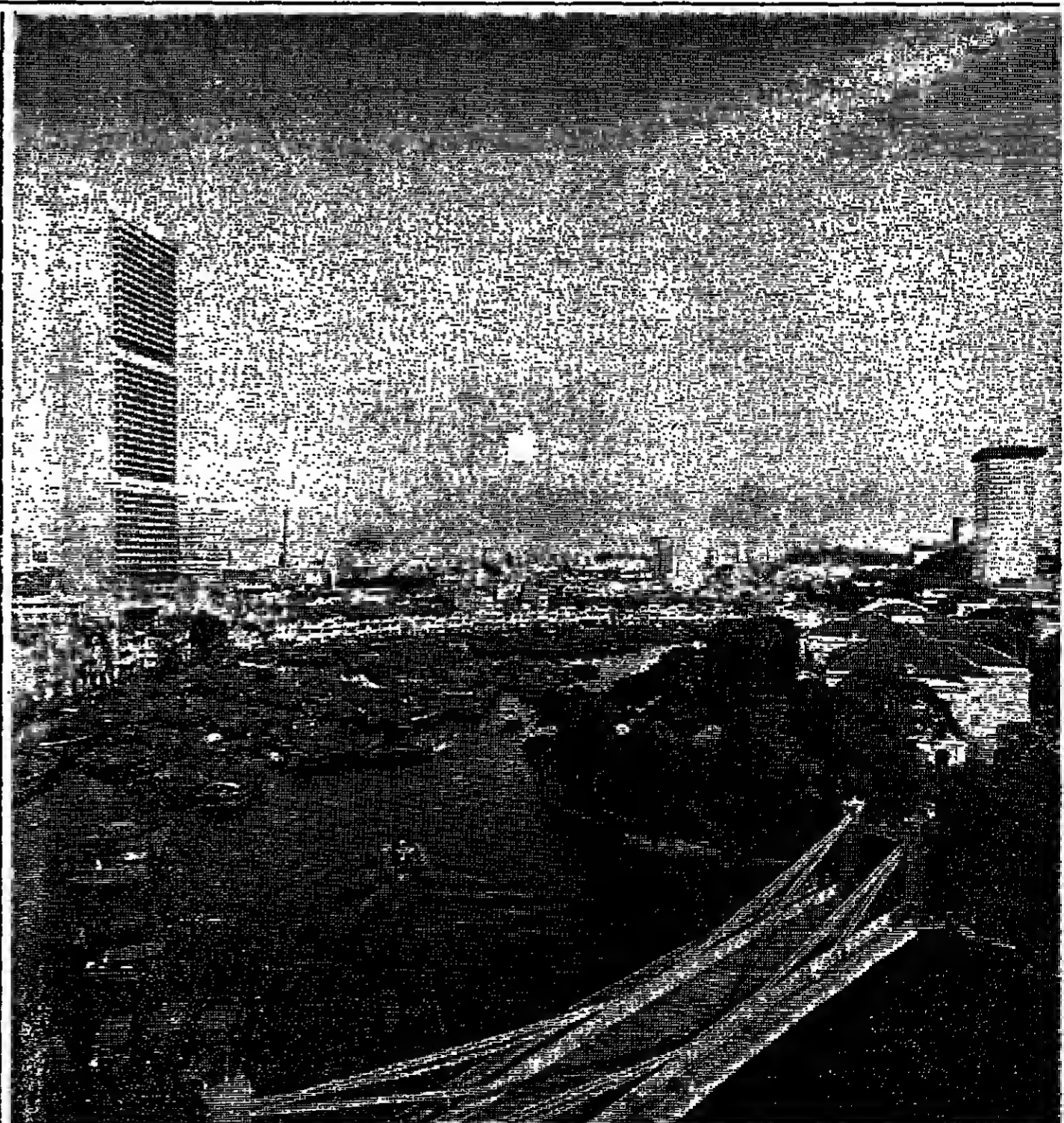


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SINGAPORE II

A forced march to high wages and productivity

SINGAPORE'S ECONOMY is strong and it is stable. But it is not exactly the dynamo that many in and outside Singapore think it is and it is certainly not the dynamo the Government would like it to be.

especially as reflected in the export growth rates achieved by other developing countries in East Asia. Though protectionism has proved a barrier to products in some markets it has remained more of a potential than an actual danger to Singapore's growth.

demand for Singapore's goods and services and raising entrepreneurial trade turnover. In absolute terms the short-term position has been and remains bright. In the first nine months of the year, exports grew 31 per cent and imports by 28 per cent.

both up and a recent business survey shows a modestly optimistic outlook continuing. Private sector construction has been more buoyant than for several years, with hotels and shopping centres in the lead.

not high enough to deter new investment. Business sentiment remains optimistic but could succumb quite quickly to any signs of shortening order books.

looked as though it could be on the verge of another recession, to make such a determined push for high wages, possibly at the expense of employment.

changed, at least for the time being, the new policy is an implicit admission that manufacturing has been given too many incentives in the past—at the expense of other sectors which have had to pay normal tax rates, and seen their wages held down by NWC guidelines.

one. If it is to be a success quite a few businesses will suffer. There will be closures, and entrepreneurs will have to "get on or get out."

Change

CONTINUED FROM PREVIOUS PAGE

advocate of ASEAN, and it must give Lee and his fellow Ministers considerable satisfaction to see ASEAN trade agreements about to be signed with the EEC and Japan.

intermediate technology products for China. With most Singapore-based businesses speaking Mandarin it is a boon which they are likely to exploit for all that it is worth.

decisions, design policies and make public statements without constant reference to the old guard. It is premature to say that Lee and his contemporaries, Goh Keng Swee, Hon Sui San and Mr. Rajaratnam, are about to take a back seat, but potential new leaders are being given some air.

Generally, the financial sector has been providing an increasing proportion of capital inflow. In 1978, net monetary inflows were \$858m compared with ordinary private capital inflow of \$569m. The need for capital inflow—in a financial sense—has also continued to decline relatively.

Fund

The strategy was announced by the National Wages Council in June. It recommended an average wage rise of 20 per cent and higher for the lower paid. Though 4 per cent of the increase was to be creamed off into higher central provident fund contributions and 2 per cent into a new industrial training fund, the increase was way ahead of the cost of living, which rose only 5 per cent last year.

Meanwhile, Government critics are adopting an "I told you so" attitude. They say the new policy justifies criticisms in the past few years that capital was being allowed to profit unduly at the expense of labour whose wages were being held down unnaturally by the NWC guideline and the import of foreign workers.

Absorb

Manufacturing is a different matter altogether. Home markets are almost unprotected, and there is not the obvious comparative increases in productivity of 10 to 15 per cent a year in manufacturing which are difficult to achieve anywhere.

Rapid growth has probably gone out of offshore banking, and perhaps tourism. And Singapore may no longer get an easy ride on the back of the oil and commodity booms that its two neighbours, Indonesia and Malaysia, have enjoyed for most of the past decade.

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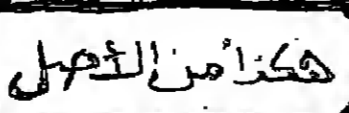
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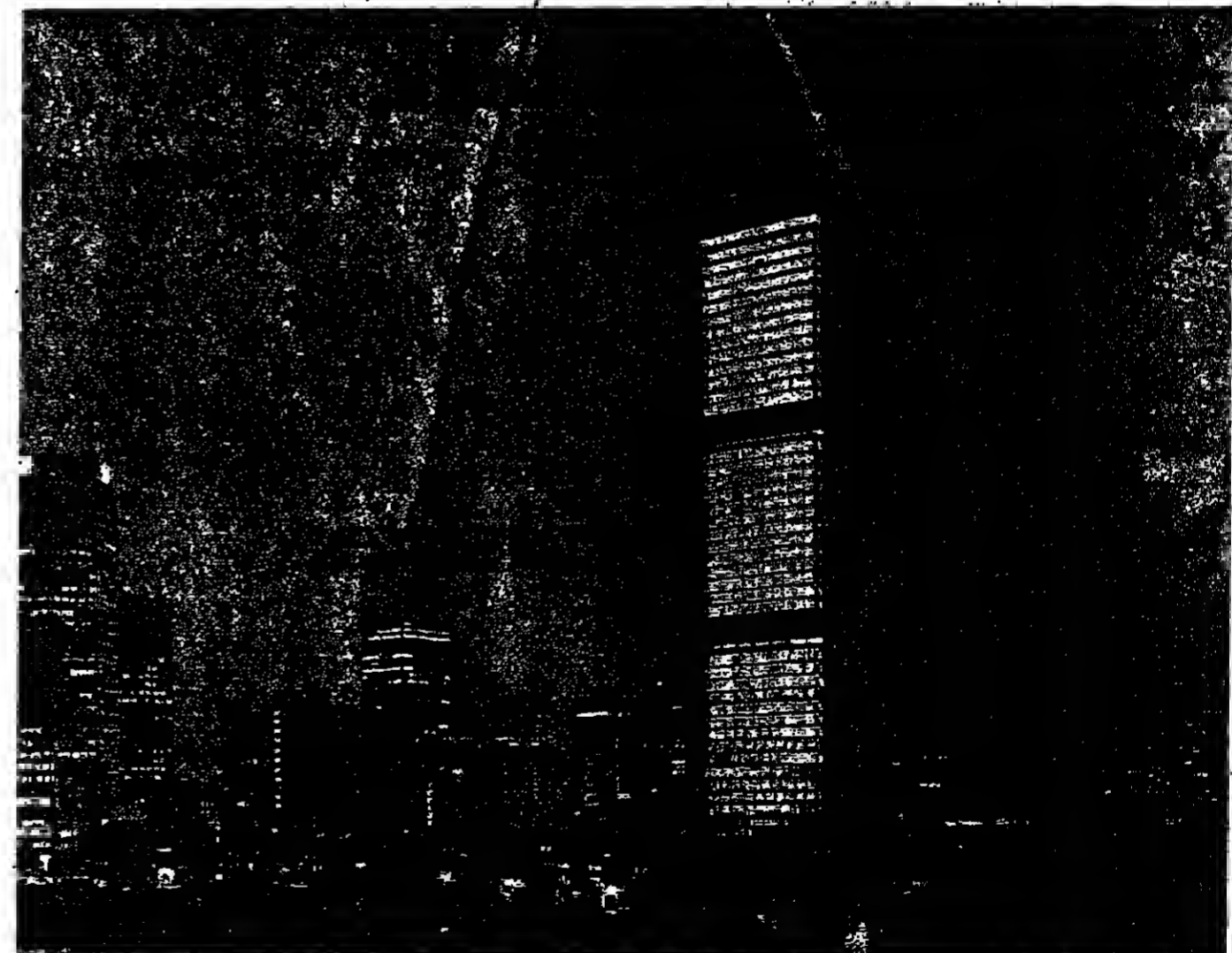


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SINGAPORE IV

Export policy puts emphasis on higher technology

SINGAPORE'S new wages policy has not only unlocked the door on a second industrial revolution—it has redefined the island State's trading role in Asia.

From this economically buoyant base Singapore has launched its "second industrial revolution." Manufacturers now being induced to set roots in the country will in due course make Singapore an exporter of a whole new range of products.

The Government intends that most of these will involve higher technologies, and bring higher returns per capita of the workforce.

The export growth areas include computer peripherals, precision engineering, medical equipment, aircraft and automotive components, pharmaceuticals, fine chemicals, drugs and oil-field equipment.

The prospect of growing world trade with China offers particularly tantalising prospects. The Prime Minister, Mr. Lee Kuan Yew, recently claimed that Singapore would play "a subsidiary role" in the modernisation of China.

Destined

Rising oil prices account for only a small part of this increase in the cost of oil imports has risen at a rate of 18 per cent during 1978—representing a 4 per cent increase in volume of imports (most of the extra coming from Kuwait). But Singapore is a small consumer of oil, and most of its imports are destined for its highly profitable oil refining industry.

Up to the end of September this year, imports grew at a rate of 28 per cent, but mainly as a result of a 41 per cent rise in rubber imports from Malaysia (almost all re-exported), and the purchase of two new aircraft by Singapore Airlines.

The value of Singapore's domestic exports grew during the first nine months of 1979 at a rate of 31 per cent. Refined oil exports rose in value by 19 per cent even though volume demand has grown less quickly in recent months.

There are numerous justifications for this claim. First, more than 75 per cent of Singaporeans are ethnically Chinese—many of them fluent in both Mandarin and English. This gives Singapore a unique intermediary role for Western companies hoping to make inroads into the China market.

Seminar

At a recent two-day seminar in Singapore on trade with China, a leading Singaporean economist claimed: "Singapore is politically, economically and socially much better equipped to respond to the rising economic opportunities in China than any other ASEAN member."

Mr. S. Dhanasekaran, Minister of State for Foreign Affairs, argued recently that foreign companies hoping to export or even invest in China would do well to establish subsidiaries in Singapore for the export of intermediate technology products to China.

In addition, local exporters are being encouraged to launch sales campaigns in concert. They are being encouraged to seek joint ventures with



Singapore Stock Exchange: the island's wealth comes from converting someone's exports into someone else's imports

their traditional markets as well as the infant China market. When the China market opens up in a large way, they will be well poised to penetrate it," he said.

It can be argued that Hong Kong is better placed to extract this sort of investment, but Singapore's advantage is more apparent than real. Singapore is politically stable and secure, whereas Hong Kong is soon likely to be worried by the prospect of reabsorption into China.

While Singapore's foreign investors face a buoyant future, local manufacturers are still extremely vulnerable. They are given negligible protection against the multinational giant while at the same time not having the multinationals' resources for investment or their guaranteed export markets.

While the bankers battle with the POSB, the general banking public are meanwhile rubbing their hands with glee to see more and more sweeteners being offered as a lure by the banks.

Adding to the bankers' woes is the prospect of a slower growth in personal savings. With the recent 4 per cent increase in the compulsory central provident fund contribution, bringing the total to 37 per cent of a worker's salary, Singapore has one of the highest—if not the highest—compulsory national savings rates in the world.

As a result bankers fear that there would be less disposable income available for deposit in the banking system, plus a general disinclination to save more in view of the already high rate of provident fund contribution.

Within the highly competitive environment, a searching for ways to reduce their cost—especially foreign banks—have recently been taking advantage of a loophole in Singapore's monetary system. Unlike local banks, foreign banks operating in the domestic market suffer the disadvantage of not having a large deposit base, and hence are mainly dependent on the interbank market for funding.

foreign companies. While considering plans for a trade development council, the Government has also just introduced an export credit insurance scheme which is likely to enable local companies to export in circumstances which have until now been impossible.

Guaranteed

A background worry for the Government has been the prospect of a worldwide recession in the U.S. alone. Singapore's multinational companies have guaranteed export markets, many of them with order books full for years ahead; and second, because Singapore is looking more and more to Asian markets to secure its future.

While the United States is one of Singapore's top three trading partners—with Malaysia and Japan—an increasing proportion of visible trade is with partners in Asia. Total trade in the first seven months of 1979 was almost \$877m, but more than \$222m comprised trade with Asian countries—almost 61 per cent. If countries in Asia continue to grow at a faster rate than those in the West, then this proportion can only increase.

"If there is a recession, then we shall certainly face stormy seas," one senior Government official said. "We may have a bit of our mast blown off, but we should come through all right."

David Dodwell

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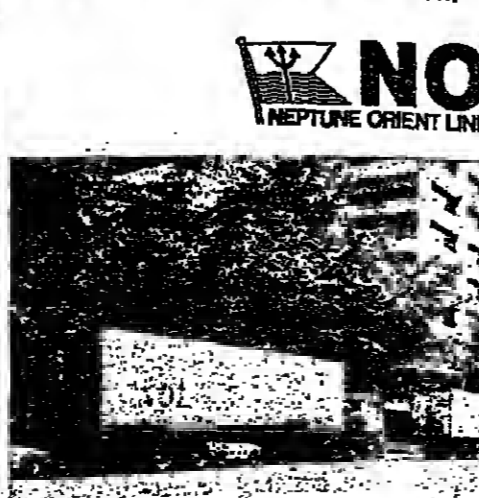
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SINGAPORE'S MOVES towards a freer banking environment have helped accentuate the already intense competition among banks in the country. Though many have set up shop largely to conduct regional or offshore business, the sheer number of financial institutions in such a small nation is in itself staggering—51 commercial banks, 27 merchant banks and 34 finance companies.

Local and foreign banks, and finance companies well, are wooing customers for every dollar of deposit they can lay their hands on, particularly in the face of an onslaught by the Government-owned Post Office Savings Bank (POSB). There is no competitor more awesome or formidable to the banks as the POSB, which enjoys the advantage of being able to pay tax-exempt interest and is not subject to the Banking Act.

The POSB has enjoyed phenomenal growth over the past few years and has now firmly set itself in the forefront of retail banking. In 1970 it accounted for only 2 per cent of total bank and finance company deposits of \$83.7bn. Today its share is 15.5 per cent out of total deposits of over \$814m. Moreover, the number of savings accounts with the POSB has reached the astonishing figure of more than 1.6m in a country with a population of about 2.4m.

The POSB provides a service which the banks as yet cannot match. Customers enjoy a host of free services, longer banking hours (even nighttime opening) and minimal withdrawal restrictions at the bank's numerous outlets dotted all over the island. It also has banking counters at major superstores. The bank is now on the brink of introducing automated teller machines—although it was beaten out of first place by the Chartered Bank, which last month became the first bank in Singapore to introduce them. Shouting "foul" at the POSB's "encroachment" on

their boundaries, commercial bankers have come out vocally against the POSB for allegedly departing from its traditional role as a national savings institution. What has worried them even more, however, is the fact that the POSB has also ventured into the commercial loan market—particularly, housing and syndicated loans—and is currently exploring the feasibility of introducing current account services.

Two petitions to the Government from the Association of Banks in Singapore (ABS) have so far brought no results. Although they did not say so in so many words, the bankers were pressing for the POSB's status to be changed to that of fully fledged bank so that it too will come within the control and constraints of the Banking Act. They are also asking the authorities to set a ceiling of \$80,000 per account for deposits with the POSB which qualify for tax-exempt interest and that they be given the same advantage.

Complain

Last year at the ABS annual general meeting, the managing director of the Monetary Authority of Singapore (MAS), Mr. Michael Wong Pakshon, sharply admonished bankers for complaining about the POSB. Bankers should quit, complaining and do more to imitate the POSB's services, he suggested. Mr. Wong's remarks reflect the feeling in Government circles that the banks are "barking up the wrong tree." Said one official: "The POSB has been enjoying the tax-exempt interest advantage for over a hundred years without the bankers complaining. But just because it has now awakened from its slumbers to make full use of this advantage and improve customer services, the bankers have decided to make a fuss about it. They would have received a more

sympathetic hearing if they complained after having done much more to improve their own facilities and services to customers to match those of the POSB."

While the bankers battle with the POSB, the general banking public are meanwhile rubbing their hands with glee to see more and more sweeteners being offered as a lure by the banks. Lucky draws, free gifts and insurance and other marketing gimmicks are now being freely dangled before customers.

Adding to the bankers' woes is the prospect of a slower growth in personal savings. With the recent 4 per cent increase in the compulsory central provident fund contribution, bringing the total to 37 per cent of a worker's salary, Singapore has one of the highest—if not the highest—compulsory national savings rates in the world.

As a result bankers fear that there would be less disposable income available for deposit in the banking system, plus a general disinclination to save more in view of the already high rate of provident fund contribution. ABS chairman Mr. Tjio Kay Loen has suggested that some of the funds be placed in the private sector, possibly in private pension funds, but this proposal is unlikely to be headed by the Government.

Within the highly competitive environment, a searching for ways to reduce their cost—especially foreign banks—have recently been taking advantage of a loophole in Singapore's monetary system. Unlike local banks, foreign banks operating in the domestic market suffer the disadvantage of not having a large deposit base, and hence are mainly dependent on the interbank market for funding. Interbank borrowing, however, is currently more expensive than customer deposits and like

customer deposits is also subject to the MAS reserve requirement of 20 per cent, thus adding to the cost of borrowing.

Mr. Loophole gives the banks a boost, enabling them to save on the cost of maintaining the required requirement. This is done through the bank's Asian Currency Unit (ACU) as Asian currency deposits with the unit do not require compliance with reserve requirements.

Through its ACU, the bank will swap Singapore dollars for U.S. dollars with its customer, who will then place the U.S. dollars deposit with the ACU. The Singapore dollar funds can then be redeposited at the bank, thus avoiding the requirements of reserve requirements.

The lifting of exchange controls in June 1978 has made such transactions easier and since then, with interest rates rising rapidly at the same time, there has been a sharp increase in these swap deals. Alarmed at the increasing volume, the MAS last month continued banks against engaging further in such deals. Understandably, the Authority is concerned that banks are circumventing its reserve regulations designed to protect depositors and control money supply and credit.

Moreover, the high volume of movements of Singapore dollars in and out of the republic, though such of it is paper transactions, makes it difficult for the MAS, which is charged with keeping the value of the Singapore dollar in line with the extremes of its trading partners, and to monitor movements in the Singapore dollar. The Authorities have so far used moral persuasion with a degree of success to prevent such swap deals from getting out of hand. But bankers fear that the MAS may try to plug the loophole by changing the basis of computing liquidity requirements from

SINGAPORE V

National wage increase a spur to industry

GOVERNMENT MINISTERS and senior civil servants officially deny that Singapore's determination to improve its industrial performance amounts to "a second industrial revolution." "We do not believe in revolutions in Singapore," says Mr. Goh Chock Tong, Minister for Trade and Industry.

But although Mr. Goh says that the new economic policy spearheaded by his ministry is merely a resumption of a course interrupted by the oil crisis and consequent world recession he and his colleagues lose no opportunity to stress the urgency with which they intend to pursue the task of re-structuring Singapore's labour-intensive, low-value-added economic activities.

The most obvious manifestation of that urgency is the republic's new wages policy. In June the Government's advisory body on pay, the National Wages Council, made recommendations deliberately designed to add 20 per cent to national wage costs.

Not all the extra money was to find its way into the pockets of the workers. The actual wage increase outlined by the council took the form of a seven per cent rise plus S\$32 offset against other increases such as merit bonuses awarded by companies. This contrasted with the previous year's recommendation of six per cent plus S\$12 over and above that amount.

Employers were required to pay an extra four per cent into the Central Provident Fund, the highly-successful mechanism by which workers acquire compulsory savings. An additional employers' contribution of 2 per cent of the monthly wage (or S\$5, whichever is greater) was to be paid into the newly-created Skills Development Fund.

In accepting the council's recommendations the Government has made it clear that this year's wage increases are likely to be followed by similar rises over the next three to four years (although new recommendations are not mandatory, in practice they are widely implemented).

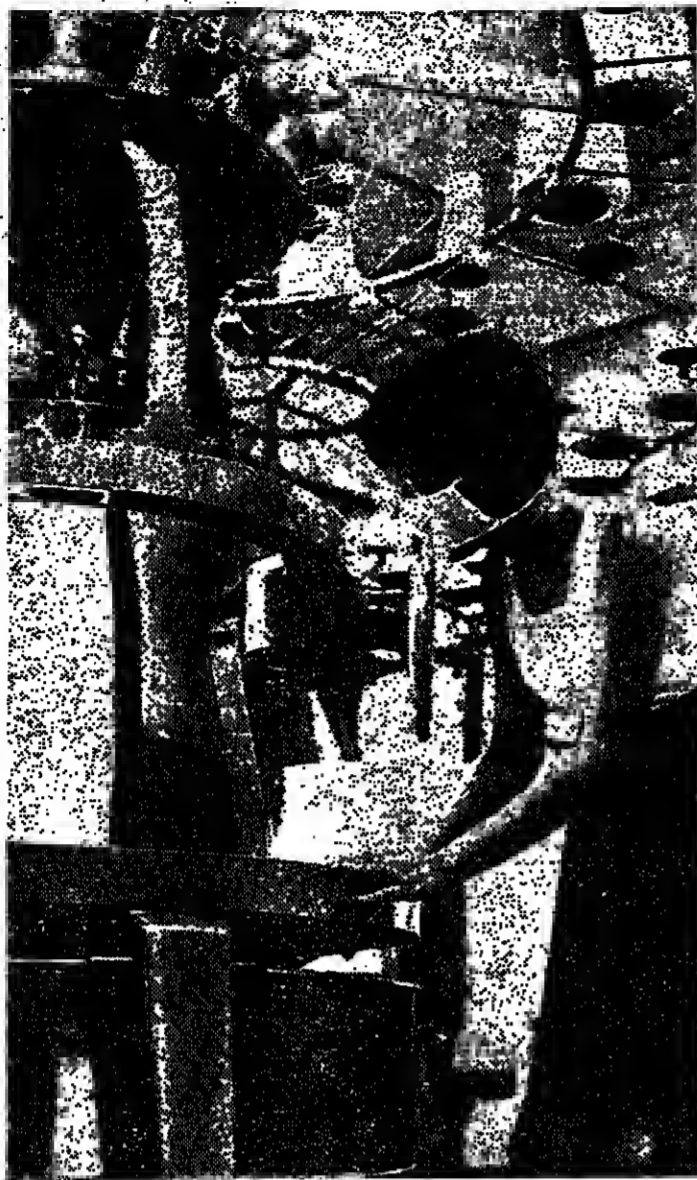
Signpost

"One year will not do the trick," says Mr. Goh. By using the National Wages Council to signpost the Government's determination to restructure the economy "you warn your industrialists that that is the direction we are moving in."

The reason for this additional impetus in Singapore's drive to acquire a more sophisticated industrial base is the knowledge that other countries with larger populations are turning towards export-orientated growth—not least China which could undercut Singapore's competitiveness in such areas as textiles and simple electronics. Growing protectionism is an added disincentive to remain a labour-intensive, low value-added economy.

Singapore's increasingly well-educated workforce is showing signs of fastidiousness over so-called dirty jobs which are currently largely performed by temporary immigrant labour. And in a labour deficit economy, Singapore is simply not in a position to expand along labour-intensive lines.

Confident in the knowledge that the investment pipeline is unlikely to dry up as a result of higher wage costs—the Economic Development Board quotes a figure of about S\$1.3bn already committed so far this year—the Government is taking a tough line with manufacturers who rely on cheap, often imported, labour to make low-value-added products. There was considerable dismay in Singapore manufacturing circles when the wage council's guidelines were announced. Singapore's entrepreneurs now find themselves doubly squeezed. Their profit margins are being cut by the extra wages bill. At the same time they are being asked to spend money on upgrading their activities.



Girl wearing a protective mask operates a machine in a cotton factory

While some tip service is paid to their problems, the general impression is that the Government is not prepared to deviate from its existing principle of taking no special measures to protect local industry. "We are confident that local entrepreneurs can use their ingenuity to upgrade their operations," Mrs. Goh says.

Nor will the Government take steps to discourage a multinational company which does not wish to upgrade from moving its activities across the causeway to Malaysia, or further afield to Sri Lanka or Bangladesh. But the implication must be that this is not expected to happen on a large scale. Because of Singapore's geographical position and its excellent infrastructure, companies may find that they cannot afford to defect.

At the same time the Skills Development Fund—likely to bring in revenue of between S\$50m and S\$60m a year—will be used to help workers improve their skills and employers to improve their operations. A 12-man advisory council has been set up under the auspices of the Ministry of Trade and Industry to administer the fund.

Although specific guidelines have yet to be worked out, the money will be made available for part- and full-time courses and training programmes for employees, grants or loans to any employer for the purchase of equipment needed to upgrade operations, and funds to subsidise the cost to employers of staff retraining.

Singaporeans are currently obsessed by training. The Economic Development Board, which runs its own courses in such skills as tool making, machine setting and precision mechanics, is planning to double its training capacity during the coming year. The Vocational and Industrial Training Board recently introduced a system of training for unskilled or white-collar workers, to inculcate skills for immediate re-employment.

The same system will be extended to skilled workers on part-time or day-release courses. And while the Government's overtures to private employers to finance training schemes for their own workers have met with limited success, a number of joint industry-government training centres have been established to meet the need for skilled craftsmen, three of them with multi-national companies—Philips, Rollei and Tata.

Mr. Goh points out that his ministry is assuming that 18,000 new jobs will be created over the next four to five years as a direct result of high value-added investments already committed. And a further 17,000 new jobs per year should result from the expansion of existing industries.

In theory, this should cover the 3 per cent annual net

Displace

account for the bulk of the market activity. But deposits of non-bank customers have shown encouraging improvement, rising by 87 per cent to U.S.\$5.9bn, while loans to non-bank customers advanced by 26.6 per cent to U.S.\$7.7bn.

Asian dollar loan syndicates remain brisk, but with spreads wafer-thin some foreign banks, particularly the Americans, are beginning to cool off. Excessive liquidity, the bane of bankers not too long ago, is perhaps finally beginning to evaporate.

But Asian borrowers are also becoming increasingly sophisticated and demanding. So for every American bank pulling out there are many more European, Canadian and Asian banks waiting to step into their shoes.

Although offshore business remains their bread and butter, offshore banks are also beginning to look increasingly towards the domestic market to supplement their income. Since July last year offshore banks are allowed to extend credit facilities to Singapore residents subject to a ceiling of S\$30m in total at any one time.

Interbank transactions still

growth in the labour force for the foreseeable future. Certainly, the social and political implications for Singapore of significant unemployment would be a cause for concern to the present Government. There is therefore a deliberate policy of trying to match the levels of training with the introduction of new technology so that manpower is not outpaced by mechanisation. But privately expressed pessimism among some senior civil servants suggests that the effects of automation on employment may be a problem for the future.

The other imponderable, of course, is the effect of external factors on Singapore's efforts to move from the third to the second rank of medium-mechanised and medium-wage countries. Future investments may not be forthcoming as the United States' economy pushes deeper into recession.

Upset

Development Board officials cite instability in the international money markets and the uncertainty of oil supplies as two major factors which could upset Singapore's economic calculations. "The problem is that there never is a good time to make these sorts of changes," said one development board spokesman.

"Restructuring the economy should normally take decades. But we don't have the time. Only perhaps seven to ten years."

A textbook example of the sort of upgrading welcomed by the Singaporeans was recently provided by the American semiconductor group Fairchild. Eighteen months ago Fairchild had an investment of S\$19m and a workforce of about 3,000. By the middle of this year its investment had risen to S\$44m and its employees to 4,300. Next year Fairchild Singapore will invest S\$43m to expand its testing and automated production facilities.

It also plans to manufacture new high-technology products in Singapore, including a micro-processor with 64,000 memories. Fairchild's modernisation programme has enabled it to expand and redeploy its workforce from doing simple assembly work towards testing products. It is also training apprentices in conjunction with the Vocational and Industrial Training Board.

That sort of progression by a company which first invested in Singapore 10 years ago is welcomed by the Economic Development Board. And multinationals prepared to invest in skills-intensive, high-technology industry and at the same time participate positively in training schemes will receive the greatest encouragement.

Singapore calculates that existing incentives—the free movement of capital, unhindered repatriation of profits, no capital gains tax and a comparative lack of red tape—far outweigh the disadvantages of a higher wage bill.

And Singapore's growing reputation as an entrepot or conduit for telecommunications, Asia dollars, technology and training skills will all contribute to the success of the new economic policy, say the optimists. But more cautiously, the Government is aware that the Central Provident Fund and Skills Development Fund contributions, which together comprise 6 per cent of the latest pay package, provide a financial buffer in case of future problems.

That 6 per cent could be removed or lowered if the wages burden proved too much for too many employers because of cold economic winds blowing in from outside.

Kathryn Davies

Reflecting Singapore's continuing importance as an international funding centre, the U.S. dollar Floating Rate Certificate of Deposit (FRCD) market has also expanded markedly. In the nine months to September there were 19 new issues compared with 16 for the whole of last year, bringing the outstanding amount of FRCD to U.S.\$1bn.

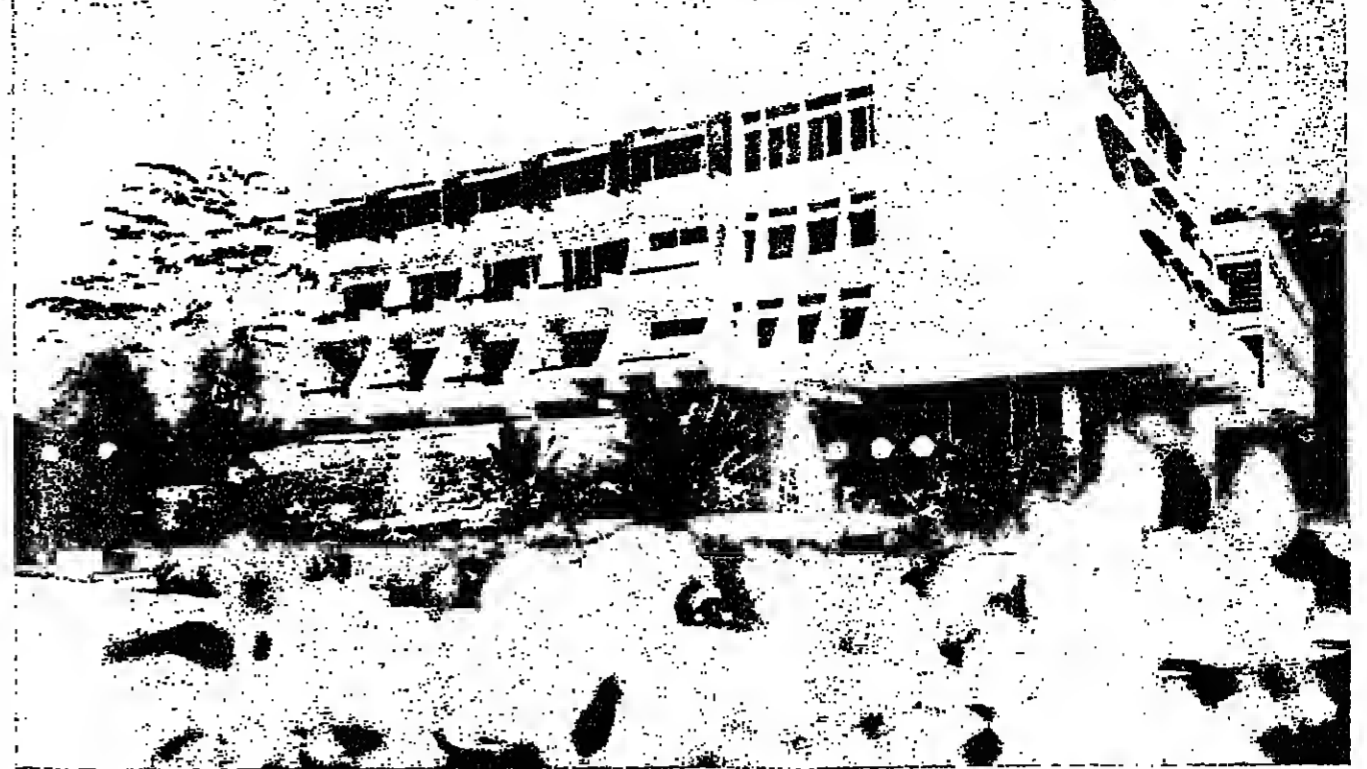
More than three-quarters of the issues are by Japanese banks. As a result Singapore has become the third largest centre in the world for FRCDs issued by Japanese banks, next only to London and New York. Most issues are of three-year life but five-year issues have begun to make their appearance.

The Asian bond market, on the other hand, reeling under the pressure of spiralling interest rates, has suffered a slowdown in new issues. The total put together in Singapore for the nine months to September amounted to U.S.\$225m compared with U.S.\$200m for the corresponding period last year.

Georgie Lee

Garden HOTEL

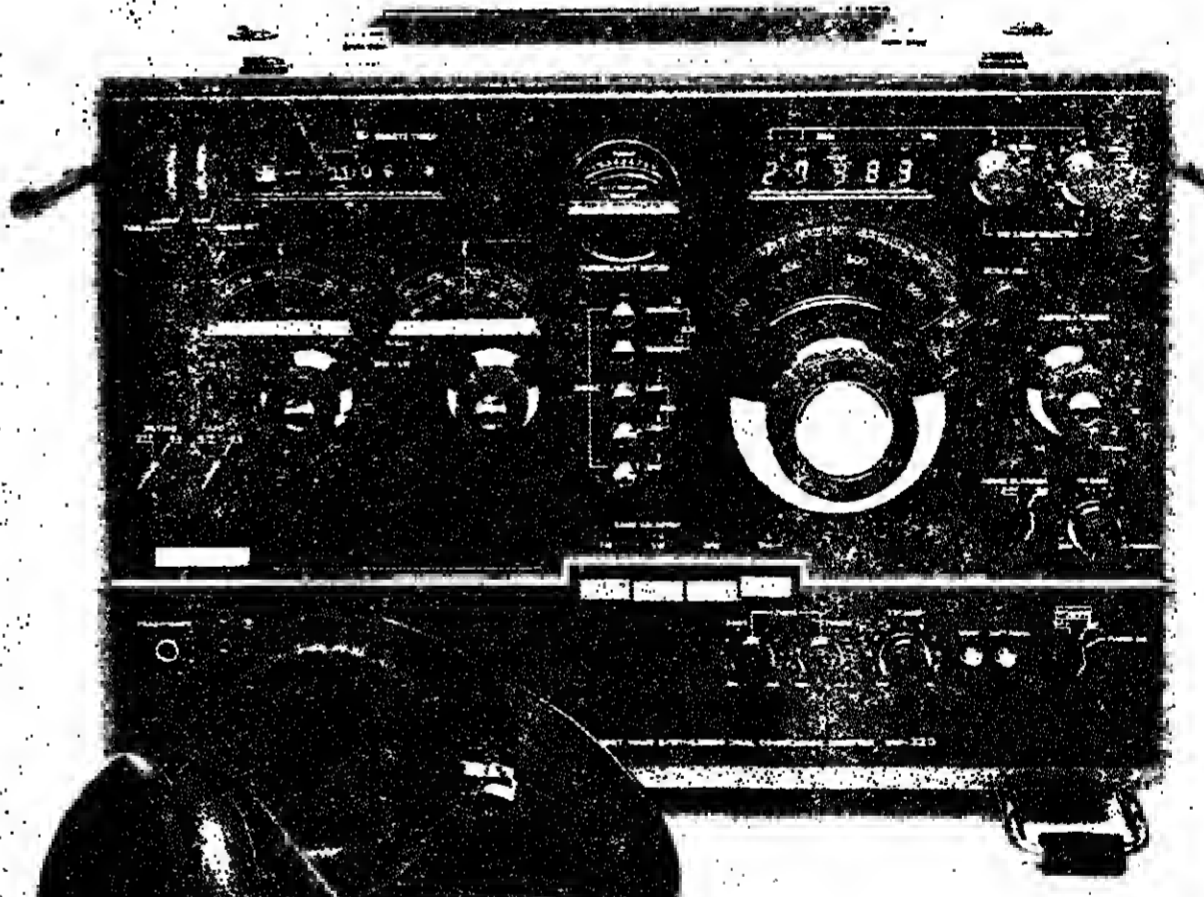
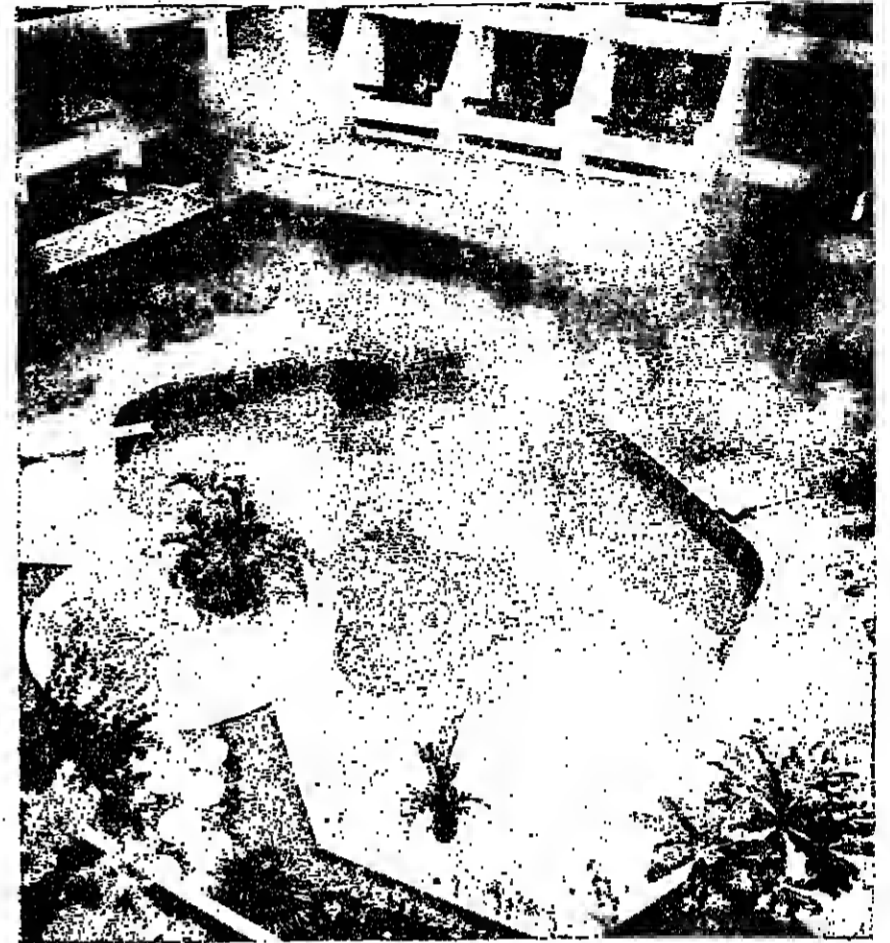
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Banks

CONTINUED FROM PREVIOUS PAGE

liabilities—i.e., deposits—to assets, i.e., loans and advances. The Authority has shown no intention of changing the present system and at best this is only a subject of study at the moment in view of the far-reaching consequences of such a move.

Notwithstanding the difficulties, Singapore's banks continue to enjoy relatively buoyant earnings. Most have chalked up good growth at the double figures level in the first half of this year and are likely to perform at the same rate or even better in the second half.

Helped by the strong 9.7 per cent real growth in Singapore's Gross Domestic Product in the first half this year, loan demand is picking up, making short memory of the time not so long ago when bankers were just waiting for the opportunity to dump their funds on the laps of borrowers. At the end-September bank loans and advances were up by 23 per cent on the year.

Still, the feeling is nowhere near euphoria. Rapidly rising wage costs—the result of Singapore's "second industrial revolution"—will make a bigger bite into the banks' hard-earned margins. They have no choice now but to look increasingly to automation and modernisation to keep operating costs down.

Interest rates in Singapore are also expected to rise further in line with the worldwide trend. With the lifting of exchange controls, Singapore is now a lot less insulated from the vagaries of international currency and interest rate movements. Domestic rates are still relatively low compared with those of the major countries, with the current average prime lending rate of major local banks hovering around 9.2 per cent.

In the offshore banking sector the Asian dollar market in Singapore continues to maintain its rapid pace of expansion. Total assets of Singapore-based Asian Currency Units as at the end of September stood at U.S.\$37.5bn, 55.6 per cent higher on the year. This is believed to have placed Singapore as the third largest non-European offshore centre after the Bahamas and Japan.

Interbank transactions still

Airline carries hopes as well as traffic

SINGAPORE AIRLINES (SIA) is the republic's own investor, what it wants to be—or at least, to be. It is a modern capital-intensive and multi-ventured industry, with links in various areas: engineering, warehousing, express, the full one of Singapore's special advantages—its geographical and it even has Singapore's multi-racialist society to advantage through the elegant variety of its air services.

Meanwhile it is proving its business wisdom by a unique government-making money (albeit little) out of Concorde. Mainly for prestige purposes it operates a joint service with British Airways.

The importance of the airline business to Singapore was demonstrated dramatically this year by the diplomatic offensive launched by Singapore against the American restrictive new international civil aviation treaty. The campaign was perhaps the most vigorous ever conducted by Singapore against a friendly nation and to fight it Singapore drew heavily on its base of support and goodwill from fellow members of the Association of South East Asian Nations (ASEAN). It even raised the matter at the UNCTAD meeting in Manila.

Singapore saw the Australian policy as the thin end of a wedge which threatened to deprive Singapore of the fruits of a well regarded and highly competitive airline—and even more important of the benefits of geography. The Australian policy aimed to exclude traffic from new low fares airlines of intermediate stages between end-destinations—in this case traffic between Australia and Europe—and to limit the intermediate carriers' overall capacity.

The issue was critical for SIA because of the amount of long-haul traffic that it carries for which Singapore itself is often little more than a brief stop-over, sometimes not even involving a change of planes (South East and South Asian business accounts for about 20 per cent of its revenue). Furthermore, its expansion plans have been to a considerable degree geared to development of the European and Middle East routes, and to the West Coast of the U.S. The latter route started up this year

and relies for its viability on sixth and seventh freedom rights to pick up and put down passengers at intermediate stops, notably Hong Kong and Tokyo. Competition on this route is fierce anyway and SIA has yet to break even on it.

The outcome of the battle with Australia was not victory for Singapore. Concessions were obtained but ASEAN partners were more interested in issues involving development of tourism with Australia. For Singapore—though tourism too was important—the more fundamental issue was to prevent the further centralisation of air transport on the basis of Duopoly. But the strong reaction to the Australian move may deter other countries from trying to tamper with the interests of this small but strategically placed island State.

Meanwhile the U.S. "open skies" air policy is providing a counterweight to protectionism elsewhere.

Singapore may need, however, to reflect that aggressive marketing and fare-cutting have earned it considerable enmity within the region as well as in the developed countries. Nor has it been a part of a cosy regional cartel known as the Orient Airline Association which has succeeded in lobbying regional areas at high levels.

Protectionism

SIA says there has been a "significant drop" in end-to-end traffic in Europe—though some traffic has increased, thus maintaining load factors. It is possible that the Australia-Europe route may actually be more profitable than before because SIA probably now gets a higher proportion of full fare traffic. But the growth has gone on to high volume throughout.

Protectionism is only one reason why SIA is now forecasting that the short term will be difficult. Capacity growth this year will be about 50 per cent, slightly above average for recent years because of the introduction of the long-haul U.S. route.

But 1980 and 1981 will probably see growth rate fall below 20 per cent for the first time in 20 years as world recession and higher fuel costs eat into passenger growth and a competitor narrows forces a wider airlines require new and bigger

aircraft. For SIA, competition has meant having to acquire the best aircraft tailored for particular types of routes. Two years ago SIA had only Boeing 747s, 737s and 707s.

But it has added not just 777s but is also to acquire a fleet of A300 Airbus—it has six orders and six options. The greater number of aircraft types increases servicing costs and could create problems if patterns of traffic growth do not turn out to fit in with the fleet growth.

But by and large SIA has been ahead of the game. Last year, in what was then the biggest single airline order ever placed, it announced that it was replacing all its existing 747s by new and more efficient models and increasing the fleet so that by end-1981 it will have 11 of them. It will thus have lower operating costs than many of its competitors and have completed its major fleet expansion before most of them.

If too much surplus capacity develops SIA could find itself being challenged by aggressive newcomers using old aircraft bought at knock-down prices—a technique used by SIA itself in the early 1970s—or thwarted by protectionism.

Profitability could be a problem even this year. Airline operations might even go into the red. SIA has never been very profitable, though very conservative depreciation policies understate the earnings.

In the year ending March last the airline made a profit of just \$869m on a turnover of \$81,459m.

Subsidiaries on the other hand earned \$857m on only \$8123m from duty-free shops, catering, etc. However, the airline profits were after special provisions relating to earlier years of \$834m and a curious provision of \$820.8m for diminution of value of investments. Reduction, or even adding back, of such provisions should help keep the accounts in the black this year.

There will also be big extraordinary profits on the sale of old 747s. These profits will continue to be generated for some while because SIA now writes off new planes over only six years—compared with an average eight years for other carriers.

This conservative policy understates the true earnings and is a counterweight to critics

who claim that the SIA group profitability is underpinned by the easy profits from its near-monopoly of airport facilities. The depreciation policy is helping cash flow at a time when the burden of new equipment deliveries is heavy.

The airline is financially highly geared. At March 1979 deferred liabilities were \$1.2bn compared with shareholders' funds of \$310m. Contracted commitments added up to \$2.2 bn, sharply escalating interest rates could be damaging.

However, SIA has been relatively fortunate in obtaining a large amount of fixed interest finance. Last year it negotiated loans totalling \$1.5bn equivalent, of which \$494m was in fixed rate U.S. dollars and \$300m in Singapore dollars.

For the future SIA is looking to increase its depth as much as its size, to add more value relative to turnover. It is rapidly building up its aircraft and engine-servicing capability. And once the move to the new Changi Airport is made in 1981 SIA may be able to start bidding in a big way to provide engineering and simulator training for other airlines which at present have to use Australian, European or American facilities.

That is all part of the aim to increase SIA's contribution to the national economy. Last year the group, which employs 1.3 per cent of the workforce, contributed 3.4 per cent of Singapore's Gross Domestic Product and the contribution is growing fast. Value added in Singapore grew 22 per cent last year.

The capital-intensive nature of the airline business, with its rapid depreciation rates and interest payments on foreign borrowings, means that a substantial part of the value-added is not retained within Singapore. Even so, the airline is arguably more valuable to the economy than oil refining, which has a high value-added ratio but is more capital-intensive and is foreign-owned.

SIA estimates its net foreign exchange earnings last year at \$818m. Meanwhile the airline's deserved reputation for reliability and service—plus a highly developed flair for publicity—does nothing but good for little Singapore's reputation in a big world. SIA is not just a big fish in a little pond—it's an ocean swimmer.

Philip Bowring



Tourists still come to shop in Singapore — although such goods as cameras and watches are becoming more expensive

Clouds appear over thriving tourist scene

SINGAPORE'S BID to promote itself as instant Asia—a clean and green city State where shopping is relatively cheap, the food exotic and the people friendly—has been paying off. Last year the Republic chalked up its two millionth visitor—im up on the figure five years ago.

Earnings from tourism went up by 20 per cent on the previous year, amounting to \$81.19bn. Average hotel occupancy was exceptionally high at 86.5 per cent with some of the most up-market hotels reaching an average of 90 per cent.

But late last year two clouds appeared on the horizon. The first came in November when the Indonesian rupiah was devalued, Indonesians are Singapore's biggest foreign spenders and are only a couple of hours away by air. They put good shopping facilities at the top of their list of reasons for going to the city State and spend \$8506 per capita out of a total of \$8880 on shopping.

The impact of the devaluation was quickly felt in Singapore. So far this year, arrivals from Indonesia are about 12 per cent lower than in the same period last year. It is expected that this decrease will be reflected in the per capita spending figure for the year 1979-80.

Then in the early months of this year came the International Civil Aviation Policy (ICAP) row when it looked as if Singapore's national flag carrier, Singapore International Airlines, would be excluded from participation in the new low-fare flights between Australia and Europe and also that there would be a big drop in the number of stopover passengers in Singapore, as well as in other South East Asian capitals. Since the bulk of Singapore's tourist trade consists of stopover traffic, the consequences of the original ICAP proposals threatened catastrophe to Singapore's tourist trade.

Neither of these setbacks is now considered likely to inflict permanent damage, although their injection into the tourist equation caused some nervousness at the Singapore Tourist Promotion Board.

Assuaged

Singapore was visited by 185,000 Indonesians in the first seven months of this year compared, for example, with 107,000 Australians, 129,000 Japanese and 55,000 British visitors. The recently concluded IPAC agreement between Australian and Association of South East Asian Nations (ASEAN) airline representatives in Canberra assuaged some of the more acute Singaporean anxieties over the effects of the new cheap air fare scheme—although in Singaporean eyes the Australians made insufficient concessions.

However, both developments did cause some rapid re-thinking at the Singapore Tourist Board, which in March this year was transferred from the responsibility of the Ministry of Finance to the newly created Ministry of Trade and Industry, headed by the rising political star Goh Chok Tong.

As a result, a new profile of the ideal tourist emerged—less prone, it was hoped, to be deterred by cold economic winds at home, as in Indonesia, or by the decisions of airline moguls, as with ICAP. This tourist would be FIT—"Free and Independent." He would be about 40, make his own travel arrangements, and regard Singapore as a resort in its own right, rather than either just a shopping centre or a stop-over on the way to another destination. He could well be a repeat visitor and might stay at the

old colonial style hotel, Raffles. Compared with today's tourist he would be better off—or "high yield traffic."

He would also be in the A or B occupations category. In fact the profile fits the present British visitor almost exactly. A research project undertaken by Gallup on behalf of the Singapore Tourist Board in the UK identified actual and potential tourists, not surprisingly finding that they were from the AB social group and came mainly from London and the South East.

To attract the FIT tourist, Singapore is endeavouring to sell itself as a tropical beach paradise by developing some of its 50 small islands—in particular Sentosa, a brief cable car or ferry ride away from the business centre of Singapore. Tax concessions are now being offered to investors willing to build first class hotels on Sentosa in line with proposals outlined in this year's budget.

However, the drive to turn Singapore into an international conference centre is meeting with only limited success. Last year, 146 conventions and 26 exhibitions were staged in the Republic—rather less than during the previous year, although the total number of participants rose by 4 per cent.

There appear to be conflicting views in Singapore about the extent to which tourism in future years will be affected by external factors like the steep increase in oil prices and

general world recession. Trade and Industry Minister Mr. Goh Chok Tong recently forecast that a further eight hotels with 500 rooms each would be needed to cope with a projected 10 per cent annual growth in tourist numbers—bringing the number of hotel rooms from 12,600 to 25,800 by 1985.

Overmanned

At the same time, Mr. Goh reckons that the hotel industry is overmanned. Some 64,000 workers in hotels and restaurants account for 6.7 per cent of the workforce at a time when the Government wants its workers to attain greater skills and move into higher value industries.

For first class hotels, the manning ratio ranges from 1.1 to 2.5 per room. If Mr. Goh has his way, the tourist of the future will have fewer hotel servants at his beck and call, although the efficiency of those who are left will be greater.

The Development Bank of Singapore (DBS) in which the Government has a 49 per cent stake, takes a slightly less optimistic view of tourist prospects in a recent study. Assuming a constant percentage of tourists staying in hotels for an average of 3.2 nights as at present, and an occupancy figure of 1.4 people per room, DBS assumes a significant drop in both Indonesian and Australian tourists, as well as a bleaker world economic outlook.

At best, DBS forecasts that when all the hotels currently

in the pipeline are completed, together with the accommodation in Raffles City (in which DBS has a substantial stake) the occupancy rate will fall from its present 86 per cent to just over 75 per cent. But if the number of visitors falls well below that being forecast—perhaps to as low as 3 or 4 per cent per annum by 1984—the occupancy rate could drop to 50 per cent. This would be similar to the situation which prevailed in 1972 and would inevitably mean a cut-back in the number of hotels built and perhaps rough times ahead for newer, less established or smaller hotels.

So while future emphasis will be placed on high-yield FIT traffic, the STPB will be keeping a careful watch on traditional sources of tourism to balance quality with quantity. Current promotions are aimed at Asian neighbours, though less likely to be affected by future air fare increases.

However, the greatest potential for growth is in the European market. Although Europe accounts for 16.8 per cent of the total market, compared with Asia's share of 63.1 per cent, its growth of 20 per cent for the first seven months of this year compares with Asia's 13.0 per cent.

Promotional activities are likely to be stepped up in key areas such as Scandinavia, Belgium, Germany, Switzerland, France and Britain.

Kathryn Davies

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Why Clegg should be scrapped

BY SAMUEL BRITTON

THE DIFFICULTY about public sector pay is that disputes have to be solved at a national level in a highly charged political atmosphere. They therefore become a test of face for the government of the day, which is onto a loser whatever it does. The idea of an independent body to take some of the political heat out of the issue has other attractions, as it places the Government at one remove. But the Standing Commission on Pay Comparability chaired by Prof. Hugh Clegg is the wrong kind of body to do this.

Deliberate

In theory the government retains control via cash limits. But cash limits, as they are used in practice, take it for granted that pay awards made by bodies such as "Clegg" will have to be honoured. Any further trimming of cash is then a deliberate policy designed to reduce public sector personnel by the back door, a process which has strict limits.

The first Clegg reports had a good reception in Whitehall, first because the average level of rewards seemed not too outrageous and, secondly, because of the wide disparities between awards for different groups, which seemed to indicate a restoration of differentials. On the real arithmetic, it is too early to pronounce: a lot depends on this coming winter's awards which will be superimposed on phased increases from the last round. Despite the reduction of public sector pay relative to private as a result of pay policy in 1975-76, there was no such compression over the 1976 as a whole. The private sector in the period up to last winter was basically catching up with the ground lost in the public sector pay explosion following the 1974 election. There is a danger of the public sector taking the lead again in a similar way in the aftermath of the election of 1974.

But the problem goes deeper. The Clegg Commission has been asked to assess the appropriate form of comparison with terms and conditions in other sections of the economy and in the tedious jargon to "identify relative comparators." This runs the clear risk of imposing a conventional structure of rela-

1.0 Panorama. 9.00 News. 9.25 The Monday Film: "Mr. Majestyk" starring Charles Bronson. 11.05 Film 79. 11.35 News Headlines. 11.57 Roadshow Disco. 12.02 am Weather / Regional News. All Regions as BBC 1 except at the following times:- Scotland—11.00-11.20 am For Schools. 12.40-12.45 pm The Scottish News. 5.55-6.20 Reporting Scotland. 12.02 am News and Weather for Scotland. Wales—10.38-10.58 am 1 Ysgolion. 1.45-2.00 pm Pili Pali. 5.55-6.20 Wales Today. 6.55 Heddwi. 7.15 Angels. 7.40-8.10 Are You Being Served? 12.02 am News and Weather for Wales. Northern Ireland—3.53-3.55 pm Northern Ireland News. 5.55-6.20 Scene Around Six. 12.02 am News and Weather for Northern Ireland. 7.20 The Rockford Files.

F.T. CROSSWORD PUZZLE No. 4135

Crossword puzzle grid with numbers 1-25. The grid is a 15x15 square with some cells shaded black. Numbers 1-25 are placed in the starting cells of the words.

- ACROSS: 1 Indians take note as a precaution (2, 4). 2 The party takes us to the college grounds (6). 3 Custom includes thanks for an abode (7). 4 Such as George Eliot or O. Henry (3, 4). 5 Tardy worker follows the rump (6, 4). 6 Narcissus' girlfriend had to leave the last word (4). 7 Help Northern Ireland back to a different state (5). 8 Strange spoor oft spotted from the air (4, 4). 9 Go with us in aspiration (8). 10 Tires, we hear, of underground trains (5). 11 Language for a city of the French (4). 12 Just a scrap on the house (4, 3-3). 13 Sincerity gives the City ability to act (7). 14 Get Megan to the final film assembly (7). 15 Information without gratuity (3-3). 16 Here's one politician with shell to share (6).
- DOWN: 1 Foolish, that is about a girl (5). 2 Companion epic for a thousand (7). 3 A good man and quick to remain unmoved (5, 4). 4 Put me inside and I'll change (5). 5 A play on words can make a chap caustic (7). 6 Not complete despair, but suggests over-optimism (4, 5). 7 He enjoys a brief reputation (9). 8 I'm left with a worker that is serious (9). 9 Playing badly like a truant schoolboy (3, 2, 4). 10 Gather together after the last put is holed (5, 2). 11 Bounding Basque got up to rob an artist (7). 12 A bad shot—a little bit of might upset the marriage (5). 13 Lamp black? On the contrary (5). The solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

Astonishing victory over the Revenue

THESE ARE tough times for the Inland Revenue. Hard on the heels of Mr. Plummer's successful tax-avoidance scheme, there comes an astonishing victory for the wealthy Vestey family. What is more the victory was achieved by persuading the House of Lords to reverse its own unanimous decision of 30 years ago in *Congreve v. CIR*.

Last Thursday appeals by six members of the Vestey family against assessments to income tax and surtax partially upheld by Mr. Justice Walton were allowed, while the Revenue's claims to have much heavier assessments restored were dismissed. The story begins in 1936. The Chancellor of the Exchequer introduced in that year's Finance Act the kernel of what is now section 478 of the Income and Corporation Taxes Act 1970. The provision, as expressed in its preamble, was "for the purpose of preventing the avoiding, by individuals ordinarily resident in the UK, of liability to income tax by means of transfers of assets in consequence whereof income becomes payable to persons resident abroad."

As amended in 1938, the measure struck in two ways: (1) if "such an individual" had "power to enjoy" (widely and artificially defined) any such income, it had to be deemed to be his income; and (2) if, whether before or after such transfer, such an individual received (or was entitled to receive) any capital sum the payment whereof was in any way connected with the transfer, any income which in consequence of the transfer had become that of a foreigner had, as under (1), to be deemed to be that of such recipient.

The section exposes the crucial question: is only such an individual as has himself made the transfer caught by the taxing provision? Or does the measure strike also at any intended beneficiary, whether a party to the transfer or not? It is common knowledge among lawyers that Hansard is not a legitimate aid to statutory construction, but the brute fact is that the Financial Secretary to the Treasury told the House of Commons in 1936: "The person who is liable under this clause is the person who made the transfer," and that where, say, a son succeeded to the rights of a transferor-father, "the son would not be liable."

Matters proceeded accordingly until a dispute arose in the complex case of a Mrs. Congreve. She herself had made two transfers to foreign companies, and over the stiff Lancashire fences. Fred Winter, with his reputation for producing a horse ready to win at the first time of asking following a long lay-off, will doubtless see Mid-night Court make short work of any prepared to tackle the Uplands "flagship."

It rarely pays to take a chance with an animal from a stable which looks to be suffering the effects of the virus, but I am prepared to make an exception of Cheltenham, who is dropped in class at Wolverhampton this afternoon. He runs in preference to Fred Rimmel's other entry for the novices chase, Royal Gate.

WOLVERHAMPTON 12.45—Cheltenham*** 1.15—Cancello 1.45—French Gateon 2.15—Lumen** 2.45—McAdam* 3.15—Good Job

Return of an outstanding pair. THIS WEEK sees the long-awaited reappearance of Mid-night Court and Border Incident on successive days. Fred Winter's 1978 Gold Cup winner, Mid-night Court, will be back in action at Huntington tomorrow. Border Incident, trained here by Uplands, by Richard Head, for whom Winter has so much respect—particu-

larly for his handling of Border Incident—resumes a day later at Haydock. The return of Border Incident is for me the most fascinating feature of the National Hunt season to date. Richard Head's chaser, now a nine-year-old, has made just 13 races since his retirement in seven years ago. Haydock will see him facing the tapes for only the second time in almost

THE WEEK IN THE COURTS

BY JUSTINIAN

Numerous subsequent cases dutifully followed the ruling in the Congreve case. An important one in 1955 affirmed that (non-transfer) daughter of the late Rudyard Kipling was caught, thanks to transfers by her father and mother with which she had nothing whatever to do. The Congreve decision did not, however, escape informed discussion and criticism. Representations either that it should be reversed, or else that the range of the section be explicitly defined, were made to the Royal Commission on the Taxation of Profits and Income in 1955. But in the Commis-

sion's report both suggestions were rejected, with the rider that "it would be altogether wrong to restrict its operation to the transferor himself, for a section so restricted would offer obvious opportunities for avoidance; and we see no need to supplement by new legislation the effect of a House of Lords decision." Revenue appeared to have made the right choice for its course of action.

Those words must prove sour reading to the Board of Inland Revenue today in the light of the judgments of all five Law Lords who, exercising their power to depart from their own previous decisions, which they acquired in 1966, have now sunk the Congreve judgment with-out trace. Lord Wilberforce remarked that he hoped that in recent years we have not become "so habituated to fiscal severities or to 'overkill' sections as to be insensitive" to the principle that in the absence of clear power the Revenue cannot decide that A is to bear so much tax and no more, or that beneficiary B is to hear no tax. To argue thus would be to permit taxation by self-asserted administrative discretion and not by law.

We are taxed by law, and not untried by concession; although the failure on Thursday of the National Federation of Self-

Employed and Small Businesses to get a High Court declaration that a tax amnesty granted to casual printers working on national newspapers was illegal seems suspiciously like it.

U-turn. It is an irony that the Vestey family may well prove to be the only substantial beneficiaries of this judicial U-turn. Tax-payers who in the past have paid tax on the basis of the Congreve decision are likely to find any claim to repayment barred by section 82(2) of the Taxes Management Act 1970 (which precludes relief when a return has been made in accordance with the practice then generally prevailing). And any taxpayer proposing to make any claim for the return of the Vestey decision must heed the warning note from observations of Viscount Dilhorne. "At least one thing is clear," he said, "and that is the urgent need for the reconsideration by Parliament of the terms" of section 478. "I hope that in consequence of the light thrown on section 478 that section may speedily be amended. In my opinion it certainly should be."

*Vestey v Commissioners of Inland Revenue, [1948] 30 T.C. 163.

ENTERTAINMENT GUIDE. OPERA & BALLET. COLISEUM. Credit cards 240 5258. Repertoire 835 9181. ENGLISH OPERA. Credit cards 240 5258. The Magic Flute. Thursday 7.30. The Tales of Hoffman. Friday 7.30. The Barber of Seville. Saturday 7.30. Covent Garden. Credit cards 240 5258. The Royal Opera. Credit cards 240 5258. Sadler's Wells Theatre. Credit cards 240 5258. THEATRES. NATIONAL THEATRE. Credit cards 240 5258. THEATRE ROYAL. Credit cards 240 5258. THEATRE ROYAL. Credit cards 240 5258. THEATRE ROYAL. Credit cards 240 5258.

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INTERNATIONAL CAPITAL MARKETS

INTERNATIONAL BANKING

Widening shockwaves from Iran

THE TENSE U.S./Iranian confrontation continued to send reverberations throughout the international banking system and Eurocurrency network last week, prompting bankers to claim that certain basic assumptions over the functioning of the two closely interlinked systems must now be called into question.

short-term deposits into long-term bank loans must be regarded as extremely risky, bankers said. There is also a question, as the U.S. Treasury Secretary, Mr. William Miller, travels to the Gulf this week, end for talks, whether OPEC nations themselves will be as willing in future to make

BY JOHN EVANS

markets, and could turn to the Eurocurrency markets, despite the latest upheavals, as a more politically-acceptable home for their funds.

The centre of attention in Eurocurrency markets last week was the declaration of default on the \$500m loan advanced to the Imperial Government of Iran, a development which triggered new concern in markets about the status of Iran's foreign debt.

In a London statement, Iran's central bank, Bank Markazi, quickly insisted that the loan could not be considered in default as it had authorised a payment for the loan interest due before the Presidential freeze. Since the U.S. blocking action, Iran has apparently been unable or unwilling to make payments on international syndicated borrowings, which typically involve both American and other foreign banks.

Late on Friday, Chase Manhattan Bank, the agent for the loan, explained that Bank Markazi had indeed requested such a transfer of funds in connection with the Imperial Government loan. But, because of the President's freeze, Chase's head office could not execute Bank Markazi's request on the day it was supposed to because to have done so would have been a violation of U.S. laws.

Chase said that it then advised Tehran of its inability to make the payment, gave notice to the other syndicated banks "of the

THE IMPERIAL GOVERNMENT OF IRAN. US \$500,000,000. MEDIUM TERM CREDIT FACILITY. BANK OF AMERICA NATIONAL TRUST AND SAVINGS ASSOCIATION. BANKERS TRUST COMPANY. THE CHASE MANHATTAN BANK N.A. CHEVAL BANK. MANUFACTURERS HANOVER TRUST COMPANY. MORGAN GUARANTY TRUST COMPANY OF NEW YORK. NATIONAL WESTMINSTER BANK GROUP. SWISS BANK CORPORATION. TORONTO DOMINION BANK. UNION BANK OF SWITZERLAND.

CURRENT INTERNATIONAL BOND ISSUES

Table with columns: Borrowers, Amount, Maturity, Av. life, Coupon, Price, Lead manager, Offer yield. Includes U.S. DOLLARS, D-MARKS, AUSTRIA SCHILLINGS.

* Not yet priced. † Final terms. ** Placement. †† Floating rate note. ‡ Minimum. § Convertible. ¶ Registered with U.S. Securities and Exchange Commission. * Purchase Fund. Note: Yields are calculated on AIBD basis.

U.S. BONDS BY STEWART FLEMING

Caution continues

IN SPITE OF further evidence in an easing of the rate of growth in the U.S. money supply and a slackening in bank lending since mid-October, the bond and money markets are continuing to view the immediate outlook for interest rates cautiously.

Short-term interest rates, it is true, are still holding below the highs they hit in the aftermath of the Federal Reserve Board's renewed assault on inflation announced on October 6. Last week, for example, the Central Bank waited until the Federal Reserve's interest rate was trading around 12 per cent before draining bank reserves and so pushing up the rate.

The DM 100m issue for Gsuni was priced at 100 1/4 after the initial coupon was cut by 1/2 per cent to 8 per cent last Friday. This pricing above par, which is unusual, was inevitable after the Norges Kommunalbank issue, which had also had its indicated coupon cut by 1/2 per cent to 8 1/2 per cent, started trading at 100 1/4 last Friday.

In the money markets too last week, short rates eased in the one-to-three-month maturity range by between 5 and 30 basis points (there are 100 basis points to a percentage point). These developments are in line with predictions being made two weeks ago, partly in response to the evidence of a slower monetary growth in October, that a much needed period of greater stability could be expected in the credit market, at least through November and early December. But as Chase Manhattan Bank points out in this week's issue of its money market report, investors are "somewhat apprehensive that any further deterioration in the Mid-East situation could push market prices sharply lower."

INTERNATIONAL BONDS

Dollar freeze loosens its grip

THE FIRST signs of a thaw in Eurodollar bonds appeared last week. As Ross and Partners (Securities) put it in their weekly telex to investors: "Iran is all the news—but have you noticed the recession?"

Straight dollar bonds lost ground on the week despite the price gains posted on Friday. However, dealers reported at the end of the week a higher volume of business than has been seen for some time. And new issue activity is increasing though it remains confined to the floating rate sector.

Deutsche-Mark bonds chalked up some impressive gains which led to a coupon-cutting spree on new offerings. Traders report they refused to take dollars in future payment for its oil may not have

affected the Deutsche Mark last week but it certainly encouraged dealers in foreign Deutsche Mark bonds to mark up prices sharply. Swiss franc bond prices improved on the week and the big Swiss banks decided to reopen the market for public offerings which they had closed three-weeks before.

The better climate in the dollar sector was not lost on borrowers, which were certainly quick off the mark. Following on the success of the \$300m floating rate note for Citicorp, Barclays Bank International launched a \$100m FRN through its Dutch finance subsidiary. This is the ninth Euro issue to be repaid but its first floating rate issue.

Four other FRN issues totaling \$310m are expected this week. They include a \$60m eight-year FRN for Allied Irish Bank; a \$75m FRN for Union des Banques Arabes at Frankfurt, through Credit Lyonnais; a \$50m FRN for Banque de l'Union Europeenne; and a \$25m floater for Multibanco Comexert, the private Mexican bank, through Manufacturers Hanover.

While banks were left to grapple with the deepening crisis over Iran's debt, bond traders were assessing some of the factors which helped improve the climate in the dollar secondary market last Thursday and Friday, and which could lead to something of a rally this week.

First, U.S. dollar interest rates have fallen by about a

By FRANCIS GHILES

point since the middle of November, accelerating a trend which had been in evidence since the end of October. After the drop in U.S. car sales and housing starts, analysts noted Bank of America's decision to cut rates on both fixed and floating rate mortgages. Another factor is the growing evidence that deliveries of oil products to the U.S. are falling. Because the price of oil is rising faster than the Americans are conserving it, this year's bill will rise, but at least things are moving in the right direction.

Some European banks said that the U.S. decision to freeze Iran assets had made some investors very "jumpy". The result was that a number of requests to switch money from bank deposits to bearer securities had been received, they claimed.

How strongly demand for dollar paper develops and how long the new issue "window"—which is limited to floating rate paper—remains open, depends on a number of factors: certainly the weight of money waiting to move back out of deposits is by all accounts very large. Furthermore, reflows of principal and interest on outstanding dollar bond issues will amount to \$1.8bn next month, the highest ever monthly figure.

The sharp rise in yields offered on Deutsche Mark foreign bonds in recent weeks, combined with the fact the West German Government completed its 1979 borrowing plans 10 days ago, helped this sector.

So did the quality of the borrowers tapping the market.

Norges Kommunalbank, Oesterreichische Kontrollbank and that target for any investor, prime corporate name which has never borrowed abroad.

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FT INTERNATIONAL BOND SERVICE

Table with columns: U.S. DOLLAR STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, BONDTRADE INDEX AND YIELD, EUROPEAN TURNOVER, U.S. 5 bonds, STRAIGHT BONDS, FLOATING RATE NOTES, CONVERTIBLE, and various international bond listings.

NEW ISSUE All these securities having been sold, this announcement appears as a matter of record only. November, 1979

Co-operative Bank Limited. Floating Rate Capital Notes 1986. U.S. \$25,000,000. London & Continental Bankers Limited, Credit Agricole, European Banking Company Limited, S. G. Warburg & Co. Ltd., DG BANK, Deutsche Genossenschaftsbank, First Chicago Limited. Includes a list of member banks and a list of international branches.

WORLD STOCK MARKETS

NEW YORK

Table of stock prices for New York market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for various international markets, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Canada market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Holland market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Japan market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Italy market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Norway market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Sweden market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Switzerland market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for France market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Australia market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for South Africa market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Singapore market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Germany market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Austria market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Belgium/Luxembourg market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Denmark market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Hong Kong market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Tel Aviv market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for New York Active Stocks, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Montreal market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for Toronto market, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for various indices, including columns for High, Low, Stock, and Nov. 25.

Table of stock prices for various indices, including columns for High, Low, Stock, and Nov. 25.

Harmony amid the wreckage

THE QUESTION of how to react when a factory has to be closed is demanding an answer from more and more management and workforces.

Approaches differ. Some companies prefer to get through the necessary formalities quickly, make as few commitments as possible and withdraw totally on the day redundancy notices expire — invariably leaving bitterness and resentment behind them.

Others feel obliged to display regret and remorse, which their employees usually greet with cynicism.

Trade union reactions have changed. A few years ago it was axiomatic that a shop stewards' committee faced with closure would call an immediate sit-in and try to form a workers' cooperative. Now, anger is likely to be less than resignation. Top priority is the size of the pay-off.

Against those stereotypes, the co-operation between workers and management at Massey-Ferguson's Kilmarnock combine harvester plant, which is to close in February with the loss of 1,500 jobs, stands out as distinctive.

Massey-Ferguson, a Canadian-based company, is adamant that combine manufacture will end by the date announced, but far from abandoning the plant it has set up a new company headed by its senior UK management to try to salvage something from the debris.

The workforce and shop

stewards, while clinging just as stubbornly to their view that combine production can still pay and that the company is mistaken in its analysis, have agreed these important points:

● If Massey is determined to leave, industrial action will not be taken to hinder the company because it would only damage the chances of finding new work for the plant;

● Preserving the jobs at Kilmarnock is more important than negotiating the size of redundancy payments;

● Until new work or a new owner can be found, the plant needs Massey's management expertise.

Joint committees have been set up of management and unions, with advisers from Inbucon, an industrial consultancy firm that was reviewing the wage structure in the plant but is being retained at the company's expense to seek a new owner for the whole plant, or failing that, sub-contract work to keep individual parts of it, such as the press shop or paint shop, going.

"If this had happened to us a few years ago, we would have gone the same way with the workers' co-operative" movement," Sam Kay, works convenor, comments.

"But the experience of the co-operatives has been an educational process to us. They have not produced the success that we want and, as shop stewards, our terms of reference are to save 1,500 jobs."

That attitude is vitally important, according to Mr. Harry Hehden, managing director of Massey-Ferguson UK and chairman of the new company being set up to try to give the plant new life. "The most significant asset we have in trying to get new work is the commitment of the workforce and the workforce's representatives. That kind of determination deserves support and it will get it from the company."

Abilities

Massey and Inbucon are approaching hundreds of potential buyers in the U.S., Europe and Japan and will shortly launch a big advertising campaign to try to sell the skills of the Kilmarnock workforce to a new employer. However, Mr. Hehden concedes that the chance of finding someone to take on the plant as a going concern is remote.

Therefore a local job search has been launched. Joint teams have been identifying what the plant can do and what the market for those abilities might be.

As a modern engineering factory, it has machine tools and specialised shops that most existing sub-contract firms lack. Important companies exist in central Scotland, in motor vehicles, heavy engineering and related activities, that need such work done but may have to send to Birmingham or Coventry to get it.

The quest has barely begun,

but initial results are encouraging. Some 70 firms in Strathclyde have been identified as having a possible need for, for example, press shop work; 16 have been approached and seven have expressed interest.

If work is found, someone will have to set up and manage a new company or series of companies to carry it out. Massey-Ferguson is willing to be a partner in any new ventures, contributing the machine tools and other fixed assets as its share of the equity.

Other partners might be the Government, through the Scottish Development Agency or some other means, putting in the working capital, and perhaps a big customer to give continuity.

Massey is also willing to continue putting sub-contract work from its other UK factories into Kilmarnock to provide a base load. Manufacture of parts for tractors and mowers is worth about £1.5m a year and employs 130 people, but the company is looking for means of increasing that amount.

The company has also contributed in a less tangible but equally vital way. Running at less than a third capacity, the Kilmarnock plant cannot have been anything but disastrously unprofitable over some years. But Massey has resisted the temptation to publicise the losses, as some other managements in similar situations might have done to justify the decision to pull out.

Instead, it has emphasised the success of the workforce in meeting its production targets over recent years and of co-operating in cutting costs. The result has been to maintain the morale of the employees and present a better image to the wider world.

The shop stewards have had overwhelming backing from the workforce for their strategy and are confident that they can hold it together—including the 200 skilled men who would be vital to any new enterprise, but who could easily find work elsewhere—until a new employer comes forward. A transitional period might come, but they are working on proposals to bridge it.

Behind them they have a considerable record of stability. A third of the labour force has worked at the plant almost since it opened in 1949; four-fifths have 10 years' service or more.

Sam Kay comments: "We are not putting out the begging bowl, we are trying something different. We know we can produce things, but we don't know how to sell them."

"We have said to Massey-Ferguson: 'Don't walk out and leave us, because you can provide the things we don't have—management expertise.' We are ready to go into new companies and new ventures, but we don't know how to do it on our own."

هكذا من العمل



Announces that the following interest rates will apply to their investment accounts from 1 December 1979

	Net	Gross Equivalent at the basic rate of income tax of 30%
Ordinary Share Accounts (£1-£15,000*)	10.50%	15.00%
Subscription Share Accounts	11.75%	16.79%
Capital Bonds		
2 Year Capital Bonds (£500-£15,000*)		
½% above Ordinary Share Account rate	11.00%	15.71%
3 Year Capital Bonds (£500-£15,000*)		
1% above Ordinary Share Account rate	11.50%	16.43%
4 Year Capital Bonds (£500-£15,000*)		
1½% above Ordinary Share Account rate	12.00%	17.14%
5 Year Capital Bonds (£500-£15,000*)		
2% above Ordinary Share Account rate	12.50%	17.86%
Deposit Accounts	10.25%	14.64%
Save-As-You-Earn Accounts	8.62%	12.31%

The guaranteed extra interest paid on all existing Capital Bonds continues unchanged. The actual rate of interest paid on all existing Capital Bond accounts and on all other investment accounts on which composite rate tax is paid by the Society (except fixed interest accounts) will be increased by 1.75% from 1 December 1979. (*Up to £30,000 in a joint account)

Head Office: New Oxford House, High Holborn, London WC1V 6PW.

Tootal strengthens links with leading Italian textile group

BY RHYS DAVID, TEXTILES CORRESPONDENT

TOOTAL, the UK textiles group, is to strengthen its links with Bassetti, the Italian group which claims to be Europe's biggest producer of household textiles, under a new industrial co-operation agreement.

The deal, which involves Tootal's Osman bed-linen and towels subsidiary in Bolton, falls short of a direct financial arrangement, but will involve the transfer of Bassetti expertise to Osman as well as opening up new opportunities for the Italian group to market products in the UK with Tootal's help. Joint ventures between the two companies in the UK are also likely as co-operation develops.

Bassetti, a privately-owned company based in Milan, has been expanding rapidly in recent years and currently has a turnover of about £3m in Britain. The company has marketing subsidiaries in all the main European countries

and has recently begun a search for textile partners around the world.

It is already linked with Tootal's Actil subsidiary, the biggest supplier of household textiles in Australia, which it provides with designs, and has recently entered into a deal with a leading Japanese textile group. Bassetti is involved in negotiations with Spring Mills in the U.S. and is also looking to the Far East as a base for production of woven fabrics for its household textiles.

The company's very strong position in this sector is based on its sophisticated printing, dyeing and finishing facilities in Milan. It is this expertise which it will now be introducing to the UK. Tootal, one of the leading dress fabric printers, is relatively new to the wide width printing involved in sheets.

Bassetti already supplies Tootal with some fabrics for use in its sheeting and towelling operations and expects to win

opportunities the UK market for a variety of other products including shirts, sportswear, and furnishing fabrics.

Tootal is hoping the deal will enable Osman to increase its share of the market in household textiles in the UK and in Europe. The market has been transformed in recent years by the introduction of fashion into bed linen, and most of the big textile groups have been seeking to build up their position.

Courtaulds has developed a major new plant in London-derry to produce household textiles and it has been one of the main areas of investment for Carrington Viyella, which controls one of the best-known brand names, Dorma. The European market is also being attacked by a number of American groups from plants in the Irish Republic.

Tootal is also hoping to step up exports of its products to Italy, with certain nets a likely first candidate.

Commons hitch for watchdog committees

THE GOVERNMENT will probably have to make time for a special debate on procedures if the new system of departmental watchdog select committees is to start before Christmas.

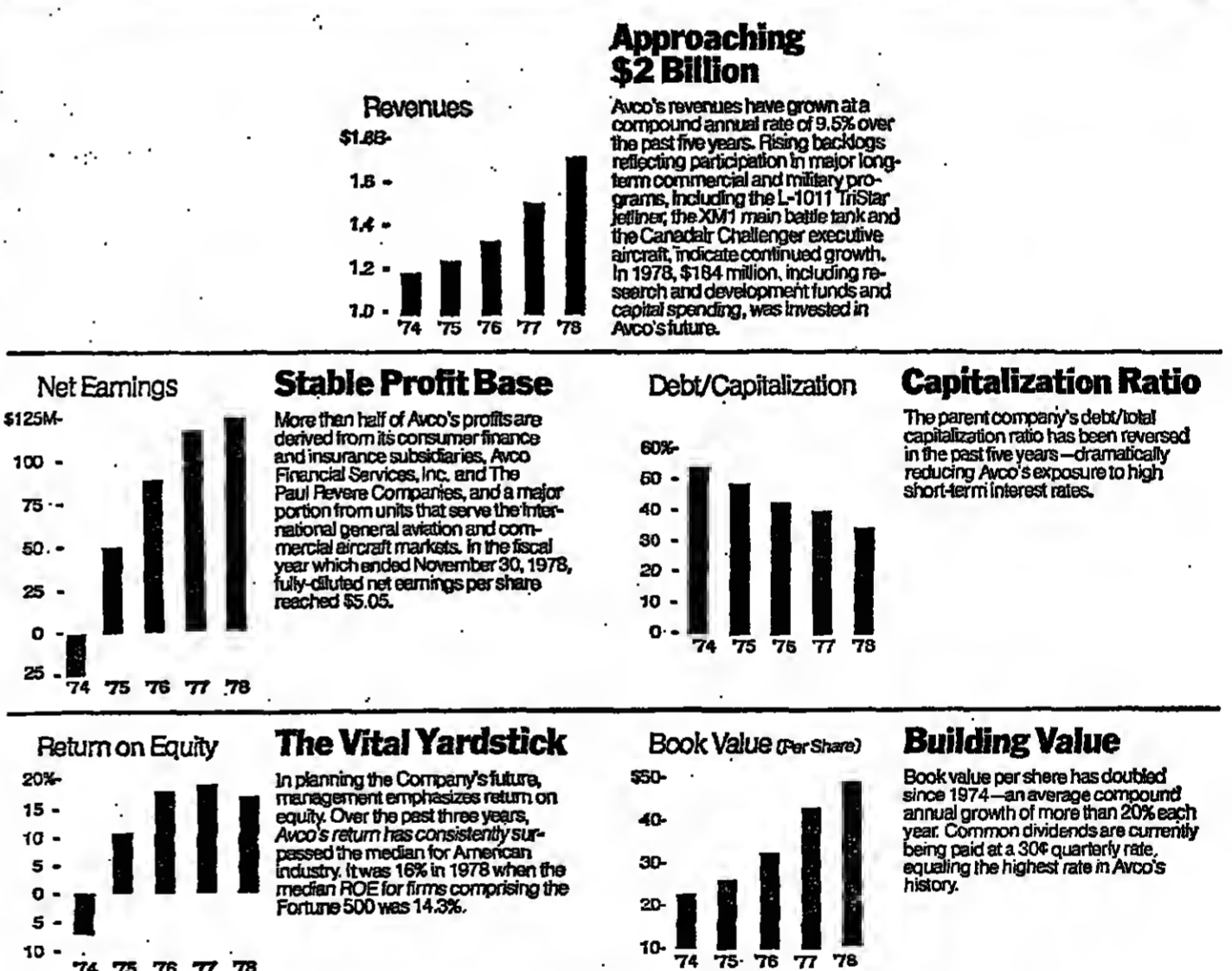
Mr. John Farr, Conservative MP for Harborough, who blocked the motion setting up the 14 committees on Friday, could continue obstructing it indefinitely.

The Government will have to give MPs the opportunity to show their support for the committees again in a full debate. The Government's business managers may try to squeeze in a short debate next week.

Mr. Farr, who was blocking the motion for the second week running, is one of a number of MPs objecting to the way the members of the committees have been nominated.

This objection is the latest hitch in a long wrangle over the method of appointing members to the new style committees, which were approved in principle by the Commons in June.

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Highlights of the Periods Ended August 31,

	Third Quarter		Nine Months	
	1979	1978	1979	1978
Revenue	\$474,192,000	\$437,120,000	\$1,411,530,000	\$1,284,780,000
Earnings Before Extraordinary Tax Credits	33,880,000	31,022,000	96,771,000	91,646,000
Extraordinary Tax Credits	574,000	1,058,000	4,200,000	3,388,000
Net Earnings	\$ 34,454,000	\$ 32,080,000	\$ 100,971,000	\$ 94,984,000
Net Earnings Per Share				
Primary	\$2.29	\$2.33	\$6.87	\$7.09
Fully Diluted	\$1.39	\$1.31	\$4.10	\$3.91
Stockholders' Equity Per Common Share			\$46.82	\$46.18

*Average number of shares outstanding increased to 13.2 million shares for the first nine months of 1979 compared to 12.0 million shares for the first nine months of 1978, principally due to conversions of 9% debentures.

AVCO CORPORATION (NYSE:AV) is a diversified company that offers a wide array of financial, insurance and management services worldwide. It manufactures transportation structures and engines, electronics, farm equipment and other products; performs highly sophisticated research; distributes motion pictures and develops master planned residential communities.

For further information, contact Joanne T. Lawrence, Director of Corporate Communications, AVCO CORPORATION World Headquarters: 1-754-241-1111, ext. 2000, P.O. Box 1000, U.S.A. 06830

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BARBONN - coffee shop. LE PATIO - piano bar.

1SS **LA MAISON BEAUJOLAISE - regional restaurant.**
LE CURE DES NUITS - discotheque.

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28 BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Lists various trade fairs and exhibitions such as Industrial Corrosion Prevention Exhibition, International Building and Construction Exhibition, etc.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Lists international trade fairs and exhibitions like IGECO 79 Industrial and Institutional Catering Exhibition, International Market for the European Diffusion of Sub-Contracting, etc.

BUSINESS AND MANAGEMENT CONFERENCES

Table with columns: Date, Title, Venue. Lists business and management conferences such as Oyez: Conveyancing Contracts—a trap for the unwary, BIM: Management Remuneration and Benefits, etc.

The week's business in Parliament

TODAY COMMONS—Debate on Opposition motion on mortgages until 7 p.m. Debate on Opposition motion on the NEB. SELECT COMMITTEE—Public Accounts. Subject: Standardisation of computers. Procurement and storage of supplies. Standardisation of Hospital design, operation procedures and components. Witnesses: Department of Health and Social Security, Scottish Home and Health Department and Welsh Office. (Room 16, 4.30 p.m.)

TOMORROW COMMONS—Transport Bill, second reading. LORDS—Residential Homes Bill (consolidation measure), committee stage, Charging Orders Bill, consideration of Commons amendments. European Communities (Greek Accession) Bill, second reading. Motions to approve Employment Protection (Variation of Limits) Order 1979. Unfair Dismissal (Increases of Compensation Limit) Order 1979 and Building Societies (Special Advances) Order 1979.

WEDNESDAY COMMONS—Debate on the economy. Proceedings on the Justices of the Peace Bill and the Sale of Goods Bill, both consolidation measures. Remaining stages of the Papua New Guinea, Western Samoa and Naurn (Miscellaneous Provisions) Bill. LORDS—Debate on the recommendations of the Royal Commission on Civil Liability and Compensation for Personal Injury about products liability. Criminal Justice (Amendment) Bill, committee stage. SELECT COMMITTEE—Public Accounts. Subject: Standardisation of computers. Procurement and storage of supplies. Standardisation of hospital design, operational procedures and components. Witnesses: Department of Health and Social Security, Scottish Home and Health Department, and Welsh Office. (Room 16, 4 p.m.)

THURSDAY COMMONS—Debate on White Paper on the Government of Northern Ireland. LORDS—Third reading of Child Care Bill, Foster Children Bill, Residential Homes Bill (all consolidation measures). Isle of Man Bill, second reading. Betting, Gaming and Lotteries (Amendment) Bill, second reading. Debate on the Tornado programme.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or finals. The sub-divisions shown below are based mainly on last year's timetable.

LOCAL AUTHORITY BONDS advertisement. Text: 'Every Saturday the Financial Times publishes a table giving details of LOCAL AUTHORITY BONDS on offer to the public. For advertising details please ring 01-248 8000 Extn. 266'.

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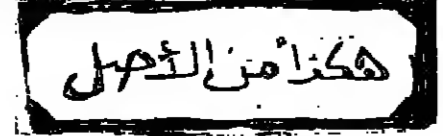


Visa is the largest card system in the world with over 11,000 member financial institutions in 110 countries. Over 80 million people carry Visa, confident that merchants and banks worldwide honour their Visa cards. Now, through Visa International, Visa Travellers Cheques are being issued by financial institutions around the world. Millions of people will carry Visa Travellers Cheques in many currencies, including the U.S. Dollar, the Pound Sterling, the Japanese Yen and the Spanish Peseta. Soon they will be issued in other major world currencies. As with the Visa card, one of the features of the Visa Cheque program is that a participating institution's name may be printed across the top of the cheque. Visa stands behind all Visa Travellers Cheques! Tell your staff Visa Travellers Cheques should be accepted in the same manner as other travellers cheques. And tell them to accept all Visa Travellers Cheques, including those with an institution's name printed on the cheque. All Visa Travellers Cheques are backed by the worldwide Visa system.

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Solvay: Belgium's secretive chemicals giant goes multinational

BY GILES MERRITT, in Brussels



Mr. Jacques Solvay: jealously guards information.

SOLVAY, Belgium's 116-year-old chemical giant, is getting into "life science." Executives at Solvay, which is the country's second largest company and a pillar of the solid industrial community that made Belgium rich, use the American-style jargon for bio-chemical products with just a hint of self-consciousness. For Solvay is nowadays in uneasy transition from national to multinational corporation.

It is diversifying away from its traditional role as a bulk chemical producer, and its search for new products and markets has led to an international acquisition drive in Europe and the U.S. The "life science" theme of recent corporate purchases adds bio-chemistry projects and veterinary vaccines to a line of steady diversifications into the pharmaceutical business.

In an accelerating trend that began just over 10 years ago, Solvay has grafted manufacturing operations that range from paints to plastic bottles and building materials to drugs onto the body of its soda ash, salt, chloride, PVC, hydrogen peroxide and polyethylene activities. Diversifications and a policy of cutting out the middle-man by transforming its chemicals into end-products has raised the newer businesses' share of total turnover from negligible levels to around 30 per cent.

If any one date for the move away from Solvay's purely bulk chemical heritage can be identified it must be July 1, 1967. At that point, Belgium's largest and most venerable private company decided to go public. It also underwent the shock therapy of a management reorganisation that introduced such novel concepts as corporate planning and product development. The success of the treatment can to some extent be judged by Solvay's sales charts—turnover in 1967 was BFr 29.2bn, at the end of last year it reached BFr 95.1bn and for the first half of 1979 had shot ahead to BFr 58.8bn.

that grew yearly by 10-12 per cent during the 1960s. In Europe those leaps and bounds are more likely during the 1980s to be fits and starts with growth averaging only 3 per cent or so annually.

The drive by Solvay to extend its vertical chain of chemical operations down to finished products was partly a response to the moves by its European competitors in the early 1970s toward integrating their activities.

But its sideways involvement in pharmaceuticals is an independent solution to the problem. In recent years it has acquired drug concerns such as Latema, in the Paris region, Laboratoires Sarbach in south eastern France, Giulini in West Germany and the Lyssia cosmetic producer there, and Purpak of the U.S.

In the bio-chemical field it has gained an interest in the Biochem bioplasticides concern and in Dansk-Protein, which is working on protein derivatives from milk.

Research and development centres have been set up in France and West Germany and other activities acquired in Mexico and Spain. Just a fortnight ago Solvay announced that it had taken control of the U.S. Salsbury Company that produces special vaccines for poultry.

That these pharmaceutical operations now contribute 5 per cent of overall turnover —

approaching the figure for the major hydrogen peroxides business it operates jointly with Laporte Industries of the UK is something Solvay proudly draws attention to. But how good an immediate investment they are individually or collectively is not known, for Solvay is a strangely secretive giant.

Family

There are, indeed, echoes in Solvay of the reticence over releasing facts and figures that has made France's Michelin a by-word for secrecy. Solvay is a business that believes in minding its own business, and with three-quarters of its shares still in the hands of the 2,000 people who make up the extensive Solvay family is in a strong position to ignore intrusive questioning. Mr. Jacques Solvay, the 59-year-old great-great-grandson of founder, Ernest Solvay, runs the group with the aid of four top men on his executive committee, and jealously guards information inside that inner council. Senior executives do more know the purchase prices of the diversification programme than they do, say, the reasons for the election this summer to Solvay's main Board of the UK's National Coal Board chief Sir Derek Exra.

These instincts of a group that is in many ways still a private company jar oddly with Solvay's development into a multinational corporation with 46,000 employees worldwide. For half of its activities are split evenly between France and West Germany and it operates too in Japan, Brazil and Australia as well as in the U.S. and almost all Western European countries. Only 10-12 per cent of its output is from Belgium itself, although that politically sensitive fact in a country increasingly hit by high unemployment tends to be glossed over by group accounts that consolidate everything back into Belgian francs.

World leader

Solvay is increasingly aware of the vulnerability of its bulk chemicals side to economic downturns. During 1977/78 its chemicals operations were the result that in 1977 overall group profits plummeted from the previous year's level of BFr 4.8bn to just BFr 1.9bn. Although the company believes that growing competition from Eastern Europe, as well as from U.S. producers that enjoy cheaper energy costs and economies of scale, is exerting steady pressure, the view is that it is still a long-term problem. At present, Solvay remains the world leader in PVC and soda ash production, and is No. 2 in salt and chloride.

Bulk chemicals is a business

TENDERS MUST BE LODGED NOT LATER THAN 10.00 A.M. ON WEDNESDAY, 28th NOVEMBER 1979 AT THE BANK OF ENGLAND, NEW ISSUES, WATLING STREET, LONDON, EC4M 8AA OR NOT LATER THAN 3.30 P.M. ON TUESDAY, 27th NOVEMBER 1979 AT ANY OF THE BRANCHES OF THE BANK OF ENGLAND OR AT THE GLASGOW AGENCY OF THE BANK OF ENGLAND. TENDERS MUST BE IN SEALED ENVELOPES MARKED "TREASURY TENDER."

ISSUE BY TENDER OF £1,000,000,000

14 per cent TREASURY STOCK, 1998-2001

MINIMUM TENDER PRICE £95.50 PER CENT

PAYABLE AS FOLLOWS:

Deposit with tender: £20.00 per cent
On Friday, 14th December 1979: £40.00 per cent
On Wednesday, 9th January 1980: Balance of purchase money

INTEREST PAYABLE HALF-YEARLY ON 22nd MAY AND 22nd NOVEMBER

The Stock will be registered within Part II of the First Schedule to the Trustee Investments Act 1961. Application has been made to the Council of the Stock Exchange for the Stock to be admitted to the Official List.

THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to receive tenders for the above Stock.

The principal of and interest on the Stock will be chargeable on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

If not previously redeemed, the Stock will be repaid at par on 22nd May 2001, but Her Majesty's Treasury reserves the right to redeem the Stock, in whole or in part, by drawing at par or at any time after 22nd May 1998 on giving not less than three months' notice in the London Gazette.

The Stock will be registered at the Bank of England or at the Bank of Ireland, Belfast, and will be transferable, in multiples of one new penny, by instrument in writing in accordance with the Stock Transfer Act 1982. Transfers will be by stamp duty.

Interest will be payable half-yearly on 22nd May and 22nd November. Interest payments will be deducted from payments of more than 12p per annum. Interest payments will be transmitted by post. The first payment will be made on 22nd May 1980 at the rate of 55.8949 per £100 of the Stock.

Tenders must be lodged not later than 10.00 a.m. on Wednesday, 28th November 1979 at the Bank of England, New Issues, Watling Street, London, EC4M 8AA or not later than 3.30 p.m. on Tuesday, 27th November 1979 at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England. Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accepted, is £95.50 per cent. Tenders must be made at the minimum price or at higher prices which are multiples of 25p. Tenders lodged without a price being stated will be deemed to have been made at the minimum price.

A separate cheque representing a deposit of £20.00 per cent of the nominal amount tendered for must accompany each tender cheque must be drawn on the Bank of England, and be payable in the United Kingdom, the Channel Islands or the Isle of Man. Tenders must be in sealed envelopes marked "Treasury Tender." Tenders must be for a minimum of £100 Stock and for multiples of Stock as follows:

Amount of Stock tendered for	Multiple
£100-£2,000	£100
£2,000-£5,000	£500
£5,000-£20,000	£1,000
£20,000-£100,000	£5,000
£100,000 or greater	£10,000

Her Majesty's Treasury reserves the right to reject any tender or to allot a less amount than the tendered for, if it is considered that the Stock will be allotted at the minimum price, the balance of Stock not tendered for being allotted at the minimum price to the Governor and Company of the Bank of England, Issue Department. If oversubscribed, all allotments will be made at the lowest price at which any tender is accepted (the allotment price), and tenders at prices above the allotment price will be allotted in full.

Letters of allotment in respect of Stock allotted will be despatched by post at 10.00 a.m. on the day following the day on which the Stock is allotted. In the event of the partial allotment, the balance of the amount paid as deposit will be refunded by cheque despatched by post at the risk of the tenderer; if no allotment is made the amount paid as deposit will be returned in cash. Payment in full may be made at any time after allotment but no discount will be allowed on such payment. Default in the payment of any instalment by its due date will render the deposit and any instalment previously paid liable to forfeiture and the allotment to cancellation.

Letters of allotment may be split into denominations of multiples of £100 on written request received by the Bank of England, New Issues, Watling Street, London, EC4M 8AA, or by any of the Branches of the Bank of England, on any date not later than 7th January 1980. Such requests must be signed and must be accompanied by the letters of allotment (but a letter cannot be split if any instalment payment is overdue).

Letters of allotment must be surrendered for registration, accompanied by a completed registration form, when the balance of the purchase money is paid, unless payment in full has been made before the due date, in which case they must be surrendered for registration not later than 9th January 1980.

Commission at the rate of 12p per £100 of the Stock will be paid to bankers or stockbrokers on allotments made in respect of tenders bearing their stamp; however, no payment will be made where the banker or stockbroker would receive by way of commission a total of less than 1p.

Tender forms and copies of this prospectus may be obtained at the Bank of England, New Issues, Watling Street, London, EC4M 8AA, or at any of the Branches of the Bank of England, or at the Glasgow Agency of the Bank of England; at the Bank of Ireland, P.O. Box 18, Darnley Place, Belfast, BT1 5BX; Mullens & Co., 15 Moorgate, London, EC2R 8AN; or at any office of The Stock Exchange in the United Kingdom.

BANK OF ENGLAND
28 NOVEMBER 1979

THIS FORM MAY BE USED

For use by Banker or Stockbroker claiming commission—

(Stamp) VAT Regn. No. (If not registered put "NONE")

This form must be lodged not later than 10.00 a.m. on Wednesday, 28th November 1979 at the Bank of England, New Issues, Watling Street, London, EC4M 8AA or not later than 3.30 p.m. on Tuesday, 27th November 1979 at any of the Branches of the Bank of England or at the Glasgow Agency of the Bank of England. Tenders must be in sealed envelopes marked "Treasury Tender."

ISSUE BY TENDER OF £1,000,000,000

14 per cent Treasury Stock, 1998-2001

MINIMUM TENDER PRICE £95.50 PER CENT

TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND

I/We tender in accordance with the terms of the prospectus dated 22nd November 1979 as follows—

Amount of above-mentioned Stock tendered for, being a minimum of £100 and in a multiple as follows—

Amount of stock tendered for	Multiple
£100-£2,000	£100
£2,000-£5,000	£500
£5,000-£20,000	£1,000
£20,000-£100,000	£5,000
£100,000 or greater	£10,000

AMOUNT OF STOCK
£

Amount of deposit enclosed, being £20.00 per cent of the nominal amount of Stock tendered for—
£

TENDER PRICE (b)
£ : p

I/We hereby engage to pay the instalments as they shall become due on any allotment that may be made in respect of this tender, as provided by the said prospectus.

I/We request that any letter of allotment in respect of Stock allotted to me/us be sent to me/us by post at my/our risk.

(c) I/We declare that the tenderer is not a person resident in Rhodesia (if that the security is not being acquired by the tenderer as the nominee of any person(s) resident in Rhodesia).

November 1979

SIGNATURE
of, or on behalf of, tenderer

PLEASE USE BLOCK LETTERS

SURNAME OF TENDERER

MR/MRS/MISS OR TITLE

FIRST NAME(S) IN FULL

ADDRESS IN FULL

FT

A separate cheque must accompany each tender. Cheques should be made payable to "Bank of England" and crossed "Treasury Stock". Cheques must be drawn on a bank in, and be payable in, the United Kingdom, the Channel Islands or the Isle of Man.

The price tendered must be a multiple of 25p and not less than the minimum tender price; if no price is stated, this tender will be deemed to have been made at the minimum tender price. Each tender must be for one amount and at one price.

If this declaration cannot be made it should be deleted and reference should be made to a United Kingdom resident member of The Stock Exchange who is a broker.

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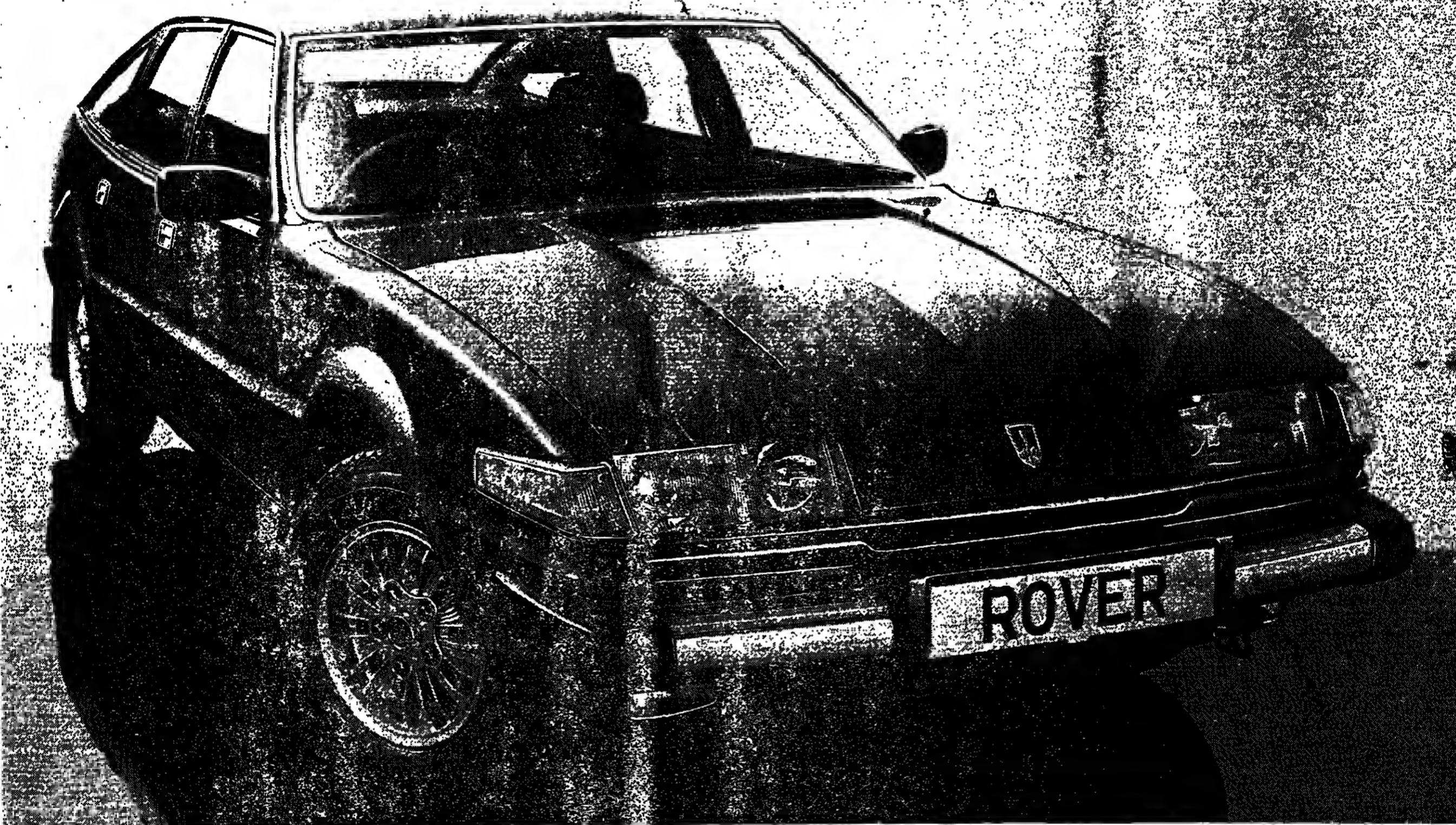
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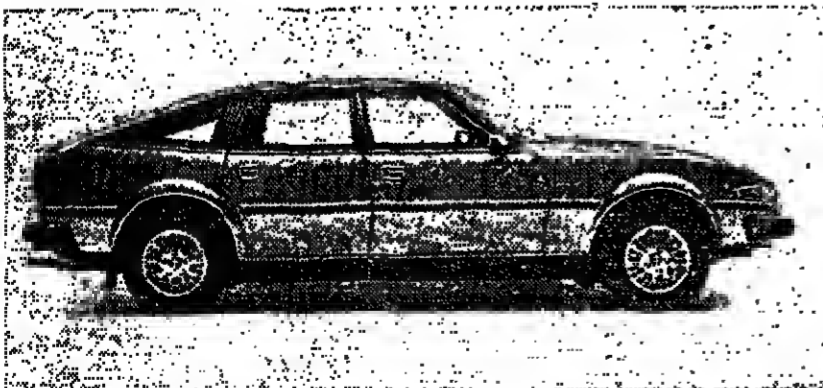
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*Complete Government Fuel Consumption Figures, Rover 5-speed manual: 2300, urban motoring 17.5 mpg (16.1 litres/100 km); constant 36 mph (58 km/h) 26.8 mpg (7.7 litres/100 km); constant 75 mph (120 km/h) 31.0 mpg (9.1 litres/100 km). 2600, urban motoring 18.5 mpg (15.3 litres/100 km); constant 36 mph (58 km/h) 28.2 mpg (7.4 litres/100 km); constant 75 mph (120 km/h) 31.2 mpg (9.4 litres/100 km). 3500, urban motoring 16.2 mpg (17.4 litres/100 km); constant 36 mph (58 km/h) 26.3 mpg (7.9 litres/100 km); constant 75 mph (120 km/h) 27.9 mpg (10.1 litres/100 km). 5-speed gearbox optional on the 2300. Car shown features optional alloy wheels.

هكذا من العجيب

FINANCIAL TIMES SURVEY

Monday November 26 1979

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BELGIUM

Public spending is out of control, unemployment grows increasingly worrying and the Government, walking a tightrope between the country's two cultures, has little room for manoeuvre. To the visitor, Belgium still appears affluent, but it is beginning to live off its capital.

BASIC STATISTICS	
Area	11,782 sq miles 30,515 sq km.
Population	9.84m
GNP	BFr 3,075bn
Per capita	BFr 312,500
Trade (1978)	
Imports	BFr 1,519.1bn
Exports	BFr 1,406.6bn
Imports from UK	£2,202bn
Exports to UK	£1,831bn
Currency: Franc	£=BFr 61.35

Shoring up a divided nation

By Giles Merritt

BELGIUM IS a land of durable instability — ever teetering, never falling. Almost half of the past year has been a time of political crisis and in the main, Belgians have gone phlegmatically about their business without allowing the politicians' bickering to disturb the tenor of their lives.

But surface calm can belie the true story. While still rich by Western European and even North American standards, Belgium faces mounting economic problems. On the political and social fronts, too, the country has of late begun to contend with increasingly serious developments.

At first sight, of course, Belgium has changed little in the past 12 months. In a year that has seen the Iranian Revolution, Britain's first woman Prime Minister and a U.S. Pres-

ident forced on to the defensive during his first term, Belgium has apparently been replaying the same domestic political moves as at the end of 1978. Then, the country's intractable language war between the Dutch-speaking Flemings of northern Belgium and the francophone Walloons to the south, brought down the 18-month-old coalition government of Mr. Leo Tindemans. Now the same fundamental Belgian problem threatens his successor, Mr. Wilfried Martens.

Next month the Martens coalition government is due to face a tricky parliamentary vote on its devolution plan for defusing the language war. Because cash is at stake—money that the richer Flemish community would be required to contribute to fund poor but separatist Wallonia—the vote could go either way. It goes against Mr. Martens, the country may once again find itself in the throes of a political crisis with all the problems that that would entail for the efficient administration of Belgium.

To outsiders, it often seems incredible that a serious and essentially mercantile people like the Belgians should allow the linguistic problem to eclipse the sound economic and social management of the country. But Belgians are more volatile than is often imagined, and on occasion demonstrate more fire than their neighbours to the south. More important, the term language war is little more than a slick

and misleading shorthand for the conflict between two communities and their cultures that has dogged the Low Countries for centuries.

Instead of blunting itself over the years, however, the conflict remains as intractable as ever. It is currently feared to be undergoing one of its periodic sharpenings. This autumn has seen clashes along the linguistic frontier in the Fournons area of eastern Belgium that were of a violence not seen for years. Mr. Martens has himself described the rioting that followed the appearance of paramilitary organisations—notably the VMO Flemish militants' private army—as a "new and disturbing element in our political life."

He added that for the first time in many years there was now "the danger of grave incidents."

Symptoms

Any such incidents, and it should be emphasised that so far the language war is one that has claimed no lives, are the symptoms and not the cause of political crisis. And at present the danger of crisis revolves around the Martens Government's proposals for a two-year "Phase Two" of the drive towards regionalisation that would confer "limited legislative powers" on three regional authorities: Flanders, Wallonia and Brussels.

The last is the bugbear, for Brussels occupies an enclave in Dutch-speaking Flanders. The precise status of Brussels as a centre

for self-government is the question that always brings out Belgium's longest political knives.

Mr. Martens points out that 90 per cent of the regionalisation package is generally agreed between the country's five main political blocs, and that after the two-year bedding-down period of Phase Two the way will be open for the definitive third phase of devolution to be established. Leaving aside what is always referred to as the "Brussels question," the nevertheless has other pitfalls to sidestep.

Along with his predecessor in the Prime Minister's office, Mr. Tindemans, he is part of an intriguing double-act that contrasts little to political stability. For when Mr. Tindemans was Premier, Mr. Martens was chairman of the dominant Flemish Social Christian Party (CVP) and represented the unbending conscience of Flemings whose diehard instincts torpedo any government attempts to construct a Flemish-Walloon compromise. Now Mr. Tindemans and Mr. Martens have swapped jobs, and it is Mr. Tindemans who represents that classic threat to Mr. Martens' continued tenure of office.

Behind all this linguistic wrangling and internal jockeying, though, Belgium's politicians are chiefly concerned with the dangers posed by a much more international phenomenon. Public spending in Belgium is out of control, and has become a cancer that is beginning to debilitate the economy as a whole. An increasingly worrying

unemployment problem, stemming not just from recent years of international recession but from the decline of Wallonia's traditional heavy industries, has led to sharp rises in social security costs. It now appears that the Belgian Government will slice 20 per cent off its capital budget for 1979 to shore up the current budget. The job-creating investment programme, designed to create, in its turn, greater wealth, is thus being pared down so that funds can be freed to pay unemployment and other benefits.

Belgians are generally well aware of the vicious circle such a move helps create, but the Government's room for manoeuvre is small. Politically it is courting disaster if it trims social security costs by more than a little. Indeed, Mr. Martens' coalition almost suffered the terminal blow of a defection by the francophone Parti Socialiste not long ago over the issue of very slightly pruned medical charges. Belgium still remembers the lengthy general strike in Wallonia of 1960 that was caused by a clumsy Brussels Government attempt to alter social security conditions. Today, Wallonia is much more run-down than it was then—the last of the coal mines has closed, steel is shedding jobs fast and unemployment in the once wealthy industrial heartland is at 12 per cent.

The conditions for a significant cut in social spending are hardly propitious, yet the Martens Government is committed to major reductions in the coming two years. Belgium's public debt per head of population is now at twice the level of

the EEC countries on her northern borders and the budget deficit stands at almost 7 per cent of GNP. For 1980 Mr. Martens aims to cut it back to around 6.5 per cent and is aiming for 5 per cent for the following year. Inside the Government and out there is agreement that that will be easier said than done.

The State's finances lie behind the shakiness of the Belgian franc and the deteriorating balance of payments position. And this year the Belgian Government was forced to break a ten-year-old rule against borrowing abroad to help finance the budget deficit. More international loans are next year likely to follow the \$1bn Syndicated Eurodollar borrowing due shortly, and 1980 is also expected to see GNP growth of around 2 per cent, as against this year's 3.3 per cent, with a resumption of inflation at 5-6 per cent.

Striking

Belgium's wealth is still striking to the visitor. Brussels's position as the administrative capital of the EEC and the home of NATO combines with its long industrial heritage to produce a cosseted middle-class. Just as striking, though far less visible, is the failing health of Wallonia and the EEC's second highest unemployment rate. The average 4.5 per cent growth rates of the 1960s are a thing of the past and foreign investment is declining. The signs are that Belgium is beginning to live on capital rather than income.



King Baudouin of the Belgians (above) has been on the throne for 28 years — ever since his father's abdication in 1951. For many years he appeared diffident and shy, but the dramas and difficulties of his youth have matured him into a man of evident charm who is the key link in the ever-tough, ever-shifting seas of Belgian politics.

couple of years, the King's role consists of being both a mediator and catalyst between the five or six main Belgian political parties.

It is the King who appoints an "Informateur" who tests the temperature outside and reports back directly to him. Then, if the political climate is right, the King will appoint a "Formateur" to try to form a coalition government. The King's role is crucial in hammering out Belgium's successive coalition governments, and to the average Belgian going yet again compulsorily to the polls, the figure that emerges from the country's political crises with the most credit and dignity is the King.

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Economy's upsurge about to give way to decline

BRIGHT days of 1979 are in Belgium. The country's monetary outlook is being roared by economic analyses showing that the strong surge of Belgian economy in the first half of this year has begun to cool.

Russell's sophisticated and gloom bankers are already writing puns in English on a year's prospect—not so a leap year they say, as a able. Others content themselves with saying simply that it be a lean year.

Belgium's open, highly industrial and export-orientated economy snapped back into high gear just a year to 18 months ago. Although some of the boost paradoxically itself a harer of worse times ahead, industry building stocks in anticipation of further oil and commodity price rises, much lifted from real activity.

Industrial production surged by 10.6 per cent during 12 months between mid- and mid-1979, easily overing the previous rallies in Belgium economy during the oil crisis years of the 1970s. Like to that mini-boom of the half of this year, the overall momentum in Belgium's Gross National Product (GNP) is due to 3.5 per cent for 1979 over as against 2 per cent-plus use during last year over and 1.2 per cent in that over 1976.

Major gains were made in the of key Belgian industries the economically sunny half of this year. The chemical industries registration increases of 20 per cent during the second half of 1979, with textiles a gain of 13.7 per cent, 12.3 per cent and making 10.6 per cent working and foodstuffs grew by about 9.5 per cent put, and only construction

showed a serious decline of 13 per cent.

The result of these improvements was that Belgium's crucial industrial indicator, the level of production capacity actually in use, rose perceptibly to 77.8 per cent. That put it usefully beyond the previous 1976 high of just 77 per cent, even though it failed to make much headway back to the balcyon days of 1974 when the level was 85 per cent.

The improvement in industrial output failed, however, to yield any corresponding improvement on the employment front. Belgium suffers from the EEC's second worst unemployment level—Ireland is the hardest hit—and by last August the figures showed that 8.8 per cent of the working population, or 353,000, were still without jobs.

Attention has been focussed this year on Belgium's deteriorating public finances by the Government's decision to reverse its standing ten-year rule against foreign borrowing. Early on in 1979 it became clear that domestic borrowing must be curtailed to enable industry to raise risk capital, and that the shortfall between Belgium's public sector borrowing requirement for this year of BFR 335bn and the amount it could raise domestically was BFR 85bn. As much as BFR 54bn has been raised to date in short-term Deutsche Mark and Swiss franc loans—thus giving the balance of payments a much needed boost—and a \$1bn eight-year syndicated Eurodollar loan is shortly to be floated to consolidate those of the short-term loans that cannot be rolled on past the end of 1979.

Next year is likely to see a succession of further large loans, for the BFR 85bn shortfall has now grown to around BFR 110bn thanks to social security costs. Belgium's public debt per head is twice as high as that of most neighbouring countries and the cost of interest payments on it now tops BFR 100bn a year. Attempts are being made to trim spending and over the coming two years

cut the borrowing requirement back to 5 per cent of Gross National Product (GNP) from its present level of almost 7 per cent, but the political obstacles to important public spending reductions seem insuperable.

It is of course inflation that is the ugliest spectre haunting the Belgian authorities. Tough domestic controls last year brought the inflation rate down to 3.7 per cent from the 5.4 per cent that the consumer price index showed at the start of 1978. This year the picture has changed for the worse, with oil and commodity price rises pushing industrial wholesale prices up at the end of June 6.9 per cent against June 1978, whereas in January the year-on-year increase over January 1978 had been just 2.5 per cent.

Provided Belgian inflation rates remain in line with those of West Germany and the Netherlands, the major trading partners, Belgium's most immediate trading needs will be satisfied. But the fact that the consumer price index at the end of October showed a 5.1 per cent rise over October 1978 is nevertheless triggering alarm bells. The country's system of automatically linking wages with that index has already prompted fears of a wages-price spiral.

As with other countries, Belgium's bugbear is oil costs. The Government is reportedly attempting to negotiate a bilateral crude oil supply deal with Saudi Arabia, which could yield oil at \$20.4 a barrel on a long-term basis. As it is, however, the oil price increases of 1979 have already cut Belgium's real GNP growth projections for 1980 by 1 per cent, so that the economy will next year expand by 2 per cent, and that target is based on the premise of no further oil price increases before the end of next year.

Giles Merritt

Spending

The stubbornly high unemployment rate is the key to one of Belgium's most pressing problems: government spending, spurred by snowballing social security costs, now weighs heavily on the Belgian economy. Whereas in Common Market countries as a whole the ratio between government expenditure and Gross Domestic Product (GDP) has for this year barely increased over 1975 levels, in Belgium it has gone from 46.9 per cent in 1975 to 53.1 per cent in 1979. In the same period the net deficit of the Belgian public sector has risen from 4.4 per cent of GDP to 7.4 per cent.

As a result, Belgian interest rates remain markedly higher than in neighbouring Holland and West Germany where the inflation rates are similar and industry has been starved of investment capital because the State has milked the domestic capital market to fund its mounting deficits. That in turn has contributed to Belgium's

Trade gains nipped in the bud

By a Special Correspondent

BEIJUM'S TRADE deficit has narrowed sharply after a prolonged period of what economists had begun to structural imbalance, and has spurred optimistic prospects of future trends by observers.

The latest figures available go as far as the six months—there was a total BFR 366m deficit—and the underlying work has changed much since. The real trouble seems to be in the structure of country's exports. The textile industries have not declined significantly since the 60s even if the proportions varied.

Belgium exports around 72 per cent of its total foreign to the European Community, compared with about 59 per cent in 1960. Within the Common Market, West Germany is most important trading partner followed by France and the Netherlands. In this respect Belgium is not too far from the main agreement growth will be in West Germany next year while France and the major Benelux partners are not expected to suffer significant declines in their growth. Where recession seems to be in the United States

and the UK, Belgium exports about 4 and 7 per cent of its total respectively.

Many economists think that with likely falls in exports to these trading partners, Belgium will also suffer marginal losses in the coming year in its exports to Asian and African markets, where economic hardship is expected to hit. However, these are carefully cultivated trading partners, built up and maintained under the watchful eye of the State and bountifully financed by the leading Belgian banks.

With much political and financial as well as nominal commercial interests invested in maintaining trade in these areas, Belgium is likely to lose less in its exports to these regions than other Western countries might in the approaching economic slowdown.

The main worry for Belgium appears to stem from the make-up of its principal exported products. The second most important product grouping is crude and processed iron and steel and base metals. An important proportion of this

Farmers make the most of Community subsidies

BEIJUM IS an object lesson in how to squeeze the most out of Europe's Common Agricultural Policy. In this, the Belgium way ahead of the others, who blame the CAP for growing imbalance in their contribution to the EEC budget, they argue, can Belgium get a fair deal from the when three-quarters of country's spending goes on agriculture and the UK farm is too small to pick up share? But the Belgian farm sector is even smaller. Britain produces about 11 per cent of the Community's output, Belgium produces over 4 per cent. Yet, while it receives less than 8 per cent of CAP spending, Belgium just over 7 per cent.

Within Belgium, farming is a relatively minor sector of the economy. It employs about 3 per cent of the workforce and contributes around 2.5 per cent of Gross National Product (the EEC averages are respectively 8 per cent and 4 per cent). But, as in most EEC countries, the farm lobby is well organised and has a political influence way in excess of its economic importance.

Confronted with the problem of the EEC's runaway farm spending—the ratio on budgetary resources, the food mountains, the soiled relations

with non-EEC countries who claim that EEC dumping is wrecking their markets—the Belgians always point out politely that they are not the ones producing the surpluses. How could they be, when they produce only 4 per cent of EEC output? But behind this deliberate obtuseness lie severe economic and political problems which the Belgian Government is only too happy to solve at the Community's expense.

With unemployment steadily approaching 9 per cent, the second highest level in the Community, the Belgians are in no position to start forcing farmers off the land. Should the Community start cutting back its farm support, the smaller, weaker Belgian farmers will be among the first to feel the pinch. But the Belgians have other problems on their minds. The energy crisis, aggravated by the recent events in Iran, points out only to higher farm costs but also to worsening industrial recession and higher unemployment. The inclusion of Greece, Spain and Portugal in the EEC some time in the next few years could mean an unwelcome competition for the horticultural sector, as well as increased strain on the EEC farm budget.

Margaret van Hattem



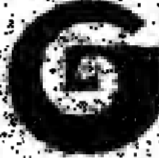
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- 1) ROLLING MILLS: 20in x 30in x 350 h.p. Two High Reversing Mill. 2) CUT/LENGTH LINE 1,500 mm x 3 mm x 15 Ton Coil. 3) CUT/LENGTH LINE 1,000 mm x 2 mm. 4) CUT/LENGTH LINE 750 mm x 3 mm. 5) CUT/LENGTH LINE 400 mm x 3 mm. 6) WIRE FLATTENING AND NARROW STRIP ROLLING MILL...

COMPANY NOTICE

London Borough of HOUNSLOW Variable Rate Stock 1982 For the six months from 25th November, 1979 to 25th May, 1980 the interest rate on the above stock will be 17.5% per annum. Midland Bank Limited

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9% TREASURY LOAN 1984 The Bank of England give notice that new COLLINSON shares for the above-mentioned loan will be issued on the 17th January 1980 in exchange for the existing shares...

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INTL. COMPANIES and FINANCE

PENDING DIVIDENDS

Hudson's Bay lifts profits for nine months by 88%

BY OUR FINANCIAL STAFF

HUDSON'S BAY COMPANY raised its operating net profit for the first nine months of its financial year by 88 per cent to C\$22m, or 59 cents a share, from C\$11.7, or 78 cents, in the nine months to October 31, 1978.

The year's sales included Zeller's for one month only, and did not include Simpsons Ltd. Had Zeller's and Simpsons been included in full for the first nine months of the previous year, the sales for the first nine months of this year would have shown a rise of 11.8 per cent.

The special gain for the first nine months of this year was derived mainly from the partial exchange of 6 per cent debentures. The preferred dividend provision was \$8.3m, against a 2nd provision a year earlier.

Record sales for Massey-Ferguson

TORONTO—Massey-Ferguson reports its sales in the year to October 31 to have reached US\$3.17bn, or 8.2 per cent more than the previous year's \$2.93m, according to preliminary estimates.

The company's sales in the fourth quarter—traditionally the strongest in the farm machinery business—are put at \$1.04bn, the highest for any quarter in the company's history.

Sales are accounted for on a final sale-to-customer, or settlement, basis, rather than the commonly used wholesale or sale-to-dealer basis, the company points out. On a wholesale basis sales for the year are placed at \$2.26bn, up from \$2.83bn in 1977-78.

For the convenience of readers the dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table.

Table with columns: Date, Announcement last year, Date, Announcement last year. Lists various companies and their dividend dates.

Stewarts and Lloyds SA ahead

BY JIM JONES IN JOHANNESBURG

THE South African diversified steel and engineering group, Stewarts and Lloyds, increased its pre-tax income by 34.7 per cent to R12.09m (\$14.6m) in the year to September 30 from R8.64m in 1977-78, on a 23.8 per cent rise in turnover to R282m (\$340m), from R227.5m.

On earnings per share of 33.8 cents, compared with 27.6 cents, a dividend of 22 cents has been declared, against 17 cents, putting the share on a 6.4 per cent yield at its current Johannesburg price of 345 cents.

There appeared to be no reason, the company said, to change the forecast made earlier that Massey would reach an operating break-even position in its financial results for the year before exchange and unusual items. Final figures would be released around mid-December.

OUB loan for Tang project

By Georgie Lee in Singapore

THE Overseas Union Bank (OUB) is to lend Tang Choon Keng Realty (Private) Ltd. \$8.6m (U.S.\$7.4m) for developing a 30-storey hotel-cum-shopping complex. The construction cost is estimated at \$9.8m.

The building will be known as House of Tang and will have a luxurious hotel, dynasty store, C. K. Tang, Tang Choon Keng Realty is a major shareholder of C. K. Tang, which is listed on the Stock Exchange of Singapore.

Capital spending upturn boosts Dorbyl

BY OUR JOHANNESBURG CORRESPONDENT

DORBYL, the South African heavy engineering group, has benefited from the country's capital spending upturn, and further growth is expected during the current 12 months. During the year to September 30, pre-tax profit advanced by 8.9 per cent, from R17.1m to R18.7m (\$22.5m).

in the structural steel sector, and stands to benefit from any increased spending on electrical power generation. Recently, ESCOM, the national electricity supplier, announced spending plans for R18bn over the next decade.

carriages. However, with the railways' increasing emphasis on electrical traction, and similar moves by the mining industry, a steady advance in locomotive construction is looked for.

CURRENCIES, MONEY and GOLD

EMS under scrutiny

BY COLIN MILLHAM

The European Monetary System was the subject of some discussion last week, although events in the Middle East and the effect on the dollar tended to obscure all else as far as the foreign exchange market was concerned.

Germany's strict monetary policy. He called for greater policy coordination by the countries forming the EMS if the original aims are to be realised. Mr. Szasz directed many of his comments towards the Benelux countries, where the Dutch guilder and Belgian franc have consistently been the weakest members of late.

European interest rates remained firm, with Paris call money touching 12 1/2 per cent, equal to its 8 1/2 per cent peak while Amsterdam rates rose sharply. The Bank of Sweden—whose currency is not a member of the EMS—raised its discount rate by 1 per cent to 9 per cent, possibly encouraged by the increase in Bank of England Minimum Lending Rate on Friday prime rates were unchanged at 15 1/2 per cent, and 12-week Treasury bills at 11.65 per cent and 26-week at 11.62 per cent.

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Table with columns: November 85, November 88. Lists Gold Bullion (fine ounce) prices for various countries.

Table with columns: Nov. 25, Nov. 26, Nov. 27. Lists Other Markets including Argentina, Australia, Canada, Denmark, France, Germany, Greece, Hong Kong, India, Italy, Japan, Korea, Luxembourg, Malaysia, New Zealand, Norway, Saudi Arabia, Singapore, South Africa, Sweden, Switzerland, Taiwan, Thailand, United States, Yugoslavia.

Table with columns: Nov. 23, Day's spread, Close, One month, % p.a., Three months, % p.a. Lists THE DOLLAR SPOT AND FORWARD for various countries.

Table with columns: Nov. 23, Day's spread, Close, One month, % p.a., Three months, % p.a. Lists THE POUND SPOT AND FORWARD for various countries.

Table with columns: Nov. 23, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, West German Mark, French Franc, Italian Lira, Asian \$, Japanese Yen. Lists EURO-CURRENCY INTEREST RATES.

Table with columns: Nov. 23, Bank Rate, Special Drawing Rights, Currency, % p.a. Lists CURRENCY RATES.

Table with columns: Nov. 23, Sterling, Interbank, Local Authority, Finance House, Discount, Eligible, Fine. Lists LONDON MONEY RATES.

Table with columns: Nov. 23, Bank Rate, Special Drawing Rights, Currency, % p.a. Lists CURRENCY RATES.

LOCAL AUTHORITY BOND TABLE

Table with columns: Authority, Annual Interest, Life, Gross pay, Minimum of, Interest able, sum, bond. Lists various local authority bonds.

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Table with columns: CORAL INDEX: Close 403-408 (-5).

INSURANCE BASE RATES

Table with columns: Property Growth, Vanbrugh Guarantee, Address shown under Insurance and Property Table.

INSURANCE BASE RATES

Table with columns: A.R.N. Bank, Allied Irish Bank, Amro Bank, American Express, A.P. Bank Ltd., Henry Ansbach, Arthurhold Latham, Associates Cap. Corp., Banco de Bilbao, Bank of Credit & Commerce, Bank of Cyprus, Bank of N.S.W., Banque Paribas, Banque du Rhone de la Tamise S.A., Barclays Bank, Brear Holdings Ltd., Brit. Bank of Mid. East, Brown Shipley, Canada Permit Trust, Ceyzer Ltd., Cedar Holdings, Charterhouse Japhet, Choularons, C. E. Coates, Consolidated Credits, Co-operative Bank, Cornhillian Secs., The Cyprus Guaranty, Duncan Lawrie, Eagle Trust, E. T. Trust Limited, First Nat. Fin. Corp., First Nat. Secs. Ltd., Robert Fraser, Antony Gibbs, Greyhound Guaranty, Gridlavs Bank, Guinness Mahon, Hambros Bank, Hill Samuel, G. Hoare & Co., Julian S. Hodge, Hongkong & Shanghai, Industrial Bk. of Scot., Keyser Ullmann, Knowles & Co. Ltd., Lloyds Bank, London Mercantile, Edward Manson & Co., Midland Bank, Samuel Montagu, Morgan Grenfell, National Westminster, Norwichek Westminister, P. S. Refson & Co., Rossminster, Ryl. Bk. Canada (Ltd.), Schlesinger Limited, S. S. Schwab, Security Trust Co. Ltd., Shenley Trust, Standard Chartered, Trade Dev. Bank, Trustee Savings Bank, Twentieth Century Bk., United Bank of Kuwait, Williams & Glyn's, Yorkshire Bank, Members of the Accepting Houses Committee, 7-day deposits 15%, 1-month deposits 14%, 7-day deposits on sums of £10,000 and under 15%, up to £25,000 15%, and over £25,000 15%, Call deposits over £1,000 15%, Demand deposits 15%.

RECENT ISSUES EQUITIES

Table with columns: Issue, Price, P/E, Dividend, High, Low, Stock. Lists recent equity issues.

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Table with columns: Issue, Price, P/E, Dividend, High, Low, Stock. Lists fixed interest stocks.

"RIGHTS" OFFERS

Table with columns: Issue, Price, P/E, Dividend, High, Low, Stock. Lists rights offers.

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Main table containing FT Unit Trust Information Service data, including columns for fund names, managers, and performance metrics.

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FT SHARE INFORMATION SERVICE

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Table of India and Bangladesh stocks including companies like Anglo India, Anglo Bangladesh, Anglo Transport, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

Sri Lanka

Table of Sri Lanka stocks including companies like Anglo Sri Lanka, Anglo Transport, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

Africa

Table of Africa stocks including companies like Anglo Africa, Anglo Transport, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

MINES

Table of mine stocks including companies like Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

CENTRAL RAND

Table of Central Rand mine stocks including companies like Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

EASTERN RAND

Table of Eastern Rand mine stocks including companies like Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

FAR WEST RAND

Table of Far West Rand mine stocks including companies like Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

O.F.S.

Table of O.F.S. stocks including companies like Anglo O.F.S., Anglo Transport, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

DIAMOND AND PLATINUM

Table of diamond and platinum stocks including companies like Anglo Diamond, Anglo Platinum, Anglo Transport, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

COPPER

Table of copper stocks including companies like Anglo Copper, Anglo Transport, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

MISCELLANEOUS

Table of miscellaneous stocks including companies like Anglo Miscellaneous, Anglo Transport, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

NOTES

Notes section containing various financial notes and disclaimers regarding the data presented in the tables.

REGIONAL MARKETS

Table of regional market data including various international stock indices and exchange rates.

OPTIONS

Table of options data including various call and put options for different stocks.

3-month Call Rates

Table of 3-month call rates for various financial instruments.

INSURANCE

Table of insurance stocks including companies like Anglo Life, Anglo Fire, Anglo Marine, Anglo General, Anglo Accident, Anglo Health, Anglo Pension, Anglo Investment, Anglo Real Estate, Anglo Services, Anglo Finance, Anglo Land, Anglo Mines, Anglo Oil, Anglo Gas, Anglo Overseas, Anglo Rubbers, Anglo Sials, Anglo Teas, Anglo Mines, Anglo Central, Anglo Eastern, Anglo Far West, Anglo O.F.S., Anglo Diamond, Anglo Platinum.

